

F YU`A UXf]X`j g"@[U!6cgg. GW]YXgf]W hYf!GhfY]h`Yg_U`]Yfh°

F YU`A UXf]X`_f]h]g]Yfh`GW]YXgf]W hYfYbhgWY]Xi b[Yb`bUW
B]YXYf`U[Y`[Y[Yb`9gdUbm`"@[U!DfÀg]XYbh`HYVUg`Yfk À[h
fYW h]WY`GW f]hY"

A UXf]Xž`GdUb]Yb`!F YU`A UXf]X`UhgY]bYb`l ba i hØVYf`X]Y
GW]YXgf]W hYfYbhgWY]Xi b[Yb`]b`Y]bYa`cZZ]n]Y`Yb`DfchYghVf]YZ
ni a`5i gXfi W_[YVfUW h`8]YgYf`GW f]h`Zc`[hY`Ui Z`X]Y`B]YXYf`U[Y
XYg`?`i Vg`a`]h\$.%[Y[Yb`9gdUbm`6UfW`cbUž`k cVY]`XUg`: ci`j`cb
7Uf`cg`Fca Yfc`Ub`?m]Ub`A VUdd`ž`ZØf`XUg`bi f`; Y`V`[Y[YVYb
k i fXYž`U`g`_fUgg`i b[YfYW h`Ya dZ bXYb`k i fXY`Fca Yfc`Yfn]Y`hY
_i fn`XUfUi Z`XYb`YbhgWY]XYbXYb`HfYZZf`ZØf`9gdUbm`" `b`XYa
j]Yf`GY]hYb`i a`ZUggYbXYb`GW fY]VYbž`XUg`Ui Z`XYf`**K YVgY]hY`XYg
?`i Vg`j** YfØZZYbh]W h`k i fXYž`VYnY]W bYhY`F YU`A UXf]X`XUg
GW]YXgf]W hYfgmghYa`U`g`X]g_fYX]h]Yfh`i bX`gdfUW`j`cb
J YfZ`gW i b[`i bX`A Ub]di`Uh]cb`XYg`K YhVYk YfVg`"

8]Y`gW UfZY`F YU_h]cb`_Ua`j`ca`DfÀg]XYbhYb`XYf`gdUb]gWYb`@[Už
»j]Yf`HYVUg`9f`Yf`_ÀfhYž`X]Y`?`i VZØ\fi b[`j`cb`F YU`A UXf]X`UVY
XYb`J YfghUbX`j Yf`cYb`i bX`VYnY]W bYhY`X]Y`J cfk ØfZY`U`g
_U`hcg`i bX`HY]`Y]bYf`ØVYfhf]YVYbYb`CdZYf!; YgW]W hY`"
HYVUg`Yfk À[h`gc[Uf`fYW h]WY`GW f]hY`[Y[Yb`F YU`A UXf]X
Ui Z[fi bX`XYg`DfchYghVf]YZg`" `b`gY]bYb`5i ggU[Yb`k]Yg`Yf`ni XYa
XUfUi Z`bž`XUgg`F YU`A UXf]X`HJ`fY[Y`a`À»][`J]XYcg`dfcXi`n]Yfhž
X]Y`GW]YXgf]W hYf`U`g`_cffi`dh`XUfghY`Ybž`k Ug`k Y]hYf`b`X]Y
GdUbbi b[Yb`nk]gWYb`XYf`@[U`i bX`XYa`?`i V`j Yfgh`Àf`h"

GW]YXgf]W hYf`i bX`: Y`_`YbhgWY]Xi b[Yb

8]Y`i bni Zf]YXYb`Y]h]j`cb`F YU`A UXf]X`ØVYf`X]Y

GWX]YXgf]W hYf`Y]ghi b[`gd]Y[Y`h`Y]b[f0» YfYg`DfcV`Ya `ja `: i » VU`
k]XYf`GWX]YXgf]W hYf`a 0ggYb`ja `8i fW.gW.b]h`V]g`ni `&\$ \$
9bhgW`Y]Xi b[Yb`d`fc`Gd]Y`hfYZZYb`ž`k`c`VY]`Ghi`X]Yb`n`Y][Yb`ž`XUgg`V]g
ni `&\$`i `X]YgYf`9bhgW`Y]Xi b[Yb`ZU`gW`gY]b`_0bbYb`
GWX]YXgf]W hYf`U[]YfYb`i bhYf`Ybcfa Ya `8fi W`i bX`]fY
9bhgW`Y]Xi b[Yb`g]bX`^`Ai Z[`gi`V`Y`_h]j`ž`VYY]bZi`ggh`Xi`fW
j`YfgW`]YXYbY`Ai » YfY`: U`hc`fYb`ž`k`]Y`X]Y`5ha`cgd`^`AfY`ja`GhUX]cb
cXYf`XYb`@`Afa`dY[Y`"8]Y`?`f]h]_`Ub`GWX]YXgf]W hYf`b`bUW`g`hf]`hh][Yb
9bhgW`Y]Xi b[Yb`]gh`k`Y]h`j`YfV`fY]hY`h`ž`i`bX`X]Y`<`YfUi`gZc`fXYfi`b[Yb`ž
j`c`f`XYb`Yb`g]Y`ghY`^`Yb`ž`g]bX`b]W`h`ni`i`bhYfgW`^`h`n`Yb`ž`k`]Y`8f`"FYb`Å
DUUgW`Yf`^`Ai`hYf`h`

»a`gdYn]Z]gW`Yb`: U`j`cb`FYU`^`A`UXf]X`i`bX`]fYa`DfchYgh`[Y[Yb
X]Y`GWX]YXgf]W hYf`Yb`hgW`Y]Xi b[Yb`V`Y]Vh`UVni`k`UfhYb`ž`c`V`g]W`X]Y
K`c[Yb`[`^`hhYb`c`XYf`c`V`X]Y`X]g`Ufa`cb]gW`Yb`H0b`Y`nk`]gW`Yb`XYa
?`i`V`i`bX`XYf`@[U`k`Y]hYf`Ub`^`U`h`Yb`k`YfXYb`"A`UXf]X`^`Uh`]b`XYf
j`Yf[Ub[Yb`Yb`GU]gcb`X]Y`" *`"gdUb]gW`Y`A`Y]ghYfgW`UZh`i`bX`X]Y`%)`"
9i`fcd`^]gW`Y`A`Y]ghYfgW`UZh`[Yk`]bb`Yb`_0bbYb`i`bX`Z0`f`h`U`_hi`Y`
X]Y`@U`@[U`a`]h`Y]bYa`Di`b`_h`J`c`f`g`d`f`i`b[`j`c`f`5`h`Y`h]W`^`A`UXf]X`Ub`
8Yb`bc`W`V`Y]VYb`X]Y`6YgW`k`YfXYb`0VYf`j`Yfa`Y]b`h`]W`Y
6Yb`UW`hY`][i`b[Yb`i`bX`X]Y`E`i`U`]h`^`h`XYg`GWX]YXgf]W hYf`k`YgYbg
Y]b`^`Y]» Yg`H`Y`a`U`

F YU`_h]cbYb`Ui`g`XYf`@[U

8]Y`FYU`_h]cbYb`Ui`Z`X]Y`J`c`fk`0fZY`j`cb`FYU`^`A`UXf]X`g]bX`[YgdU`hYb`
5bh`c]bY`;`f]Yna`Ubb`ž`Gd]Y`Yf`j`cb`5`h`Y`h]W`^`A`UXf]X`ž`VYnY]W`b`Y`hY`X]Y
6YgW`k`YfXYb`XYg`f`j`U`Yb`gc[Uf`U`g`g]bb`c`g`"8`Ug`n`Y][h`ž`k`]Y`g`Y`f
X]YgY`5i`gY]bUb`XYfg`Y`hni`b[Yb`X]Y`;`Ya`0hYf`ja`gdUb]gW`Yb`: i » VU`
Yf`^]h`n`Yb`"K`^`f`Y`b`X`FYU`^`A`UXf]X`Ui`g`gY]bYf`G]W`h`Z0f`;`YfY`W`h][`_Y]h
_`Aa`d`Z`ž`g]Y`h`X]Y`@[U`X]Y`J`c`fk`0fZY`U`g`i`bVY[f0b`XYh`Ub`i`bX`ghY`h`
X]Y`;`^`Ui`V`k`0fX][`_Y]h`XYg`?`i`V`g`]b`: fU[Y`

»g[YgUa`h`i`i`ghf]YfYb`X]Y`j`c`f`]Y[Yb`XYb`9fY][b]ggY`X]Y
GW`k`]Yf][`_Y]hYb`i`bX`?`ca`d`Yi`]h`^`h`Yb`ž`X]Y`a`]h`XYf`FYZYI`]cb`j`cb
GWX]YXgf]W hYf`Yb`hgW`Y]Xi b[Yb`]a`a`cXYfb`Yb`: i » VU`j`YfVi`b`XYb
g]bX`"9]b`Gmgh`Ya`ž`XUg`g`ck`c`^`j`cb`Gd]Y`Yfb`U`g`Ui`W`j`cb`HfU]b`Yfb
i`bX`: i`b`_h]cb`^`f`Y`b`gh`^`b`X][`^`]b`hYf`ZfU[`h`k`]f`X`ž`Y`f`Zc`f`XY`f`h`ghY`h][`Y`

5bdUggi b[Yb'i bX'j cf'U``Ya 'FYgdY_hj cf'XYb'9bhgWXY]Xi b[Yb
XYf'I bdUfhY]]gWXYbž'k]Y'Ui WX'X]Y'@[U'X]Yg'Y]bZcfXYfh"

8YhU]`g	
J cfZU``	G_UbXU`
I fgUWXY	: ci `ž'GWX]YXgf]WX hYfYbhgWXY]Xi b[
C fh	A UXf]Xž'GdUb]Yb
E i Y``Yb	<ul style="list-style-type: none">• k k k "fYa gnY]hi b["XY• UdbYk g"WŁa• k k k "X]Y!gdcfhdgmWX c`c [Yb"XY

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U["XY