

DUXYfVc fbg`5i Zgh]Y[gUa V]h]c bYb.
A Y\`Ya `Vf]b[h`bYi Yb`GWk i b[`]bg
HYUa `

DUXYfVc fb`ja `5i Zgh]Y[gfYbbYb`XYf`&""@[U.`HfU]bYf
?k Ugb]c_`gdf]W h`ØVYf`N]Y`Yž`A Y\`Ya `Yfn]Y`h
YbhgWY]XYbXYg`Hcf`[Y[Yb`I`a` "

⇒a `5i Zgh]Y[gfYbbYb`XYf`&""6i bXYg`][U`nY][h`g]W`XYf`G7
DUXYfVc fb`_Aa dZYf]gW`"B UW`Y]bYa `Øb[ghYb`G]Y[` [Y[Yb`XYb
5i ZghY][Yf`I`a` ž`hfcm`Y]bYf`Xi fW`k UW`gYbYb`@Y]ghi b[ž`V`Y]Vh`X]Y
A UbbgW`UZh`i a` HfU]bYf`@`_Ug`?k Ugb]c_`cdh]a`]gh]gW`"?]W`Yf
VYf]W`hY`ž`XUgg`]bgVYgcbXYfY`A Ufj`]b`A Y\`Ya` ž`XYf`K`]bhYf!
BYi ni [Ub[ž`a`]h`gY]bYa `YfghYb`Hcf`ZØf`DUXYfVc fb`XYb
YbhgWY]XYbXYb`⇒a` di`g`ZØf`XYb`G]Y[` [UV"

8Yf`&+!`Ä`f][Y`c`ZZYbg]j`Y`A`]hhY`ZY`Xgd]Y`Yfž`XYf`ni`j`cf`VY]a`GJ
8Ufa`ghUXh`h`Äh][`k`Uf`i`bX`_i`fnnY]h][`VY]`<i`7]hm`gd]Y`hY`ž`YfZØ`h
Y]bY`k`]W`h][`Y`F`c`Y`U`g`6]bXY[`]YX`nk`]gW`Yb`XYa`A`]hhY`ZY`X`i`bX
5b[f]Z`"; YgW`Ä`ZhgZØ`fYf`Gdc`fhž`6Yb`Ua`]b`K`YVYfž`VYnY]W`bYh
A Y\`Ya`U`g`I`bhYfgW]YXggd]Y`Yf`]b`XYf`@[U`i`bX`\YVh`\Yf]`cfž
XUgg`Yf`VYfY]hg`[i`h]a`HYUa`]bhY[f]Yfh]gh`"K`8F`Yf[`Ä`bnhž`XUgg
A Y\`Ya`]b`U`Y`b`j`]Yf`DUfh]Yb`gY]h`gY]bYa`K`YW`gY`Ui`Z`XYa`D`Uhn
ghUbX`i`bX`VYfY]hg`]b`XYf`j`Yf[Ub[YbYb`GU]gcb`]b`XYf`&"
6i bXYg`][U`Ui`Zg]W`Ui`Za`Yf_gUa`a`UW`hYž]bXYa`Yf`nY`b
GW`cfYfdi`b`_hY`gUa`a`Y`hY"

N]Y`Y`_`Uf`XYZ]b]YfYb

?k Ugb]c_`gdf]W`h`c`ZZYb`ØVYf`X]Y`<YfUi`gZc`fXYfi`b[Yb`XYg
5i Zgh]Y[gfYbbYbg`i`bX`k`Ufb`hj`cf`XYb`GW`k`]Yf][`_Y]hYbž`X]Y`XUg
Gd]Y`]b`I`a`a`]h`g]W`VfUW`hY`" 8Yf`5i Zgh]Y[g_Ua`dZ`V`Y]Vh`V]g

ni a 'GW\`i gg`gdUbbYbX ž`VYhcbh`XYf`HfU]bYfž`k Å\`fYbX`gY]b`HYUa
a]h" (`Di b_hYb`U_hi Y``XYb`*`" `D`Uhn`VY`Y[hž`YX][`]W\`j]Yf`Di b_hY
\`]bhYf`XYa `8f]hhd`Uhn]YfhYb`%": 7`?U]gYfg`Ui hYfb": Øf`DUXYfVc`fb
]gh`Yg`YbhgW\Y]XYbXž`V]g`ni f`_ca a YbXYb`@ÅbXYfgd]Y`dUi gY
a Ò[`]W\ghj]Y`Y`Di b_hY`ni `gUa a Y`b`i bX`X]Y`N]Y`Y`_`UfYf`ni
Zcfa i `]YfYb"

9]bY`XYf`[fÒ» hYb`<`YfUi gZc`fXYfi b[Ybž`Ub`XYbYb`X]Y`A UbbgW\UZh
XYfnY]h`ni ` _Åa dZYb`U`hž`g]bX`X]Y`9f[YVb]ggY`XYf`Y`hnhYb`j]Yf
<Y]a gd]Y`Yž`X]Y`U`Y`gUa hj Yf`c`fYb`[]b[Yb`"I a gc`a Y\`f`XfÅb[h`XYf
G7D`XUfUi Zž[Y[Yb`XYb`_ca a YbXYb`; Y[bYf`A ØbghYf
di b_hYhØW\h][`ni `nY][Yb`"8 Ug`Gd]Y`Z]bXYh`Ua `: fY]hU[UVYbX`i a
%, .` \$`I \`f`ghUh`"8]Y`G]hi Uh]cb`]b`XYf`@[U`]gh`Ub[YgdUbbhž`a]h`ZØbZ
HYUa gž`X]Y`g]W\`Ub`XYf`HUVY`Y`bgd]hnY`Yb[`VY]gUa a Yb`XfÅb[Ybž
i bX`XfY]`k Y]hYfYb`J YfZc`[Yfbž`X]Y`bcW\`Ui ZY]bYb`5i Zgh]Y[gd`Uhn
\`cZYbž`k]Y`]b`Y]bYa `U_hi Y``Yb`5fh]_Y`Ui Z`Vi bXYg`][U"W`a
XUf[Y`Y[h`k]fX"

DUXYfVc`fb`k Y]» ž`XUgg`XYf`_ca a YbXY`A cbUh`YbhgW\Y]XYbX`gY]b
_ØbbhYž`XU`X]Y`?`cb_i ffYbn`i bhYf`XYb`Hcd!HYUa g`Ybcfa `]gh" `þ
XYb`bÅW\ghYb`K`cW\Yb`ghY`Yb`g]YVYb`X]fY`hY`8i Y``Y`nk]gW\Yb
XYb`Gd]hnYba UbbgW\UZhYb`Ubž`X]Y`ZØf`X]Y`5i g[Ub[g`U[Y`]a
5i Zgh]Y[g_Ua dZj cb`Yf\`YV`]W\Yf`6YXYi hi b[`gY]b`_ØbbhYb"

K Å\`fYbX`X]Y`A UbbgW\UZh]g]W\`Ui Z`X]Y`bÅW\ghYb
<YfUi gZc`fXYfi b[Yb`j`c`fVYfY]hYhž`V`Y]Vh`X]Y`<c`Zbi b[`Ui Z`XYb
5i Zgh]Y[`dfÅgYbh" `DUXYfVc`fb`]gh`YbhgW\`c`ggYbž`X]Y`ZYgh[YghY`W`hYb
N]Y`Y`ni `YffY]W\Yb`i bX`g]W\`]a `cVYfYb`8f]hY`XYf`HUVY`Y`ni
VY`Ui dhYb"

8YhU]`g	
E i Y`Yb	<ul style="list-style-type: none">• k k k "_]W_Yf"XY• k k k "%k Xf"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY