

F]Yg][Yf '6fUbX']a 'GÀ[Yk Yf_'5``YbXcfZ. GW cW_'ZØf'X]Y'FY[]cb'

9]b::YiYf']a 'GÀ[YkYf_']b'5``YbXcfZž'K U`XYW_!: fUb_YbVYf[ž VfUW\'Ui g"'@ÒgW\UfVY]hYb'XUiYfb'Ubž'YfghYf'GW\UXYb'VY]'% A]``]cb'9ifc"



8]Y 'YfghYb 'GWX Àhni b[Yb 'XYg 'GWX UXYbg '`]Y[Yb 'VY] 'fi bX 'Y]bYf
A]``]cb '9i fcž'k]Y 'X]Y '5i [gVi f[Yf '5 ``[Ya Y]bY 'Yf[Àbnhž'XcWX 'Yg
[]Vh'VYfY]hg' <]bk Y]gY 'XUfUi Zž'XUgg'X]YgY 'NU\ ``bUWX 'i bhYb
_cff][]Yfh'k YfXYb '_ObbhY"'; YbUi YfYg 'ØVYf'XYb 'YbhghUbXYbYb

GWXUXYb'gc``'j cfUi gg]WXh`]WX'Ua '_ca a YbXYb'8]YbghU[j YfÒZZYbh`]WXh'k YfXYb"

?Y]bY'JYf`YhnhYbž'UVYf'[fc > Y'Gcf[Yb]

Hfchn'XYf'j Yf\YYfYbXYb': `Ua a Yb'[]Vh'Yg'[`ØW_`]W\Yfk Y]gY'_Y]bY J Yf`YhnhYbž'k Ug']b'gc`W\Yb': À``Yb'cZh'Y]b'_`Y]bYf'@]W\hV`]W_']gh" 8 YbbcW\'V`Y]Vh'X]Y'6fUbXi fgUW\Y'ni bÀW\gh'i b_`Ufž'k Ug'X]Y 9fa]hh`Yf'j cf'< YfUi gZcfXYfi b[Yb'ghY``h"'6fÀbXY']b'GÀ[Yk Yf_Yb g]bX'VYgcbXYfg'VYgcf[b]gYffY[YbXž'XU'g]Y'\Ài Z]['Xi fW\'X]Y J YfUfVY]hi b['j cb'VfYbbVUfYb'Fc\ghcZZYb'YbhghY\Yb"'@Ui h':]fY DfchYWh]cb'Gc`i h]cbg']gh'XUg'6fUbXf]g]_c']b'gc`W\Yb'6Yhf]YVYb]b'XYb'`YhnhYb'\J\fYb'XYi h`]W\'Ub[Ygh]Y[Yb"

5 i gV`]W_Ui Z'X]Y @ÒgW UfVY]hYb

8]Y``c_U`Yb`: Yi Yfk Y\f_fÀZhY'j cf'Cfh'nY][Yb'g]W\ Yb[U[]Yfhž'XcW\ X]Y`< YfUi gZcfXYfi b[Yb'V`Y]VYb'[fc»"'8]Y`@ÒgW\UfVY]hYb
YfZcfXYfhYb'Y]bY'i a ZUggYbXY'GhfUhY[]Yž']bgVYgcbXYfY'XU
: Yi YfgW\i hn']b'G\[Yk\Yf_Yb'cZh'Ui Zk\YbX][Yf']gh'U`g']b'UbXYfYb
\DXi ghf]Yb"'Gdf]b_`YfUb`U[Yb']b'X]YgYb'6Yhf]YVYb'a ØggYb
_ca d`YI Y'Jcf[UVYb'YfZØ``Ybž'i a 'YZZY_h]j 'ni 'gY]bž'i bX'j]Y`Y
G\[A\[Yk\Yf_Y'g]bX'XUZØf'b]W\h'Ui gfY]W\YbX'j cfVYfY]hYh''

K]Y'X]Y'G]hi Uh]cb'g]W\'Ybhk]W_Y`hž'V`Y]Vh'UVni k UfhYbž'i bX'X]Y
5bk c\bYf'VUb[Yb'i a 'k Y]hYfY'\DZcfa Uh]cbYb'': Øf'U``Y
6YhfcZZYbYb'k]fX'Yg'Y]bY'\YfUi gZcfXYfbXY'NY]h'k YfXYbž'k À\fYbX

X]Y : Yi Yfk Y f'hfchn'XYf'k]Xf][Yb'6YX]b[i b[Yb'] f'6YghYg'[] Vhžia 'XUg': Yi Yf'i bhYf'?cbhfc``Y'ni 'Vf]b[Yb''

8YhU]`g	
Cfh	5``YbXcfZž8Yi hgWX`UbX
EiY``Yb	• k k k "ghYfb"XY
	• k k k "Ui [gVi f[Yf!U``[Ya Y]bY"XY
	k k k "Z]fY!dfchYWh]cb!
	gc`i h]cbg"Wca

 $6\,Y\,gi\ W\!\!.\,Y\,b\,\,{}^.G]Y\,{}^.i\ b\,g\,{}^.Ui\ Z.\,\,{}^.b\,!\,U[\ "X\,Y\,$