

? Ua a `Yfg'a mghYf]ÖgYg`J YfgWk]bXYb.
GY`Vgha cfX`cXYf: `i Wk h`b`X]Y`I G53

9fZc fgWYb`G]Y`XUg'a mghYf]ÖgY`@YVYb`j cb`<Ubg`? Ua a `Yfž
XYa `GG!C VYf[fi ddYbZØ\ fYfž`i bX`X]Y`GdY`_i `Uh]cbYb`ØVYf
gY]b`GWk]W_gU`bUWk`%-() "



GnWhYW]bž`Dc`Yb`!`8Yf`a mghYf]ÖgY` : U``j cb`<Ubg`? Ua a `Yfž
Y]bYa `Y\Ya U`][Yb`GG!C VYf[fi ddYbZØ\ fYf`i bX`j YfUbhk cfh`]Wk`ZØf
X]Y`[Y\Y]a Yb`K UZZYbdfc`Y`_hY`XYg`bUh]cbU`gcn]U`]gh]gWYb
FY[]a Ygž`gcf[hgY]h`š\fnY\bhYb`ZØf`GdY`_i `Uh]cbYb`"C ZZ]n]Y``gc``
Yf`]a `A U]`%-() `GY`Vgha cfX`VY[Ub[Yb`UVYbž`XcWk`bYi Y
<]bk Y]gY`UggYb`Ub`X]YgYf`J Yfg]cb`nk Y]ZY`b`"J]Y`Y`[`Ui VYbž`Yf
_ÖbbhY`ghUhhXYggYb`]b`X]Y`I G5`[YZc\Yb`gY]b`"7ca dUWk`Cb`]bY
VYf]Wk`hYhž`XUgg`? Ua a `Yfž`[YVcfYb`Ua `&*"5i [i gh`%- \$%]b
GhYhh]bž`%-` &`ni a `8c`_hcf`XYf`b[Yb]Yi fgk]ggYbgWk`UZhYb
dfca`cj]YfhY`i bX`_i fn`XUfUi ZXYf`BG85D`VY]hfUh`5V`%-(`'
ØVYfbU\`a `Yf`X]Y`C VYfUi Zg]Wk`h`ØVYf`U`Y`XYi hgWk`Yb
; Y\Y]a k UZZYbž`Y]bgWk`]Y»`]Wk`XYg`5hca`dfc[fUa a`g"

?Ua a `Yf'k Uf'b]W'h'bi f'GW`ØggY`Z[i f']b`XYb`[Y\Y]a Yb
F Øghi b[gdfc`Y_hYbž'gcbXYfb`Ui W`Y]bYa `X]fY_hYb`6YZY`g\UVYf
j cb`<]a a `Yf'i bX`<]hYf'i bhYf[YcfXbYh"G]bY`5i Z[UVYb
i a ZUgghYb`X]Y`@Y]hi b[`XYg`J!K UZZYb!Dfc[fUa a g'i bX`X]Y
5i Zg]W'h'ØVYf`XYb`6Ui `j cb`?cbnYbhfUh]cbg`U[Yfbž`Y]bgW`Y`»`]W
5i gW`k]m"@Ui h`Y]bYa `6Yf]W'h]j cb`K]_]dYX]U`k Uf`Yf
a U»[YV`]W`Ub`XYf`ϕghU`Uh]cb`j cb`; Ug_Ua a Yfb`i bX`UbXYfYb
9]b]W`hi b[Yb`VYhY`] [hž`X]Y`k Å\fybX`XYg`<c`cW]i gh`ni f
9i hYfa]bUh]cb`[Ybi hnh`k i fXYb"

I b[Y_`ÅfhY`9fY][b]ggY`b UW`XYa `? f]Y[

B UW`XYa `XYf`? f]Y[`ni `9bXY`[]b[ž] YfgW`k UbX`?Ua a `Yf`gdi f`cg"
6Yf]W`hYb`ni Zc`[Y`k i fXY`Yf`cZ]n]Y``Ua `-'A U]`%- () `ZØf`hch
Yf_`Åfhž`XcW`X]Y`l a gh`ÅbXY`gY]bYg`J YfgW`k]bXYbg`UggYb`j]Y`
F Ui a `ZØf`GdY`i `Uh]cbYb"J]Y`Y`<]ghc]`_Yf`j Yfa i hYbž`XUgg
Ua Yf]_Ub]gW`Y`Hfi ddYb`?Ua a `Yf`[YZUb[Yb`bU`a Ybž`XU`Yf
Ui Z[fi bX`gY]bYf`hYW`b]gW`Yb`9i dYfh]gYž`]bgVYgcbXYfY`]a
Ni gUa a Yb`Ub[`a]h`F U`_YhYbdfc`Y_hYbž`j cb`[fc»Ya `ϕhYfYggY
k Uf`"K Uf`<]ghc`fm`k Y]gh`XUfUi Z`\]bž`XUgg`Yf`a Ø[`]W`Yfk Y]gY`Ub
Y]bYa `HfYZZYb`hY]`bU`a ži a `i [Y\Y]a Y`HYW`bc`c[]Yb`a]h`XYb`l G5
Ui gni `UbXY`b"

9]b`cW`fUb[] [Yf`; Y\Y]a X]Ybgha Ubb`XYg`C GGž`8cbU`X`K "
F]W`UfXgcbž`VY`Ui dhYhYž`?Ua a `Yf`gY]`b UW`XYa `? f]Y[`]b`XYb
l G5`VY`ZfU[h`k cfXYb"@Ui h`5i ggU[Yb`j cb`F]W`UfXgcbg`Gc`b
k i fXY`?Ua a `Yf`%- (+]a `F U`a Yb`Y]bYf`[Y\Y]a Yb`CdYfUh]cb`]b
X]Y`l G5`[YVfUW`hž`i a `]`b`j cf`XYa `fi gg]gW`Yb`; Y\Y]a X]Ybghni
gW`ØhnYb"8]YgY`6Y`Ui dhi b[`k]fX`j cb`7ca dUW`C b`]bY
i bhYfghØhnhž`X]Y`XUfUi Z`\]bk Y]gYbž`XUgg`8c`_i a YbhY`Yl]gh]YfYbž
X]Y`VY`Y[Ybž`XUgg`?Ua a `Yf`b]W`h'ghUfVž`gcbXYfb`[YZUb[Yb
[Ybca a Yb`k i fXY"

8]Y`F c``Y`]b`B Un]!8 Yi hgW`Ub X

K Å\fybX`gY]bYf`NY]h`a `bUh]cbU`gc]U`]gh]gW`Yb`FY[]a Y`k Uf
?Ua a `Yf`Ub`nU`fY]W`Yb`[fUi gUa Yb`Dfc`Y_hYb`VYhY`] [h`9f`k Uf
j YfUbhk`cfh]W`ZØf`X]Y`HfUbgZcfa Uh]cb`j cb`?cbnYbhfUh]cbg`U[Yfb

]b`5fVY]hg`U[Yfž`X]Y`Nk Ub[gUfVY]hYf`ZØf`A]]hUf]g]Yfi b[gdfc`Y`_hY
bi hnhYb`"5V`%- (`VY[Ubb`Yf`XUa]hž`hUi gYbXY`j cb`?N!<`ÄZi]b[Yb
ZØf`a]]hÄf]gW`Y`6Ui hYb`Y]bni gYhnYbž`XUfi bhYf`XYb`5h`Ubh]_k U`
i bX`UbXYfY`ghfUhY[]gW`k]W`h][Y`æZfUghfi _hi fYb`"æ`gY]bYb
`YhnhYb`@VYbg`U`fYb`gW`Yb`gY]bY`@U[Y`ni bY`a YbX
j Yf`nk Y]ZY`hYf`ni `k YfXYb`"K]_]dYX]U`VYf]W`hYhž`XUgg`Yf`]b`XYb
`YhnhYb`K cW`Yb`XYg`?f]Y[Yg`i bVYfYW`YbVUf`k i fXY`i bX`g]W`Ub
j YfgW`]YXYbYb`CfhYb`]b`8Yi hgW`UbX`Ui Z`]Y`h"

8]Y`YhnhYb`[Yg]W`YfYb`æZcfa`Uh]cbYb`ØVYf`?Ua`a`Yf`XUh]YfYb
Ui ZXYb`+"5df]`%- () ž`U`g`Yf`A]hhY`k Yf`_]b`F]W`hi b[`<Ufn
j Yf`UggYb`gc`hY`"GY]b`YhnhYbX`]W`Yf`J YfV`Y]V`V`]YV`V]g`Yi hY
i b[Yk]ggž`k`Ä`fYbX`j]Y`Y`6Yf]W`hY`ØVYf`gY]bYb`HcX`]a`?Ua`dZi`bX
ØVYf`a`i`ha`U`>]W`Y`GY`Vgha`cfXY`_i fg]YfYb`"9g`V`Y]VhY]bY`cZZbY
: fU[Yž`cV`Yf`hUhg`ÄW`]W`XYb`GY`Vgha`cfX`]b`XYf`i bhYfghY`hYb
: cfa`k`Ä`hY`cXYf`cV`Yf`i bYb`hXYW`_h]b`XYb`GW`UhhYb[YgW`]W`hY
XYf`BUW`_f]Y[gnY]h`YVhY"

8]Y`?ca`d`Yi]hÄ`hj`cb`<Ubg`?Ua`a`Yfg`GW`]W`gU`gd]Y[Y`hX]Y
Xi b`_Y`i bX`[Y`Y]a`b]gj`c`Y`NY]hXYg`BUh]cbU`gcn]U`]ga`i`g`k]XYf
i bX`Ä`ggh`<]ghcf]_Yf`i bX`: cfgW`Yf`k`Y]hYf`]b`]b`XYb`5fW`]j`Yb`XYf
J Yf[Ub[Yb`Y]h`bUW`5b`hk`cfhYb`gi`W`Yb`"8Yf`: U`V`Y]VhY]b
A`mghYf]i`a`a`]hj`]Y`Yb`i b[Y`_Ä`fhYb`: fU[Yb`i bX`b]W`h
VYUb`hk`cfhYhYb`H`Ycf]Yb"

8YhU]`g	
J`c`f`ZU`	G`c`b`g`h][`Y`g
C`f`h	G`n`W`h`Y`W]b`ž`D`c`Y`b
E`i`Y`Y`b	<ul style="list-style-type: none"> • k`k`k`"W`c`a`d`U`W`h!`c`b`]b`Y`"XY • Yb`"a`"k`_]dYX]U"cf[• k`Uf`]ghcfm"cf[

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY