

? cWk _i bgh]b 'NØf]Wk . 'K Yf '[Yk]bbh'XUg
dYfZY_hY '8]bbYf3

9fZU\fyb 'G]Y 'U''Yg'ØVYf'X]Y 'U_hi Y''Y'K cWY'j cb' 8 Ug
dYfZY_hY '8]bbYf ']b 'NØf]Wk ž']b _i g]j Y 'A YbØgž? UbX]XUHyb
i bX'Di b_hYghÀbXYb"



NØf]Wk ž'GWk k Y]n'!' 8 Ug'dYfZY_hY '8]bbYf ']gh'Y]bY'XYf
VY']YVhYghYb '? cWk g\ck g']b '8 Yi hgWk 'UbX'i bX'k]fX'gY]h'9bXY '&\$&)
j cb'J cl 'Ui g[YghfU\ 'h" '5_hi Y''Z]bXYh']b 'NØf]Wk 'X]Y 'GYbXYk cWY
j ca ' %&"V]g %*"A U] &\$&)' ghUhh" HÄ [']Wk 'hfYhYb 'ZØbZ < cVVm_ØWY
[Y[YbY]bUbXYf'Ubž'i a 'VY]a ' ?cWYb'Y]bYg'8 fY]!; Åb[Y!A YbØg'X]Y
VYghYb'6Yk Yfhi b[Yb'j cb']\fyb'A]hghfY]hYfb'ni 'Yf\U'hYb'"8]YgY
K cWY']gh'VYgcbXYfg'gdUbbYbXž'XU' 'YXYf'XYf'ZØbZ'? UbX]XUHyb']b
gY]bYa 'Y][YbYb'Ni \Ui gY'X]Y'? cWk_ØbghY'dfÅgYbh]Yfhž'k Å\fybX
X]Y'UbXYfYb'; ÅghY'X]Y'A YbØg'VYk YfhYb"

⇒ X]YgYf'K cWY'g]bX'X]Y'? UbX]XUHyb'VYgcbXYfg'_fYUh]j "'5a
A cbhU['VY[Ubb'8 UbU'a]h'XYf'Ni VYfY]hi b[']\fyf'\Yfn\UZh
[YVfUbbhYb'7fÄa Y'a]h'Ug]Uh]gWk 'i a a UbhY'hYb'; UfbY'Yb'U'g

?UbX]XUh`_Ubb`a UI]a U` (\$`Di b_hY`YffY]WXYb`i bX`X]Y
 6Yk Yfhi b[Yb`XYf`K cWXY`g]bX`k]Y`Zc`[h`8 UbU`Yf\]Y`h' &`Di b_hY`ž
 DUgei U`]bc`' `Di b_hY`i bX`Gcb]U`_ccbhY`' (`Di b_hY`YffY]WXYb`
 7ÅXf]Wa i gghY`g]WXY`Ua `8 cbbYfghU[`a]h' \$`Di b_hY`b`VY[bØ[Ybž
 k Å\fybX`5b`U`Ua `: fY]hU[`YVYbZU`g" (`Di b_hY`Yfn]Y`hY"

9]bV`]W_`]b`X]Y`G\ck

8 Ug`dYfZY`_hY`8]bbYf`k]fX`k Yf_hU[g`j cb`%- `V]g`&`\$`%) `I \f
 Ui g[YghfU\`h`BYVYb`XYa `K YhVYk YfV`Yfa Ø[`]WXYh`X]Y`GYbXi b[
 9]bV`]W_Y`]b`X]Y`@YVYbgk Y]gYb`i bX`?cWXY`_ØbghY`XYf`HY]`bY\`a Yf"
 8]Y`DfcXi _h]cb`YfZc`[h`i bhYf`ghfYb[Yb`< m[]YbYa U» bU\`a Ybž
 Y]bgWXY`Y» `]WXY`HYghj YfZU\`fYb`i bX`5VghUbXgfY[Y`bž`i a`X]Y
 G]WXYf\`Y]h`XYf`HY]`bY\`a Yf`i bX`XYg`HYUa g`ni `[Yk Å\`f`Y]ghYb"
 8 Ub]Y`K YfbYfž`XYf`U`g`GdfYWXYf`XYf`G\ck`Zi b[]Yfhž`_ca`a Ybh]Yfh
 X]Y`UVk YWXY`g`i b[gfY]WXYb`6Y]hfÅ[Y`XYf`?UbX]XUhYb`i bX`hfÅ[h`ni`f
 I bhYf\`U`hi b[`VY]"

8]Y`G\ck`_`Uh`b]WXYh`bi`f`]b`8Yi hgWXY`UbXž`gcbXYfb`Ui WXY
]bhYfbUh]cbU`j]Y`Y`5b`Åb[Yf`i bX`]bgd]f]Yfh`< cVVM`_ØWXYž`gY`Vgh
 _fYUh]j`ni`k YfXYb`"BYVYb` 8 Ug`dYfZY`_hY`8]bbYf`g]bX`Ui WXY
 UbXYfY`?cWXY`gYbXi b[Yb`dcdi`Åfž`k]Y` 8]Y`?ØWXYb`gWXY`UWXYh`i bX
 8]Y`?cWXY`dfcZ]g`žX]Y`XUg`Di`V`_i`a`VY[Y]ghYfb`i bX`i bhYf\`U`hYb"
 8Y]bY`@]YV`]b[gfYnYdhY`_Ubbgh`Xi`Ui WXY`]b`XYb`Cb`]bY!5fWXY]j Yb
 j cb`J`cl`i bX`UbXYfYb`?cWXY`dcfhU`Yb`Z]bXYbž`k`c`Ui WXY`X]Y
 GYbXi b[Yb`bUWXYni`gY\`Yb`g]bX"

: Øf`U`Y`ž`X]Y`a Y\`f`ØVYf`X]Y`G\ck`YfZU\`fYb`a ØWXYbž`V]YhYh`J`c`I
 i`a`ZUggYbXY`≠Zcfa`Uh]cbYb`"K`Y]hYfY`8YhU]`g`ni`f`; YgWXY]WXYhY`i bX
 XYb`VYghYb`?cWXY`gYbXi b[Yb`Z]bXYgh`Xi`Ui`Z`%\$`\$`%`?`c`WXY`fYnYdhY
 i bX`X]Y`k`ØWXYbh`]WXYb`?UbX]XUhYb`i bX`A`YbØg`Ui`Z`GÅWXY`g]gWXY`Y"

8YhU]`g	
J`c`f`ZU`_`	Gcbgh][`Yg
C`fh	NØf]WXYž`GWXY`k`Y]n
E`i`Y`Y`b	• k`k`k`"gUYWXY`g]gWXY`Y`"XY

8YhU]`g

- k k k "j c l "XY
- k k k "%\$\$%!_cW fYnYdhY"XY

6Ygi W X Y b 'G]Y 'i b g 'Ui Z. 'b!U["XY