

A]W_`GWX i a UWXYf`Ui Z'8 Uh]b [!5dd.
@]YVYg[YfØWX hY`i a `@U]`U`YbhVfUbbh°

A]W_`GWX i a UWXYf`k]fX`Ui Z'XYf`8 Uh]b [!D`UhhZcfa `F UmU
YbhXYW_hžk Å\fybX` ; YfØWX hY`ØVYf`gY]bY`6Yn]Y\i b [`ni `@U]`U
< UgUbcj]Wni bY\`a Yb"



GWX k Y]n`!`A]W_`GWX i a UWXYfž`XYf`hU`Ybh]YfhY`XYi hgWX Y
F YbbZU\`fyfž`gcf [h`XYfnY]h`ZØf`5i ZfY [i b [`]b`XYb`gcn]U`Yb`A`YX]Yb`"
9f`k i fXY`Ui Z'XYf`YI`_i`g]j Yb`8 Uh]b [!D`UhhZcfa `F UmU`YbhXYW_hž
k Ug`ni `GdY`_i`Uh]cbYb`ØVYf`gY]bY`6Yn]Y\i b [`ni`XYa`XÅb]gWX Yb
A cXY`@U]`U`< UgUbcj]W [YZØ\`fh`\Uh`6Y]XY` [U`hYb`gY]h`5i [i gh
&\$&'`U`g`HfUi a dUUF`i bX`k UfYb`cZh [Ya Y]bgUa`]b`XYf
² ZZybh]WX`_Y]h`ni`gY\Ybž`XcWX`U`_hi`Y`Y`9b`hk]W`_i b [Yb`k YfZYb
Y]bYb`GWX`UhhYb`Ui Z'X]YgY`≠m`Y`"

8]Y` ; YfØWX hY`ØVYf`Y]bY`a Ø [`]WX`Y`HfYbbi b [`nk]gWX Yb`A]W`_i bX
@U]`U`bY\`a Yb`ni ž]bgVYgcbXYfY`XU`@U]`U`_Øfn`]WX
J Yf`cVi b [g [YfØWX hY`XYa Ybh]YfhY`"5i ZA]W`_g`≠ghU [fUa`!DfcZ]
g]bX`_Y]bY`U`_hi`Y`Y`b`@]YVYgZchcg`a Y\`f`ni`Z]bXYbž`k Ug`X]Y

GdY_i `Uh]cbYb`k Y]hYf`Ub\Y]nh"6Yf]W\hYb`ni Zc`[Y`k i fXYb`nk Uf
Y]b][Y`6]`XYf`XYg`DUUfYg`[Y`ÒgW\hž`XcW\`À`hYfY`5i ZbU\`a Yb`g]bX
bUW\`k]Y`j cf`j YfZØ[VUf"8 Ug`YhnhY`[Ya Y]bgUa Y`Dcgh]b[`j cb
@U]`U`ghUa a h`Ui g`5i [i gh`&\$&("

I b[Y_`ÀfhY`HfYbbi b[g[YfØW\hY

8 Ug`DfcZ]`j cb`A]W_`GW\i a UW\Yf`Ui ZXYf`8Uh]b[!5dd`nY][h`XYb
<]bk Y]g` A]W_`&* `i bX`][ghYh`X]Y`GW\k Y]n`U`g`gY]bYb`K c\bcfh"5i Z
XYb`: chcgž`X]Y`Yf`Xcfh`\cW\ [Y`UXYb`\Uhž`][gh`Yf`]b`j YfgW\]YXYbYb
G]hi Uh]cbYb`ni `gY\Ybž`Y]bgW\`]Y»`]W\`5i ZbU\`a Yb`a]h`FYbbZU\`fYf!
<Y`a `i bX`VY]a `: U`gW\]fa gdf]b[Yb`"GY]b`DfcZ]!Gcb[`]gh` Ga]Y
j cb`A cf[Ub`K U`Yb`" @Ui h`XYa `DcfhU`6]`X`k i fXYb`X]Y`Bi hnYfž`X]Y
g]W\`VY]`F UmU`Uba Y`XYbž`Y]bYa `5i gk U\`j YfZU\`fYb`i bhYfnc[Ybž
k Ug`X]Y` , VYffUgW\i b[`ØVYf`A]W_`GW\i a UW\Yfg`DfÀgYbn`Ui ZXYf
D`Uhhžcfa `j YfghÀf`_h`\Uh"

C Vk c\`X]Y`gdcfh]W\Yb`@Y]ghi b[Yb`j cb`A]W_`GW\i a UW\Yf`]b`XYf
: 5`K cf`X`9bXi fUbW\`7\Ua d]cbg\]d`fK 97Ł`d`cg]h]j `g]bX`i bX`Yf`U`g
5bk ÀfhYf`Ui Z`Y]bYb`G]hn`VY]`7UX]`UW[]`hž`][Y[h`XYf`: c`_i g`U`_hi Y`
ghUf`_Ui Z`gY]bYa `Df]j Uh`YVYb`"A]W_g`A UbU[Ya Ybh`\Uh`g]W\`V]g\Yf
b]W\h`ni `XYb`HfYbbi b[g[YfØW\hYb`[YÀi » Yfhž`k Ug`XUg`F ÀhgY`i a
X]Y`6Yn]Y\i b[`k Y]hYf`gdUbbYbX`\`À`h"

DYfgØb`]W\Y`9b hk]W_`i b[Yb

Ni gÀhn`]W\`ni `XYb`hi a i `hi ÒgYb`; YfØW\hYb`i a `gY]bY`6Yn]Y\i b[
\Uh`Ui W\`A]W_g`GW\k YghYfž`;]bU`GW\i a UW\Yfž`_Øfn`]W\`Y]bY
dYfgØb`]W\Y`@YVYbgj YfÀbXYfi b[`Yf`YVhž`XU`g]Y`A i hhYf`[Yk cfXYb
]gh"8]YgY`ZUa]]ÀfYb`BYi][_Y]hYb`gW\Y]bYb`YXcW\`j cb`XYf
U`_hi Y`Yb`A YX]YbVYf]W\hYfghUhi b[`ØVYf`A]W_`GW\i a UW\Yfg
@]YVYg`YVYb`ØVYfgW\UhhYh`ni `k YfXYb"

8]Y`: fU[Y`V`Y]Vh`K Ug`k]fX`X]Y`Ni _i bZiZØf`A]W_`GW\i a UW\Yf`i bX
@U]`U`< UgUbcj]WVf]b[Yb3`8]Y`_ca a YbXYb`K cW\Yb`_ØbbhYb
YbhgW\Y]XYbXY`<]bk Y]gY`Ui ZXYb`U`_hi Y`Yb`GhUbX`]fYf
6Yn]Y\i b[``]YZYfb"

ðg[YgUa h`V`Y]Vh`XUg`H\Ya U`gck c\`Zøf` : Ubg`U`g`Ui W`Zøf`X]Y
 A YX]Yb`gdUbbYbXžXU`j]Y`Y` : fU[Yb`c\bY`5bhk cfhYb`j Yfk Y]`Yb"
 8]Y`9bhk]W`i b[Yb`fi bX`i a`A]W`GWk i a UWXYf`i bX`gY]b`8Uh]b[!
 DfcZ]`k YfXYb`g]WXYf`]W`k Y]hYf\]b`XUg` ðhYfYggY`Ui Z]g]W`n]Y\Yb"

: øf`k Y]hYfY` ðZcfa Uh]cbYb`ni `X]YgYa `H\Ya U`YgYb`G]Y`X]Y`5fh]_Y`
 VY]`cd!cb`]bY`i bX`6]`X"

8YhU]`g	
J cfZU``	Gcbgh][Yg
C fh	GWk Y]n
E i Y`Yb	<ul style="list-style-type: none"> • k k k "cd!cb`]bY"XY • k k k "V]`X"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY