

B UWX \ U`h][_Y]h. ; YfYWX hY `GhfUhY []Yb `ZØf Y]bY `YVYbgk YfhY `Ni _i bZh°

I B ÷@ØbYVi f[`X]g_i h]Yfh`Ua - "A U] &\$&) `ghfUhY []gWXY
5bgÅhnY `ni f`B UWX \ U`h][_Y]h`a]h: c_i g`Ui Z; YfYWXh][_Y]h`i bX
ni _ØbZh][Y; YbYfUh]cbYb"



@ØbYVi f[ž`8Yi hgW\`UbX`!`8]Y`Bchk YbX][_Y]hž`bUWX \ U`h][Y
9bhk]W_`i b[`]b`U`Yb`[YgY`gW UZh]WXYb`6YfY]WXYb`ni `j YfUb`Yfbž
[Yk]bbh`ni bY\`a YbX`Ub`6YXYi hi b["9f]W< Ufha Ubbž`Y]b`9l dYfhY
Ui ZX]YgYa ; YV]Yhž`k Y]gh`XUfUi Z\]bž`XUgg`X]Y`K Y`h`j cf`a Y\`fYfYb
B UWX \ U`h][_Y]hg_f]gYb`ghY\`hž`X]Y`gcZc`fh][Y`< UbX`i b[Yb`YfZc`fXYfb"
÷`Y]bYf`U`hi Y`Yb`8]g_i gg]cb`VYhc`bh`< Ufha Ubbž`XUgg`Yg`Ub
_cbnYdhi Y`Yb; fi bX`U[Yb`ZØf`VYghY\`YbXY`i bX`dchYbn]Y`Y
B UWX \ U`h][_Y]hgghfUhY []Yb`]b`XYf`k]ggYbgW UZh]WXYb; c`fgW`i b[
a Ub[Y`h`6YgcbXYfg`k]W`h][`]gh`\`a ž`XUgg`B UWX \ U`h][_Y]h`U`g
: fU[Y`XYf; YfYWXh][_Y]h`j YfghUbXYb`k YfXYb`gc`hYž`X]Y`XUfUi Z
UVn]Y`hž[YfYWXhY`÷gh]hi h]cbYb`ZØf[Y[Ybk`Åfh][Y`i bX`ni _ØbZh][Y
; YbYfUh]cbYb`ni `g]WXYfb" @Yi d\`UbU`VYf]W`hY`h`k Y]hYfž`XUgg`X]Y
[fi bX`Y[YbXYb`GhfUhY []Ybž`X]Y`V]g\`Yf`Ybhk]W_Y`h`k i fXYbž`k]Y
Gi ZZ]n]Ybnž`9ZZ]n]Ybn`i bX`?`cbg]ghYbnž`XUfUi ZUVn]Y`Ybž`Ø`c`c[]gWXY
GW`ÅXYb`ni `fYXi`n]YfYb"

< Ufha Ubb`]XYbh]Zn]Yfh'gdYn]Z]gWXY`]bhFU[YbYfUh]cbU`Y`i bX
]bhYf[YbYfUh]cbU`Y`GhfUHY []Ybž`X]Y`bchk YbX][`g]bXž`i a`X]Y
6YXØfZb]ggY`XYf`[Y[Ybk Åfh][Yb`i bX`ni`_ØbZh][Yb`i; YbYfUh]cbYb
ni`YfZØ`Yb`"Ni`XYb`]bhFU[YbYfUh]cbU`Y`GhfUHY []Yb`nÅ`Yb
YggYbh]Y`Y`6YXØfZb]ggY`k]Y`BU`fi b[ž`i bhYf`_i bZhi bX`K Åfa Yž
k Å`fYbX`X]Y`]bhYf[YbYfUh]cbU`Y`GhfUHY []Y`XUfUi Z`UVn]Y`hž`Y]bY
`YVYbGk YfhY`K Y`h`ZØf`_ØbZh][Y`i; YbYfUh]cbYb`ni` \]bhYf`UggYb`"8]Y
< YfUi gZcfXYfi b[`VYghY`h`XUf]bž`X]YgY`GhfUHY []Yb`k]f`_i b[gj`c`
i a ni gYhnYbž`k cVY]`Ui W`k Y]hYfY`A U» bU`a Yb`k]Y`FY[YbYfUh]cbž
9[U]g]Yfi b[`i bX`6YZÅ`][i b[`XYf`A YbgWXYb`[YZcfXYfh`k YfXYb`"

8]Y`XYi hgWXY`B UWÅ \ U`h][_Y]hgghfUHY []Y

8]Y`XYi hgWXY`FY []Yfi b[`Uh`YVYbZU`g`Yf\YV`]WXY`5bgfYb[i b[Yb
i bhYfbca a Ybž`i a`BUWÅ \ U`h][_Y]h`i]b`X]Y`dc`]h]gWXY`5[YbXU`ni
]bhY[f]YfYb`"6YfY]hg`%- - &`VY`fÅZh][hYb`X]Y`J YfY]bhYb`BUh]cbYb`]b
F]c`XY`JbY]fc`XUg`@Y]hV]`X`XYf`bUWÅ \ U`h][Yb`9bhk]W`_i b[`i bX
j YfUVgW]YXYhYb`X]Y`5[YbXU`&%"`8Yi hgWÅ`UbX`Ybhk]W`_Y`hY
XUfUi Z`]b`&\$`&`gY]bY`YfghY`BUWÅ \ U`h][_Y]hgghfUHY []Y`i bX` \ Uh`i]g]WÅ
&\$%)`XYb`%+ [`cVU`Yb`BUWÅ \ U`h][_Y]hgn]Y`Yb`fGi`ghU]bUV`Y
8Yj Y`cda Ybh; cU`gž`G8; gLj YfdZ]W`hYh`"6i bXYgfY []Yfi b []
]bZcfa]Yfhž`XUgg`Ua``%\$`"A Åfn`&\$`&%`Y]bY`U`hi U`]g]YfhY`J Yfg]cb`XYf
XYi hgWXYb`BUWÅ \ U`h][_Y]hgghfUHY []Y`j YfUVgW]YXYh`k i fXY`"

8]YgY`i a ZUggYbXY`GhfUHY []Y`n]Y`h`XUfUi Z`UVž`Ö`cbca]gWÅž
Ö`c`c []gWÅ`i bX`gcn]U`hfU[ZÅ`][Y`9bhk]W`_i b[`ni`ZØfXYfb`i bX`X]Y
5bZcfXYfi b[Yb`Ub`_ØbZh][Y`i; YbYfUh]cbYb`b]WÅ`h`ni`[YZÅ`fXYb`"
GWÅ`k Yfdi b`_hY`XYf`GhfUHY []Y`f]WÅ`hYb`g]WÅ`Ui Z`H`Ya Yb`k]Y
a YbgWÅ`]WÅ`Yg`K c` \ VY]Z]bXYbž`gcn]U`Y`i; YfYWÅ`h][_Y]hž`X]Y
9bYf[]Yk YbXY`i bX`XYb`?`]a UgWÅ`i hn`"N]Y`]gh`Ygž`bUWÅ \ U`h][Y
@Øgi b[Yb`ni`Z]bXYbž`i a`Y]bY`gWÅ`UXghc`ZZfY]Y`i a k Y`h`ni`gWÅ`UZZYb
i bX`X]Y`@YVYbgei U`]hÅ`h`ZØf`U`Y`i; YbYfUh]cbYb`ni`j YfVYggYfb`"5`Y
VYhY]][hYb`A]b]ghYf]Yb`gck]Y`6Øf[Yf` \ UVYb`ni`f
K Y]hYfYbhk]W`_i b[`XYf`GhfUHY []Y`VY][YhfU[Ybž`X]Y`&\$`&`#&\$`&(
YfbYi h`ØVYfUfVY]hYh`k YfXYb`gc`""

B UWÅ \ U`h][_Y]h`U`g`[`cVU`Yg`?`cbnYdh

9]bY`k]f_i b[gj c`Y`I a gYhni b[`XYf`bUW\`U`h][Yb`9bhk]W`i b[`]gh
 b]W`h`bi f`Y]bY`bUh]cbU`Y`ž`gcbXYfb`Y]bY`[`cVU`Y`5i Z[UVY`"6A N
 i bhYfghfY]W`hž`XUgg`B UW\`U`h][_Y]h`VYXYi hYhž`X]Y`6YXØfZb]ggY`XYf
 ; Y[Ybk Ufh`ni `VYf]YX][Ybž`c`bY`X]Y`A Ò[`]W`_Y]hYb`ni _ØbZh][Yf
 ; YbYfUh]cbYb`Y]bni gW`f`Åb`_Yb`"8]YgYg`XfY]X]a Ybg]cbU`Y`?cbnYdh
 i a ZUgghk]fhgW`UZh]W`Y`9ZZ]n]Ybnž`gcn]U`Y` ; YfYW`h][_Y]hi bX
 Ò_c`c[]gW`Yb`9f`U`h`"8]Y`5[YbXU`&%k i fXY`U`g`_cb`fYhYf`5bgUhn
 ni f`F`YU`]g]Yfi b[`X]YgYf`Df]bn]d]Yb`Ui g[YUfVY]hYhi bX`V`Y]Vh`Ui W`
 \Yi hY`j`cb`[fc»Yf`F`Y`Yj`Ubn"

5b[Yg]W`hg`X]YgYf`<YfUi gZc`fXYfi b[Yb`]gh`Yg`YbhgW`Y]XYbXž`XUgg
 U`Y`5_hYi fY`]b`Dc`]h]_ž`K]fhgW`UZh]i bX` ; YgY`gW`UZh
 ni gUa`a`YbUfVY]hYbž`i a`b`UW\`U`h][Y`GhfUHY[]Yb`b]W`h`bi f`ni
 Ybhk]W`_Y`bž`gcbXYfb`Ui W`Y`ZZY`_h]j`i a`ni gYhnYb`"<Ufha`Ubb
 _ØbX][h`Ubž`]b`b`U`Yf`Ni`_i`bZh`Y]bY`Di`V`_Uh]cb`ni`XYb
 Ya`d]f]gW`Yb`i`bhYfgi`W`i`b[Yb`ØVYf`B UW\`U`h][_Y]hgghfUHY[]Yb
 i bX`XYfYb`æ`d`Ya`Ybh]Yfi b[`YfUi`gni`[YVYbž`]bgVYgcbXYfY`]a
 ?cbhYi`h`XYf`?`]a`Udc`]h]_`]b`8Yi`hgW`U`bX`"9g`V`Y]Vh`ni``c`ZYbž
 XUgg`X]YgY`6Ya`Ø`i`b[Yb`XUni`VY]hfU[Ybž`X]Y`Xf]b[YbXYb
 6YXØfZb]ggY`i`bgYfYf`NY]h`ni`UXfYgg]YfYb`i`bX`Y]bY`[YfYW`hY`K`Y`h
 ZØf`_ca`a`YbXY` ; YbYfUh]cbYb`ni` `]bhYf`UggYb"

8 YhU]`g	
J c f ZU``	Gcbgh][Yg
C fh	@ØbYVi f[ž`8Yi hgW`U`bX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "Yi d\UbU"XY • k k k "Vi bXYgfY[]Yfi b["XY • k k k "Va n"XY

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`b!U["XY