

K U`XVfUbX`]b`DZcfn\Y]a . : Yi Yfk Y\ f [fY]Zh'a]h'8fc\bY`Y]b`°

8]Y': Yi Yfk Y\ f`DZcfn\Y]a`VY_Äa`dZi`K U`XVfÄbXYž`k`Ä\ fYbX
I`a`k`Y`hgWÄ`ØhnYf`[`Y`[`Yb`NYa`Ybhk`Yf`_Y`dfchYgh]YfYb`"
5_hi`Y`Y`6Yf]WÄ`hY`i`bX`9bhk`]W_`i`b`[`Yb`"

< U[YbgWÄ`]Y» ž`8Yi`hgWÄ`UbX`!`8]Y': Yi Yfk Y\ f`DZcfn\Y]a` \`Uh
\`Yi`hY`Y]bYb`K`U`XVfUbX`]a`6YfY]WÄ`< U[YbgWÄ`]Y»`YfZc`[`fY]WÄ`
`ÖgWÄ`hY`"8Yf`6fUbX`k`i`fXY`Xi`fWÄ`XYb`9]bgUhn`Y]bYf`8fc\bY
`c_`U`]g]Yfhž`k`Ug`X]Y`9ZZ]n]Ybn`XYf`9]bgUhn_fÄZhY`Yf\`YV`]WÄ`Yf\`Ö\`hY`"
6Y]`9]bhfYZZYb`XYf`6Yfi`ZgZYi`Yfk`Y\`f`k`UfYb`_Y]bY`DYfgcbYb`]b
;`YZU`fž`XYbbcWÄ`VYghUbX`X]Y`i`ba`]hhY`VUFY`;`YZU`f`Y]bYf`
6fUbXUi`gVFY]hi`b`[`Ui`Z`UV[`YghY`hY`@_k`i`bX`Y]bYb`Ub`[`fYbnYbXYb`
J`Yfk`U`hi`b`[`ghfU`hY]bYg`I`bhYfbY\`a`Ybg`6BB`VYf]WÄ`hYh`ØVYf`X]Y
gWÄ`bY`Y`FYU_h]cb`XYf`i`Yi`Yfk`Y\`f`"

≠g[YgUa`h`k`UfYb`%\$&`9]bgUhn_fÄZhY`Ui`g`U`Yb`5VhY]`i`b`[`Yb`XYf`
6Yfi`Zg!`i`bX`ZFY]k`]`][`Yb`i`Yi`Yfk`Y\`f`DZcfn\Y]a`i`bX`" ` ` ` :`U\`fnYi`[`Y
Ub`XYa`9]bgUhn`VYhY]`][`h`Nk`Y]`HUb`_`ÖgWÄ`ZU\`fnYi`[`Y`XYf`
ZFY]k`]`][`Yb`i`Yi`Yfk`Y\`fYb`Ui`g`?`Y`hYfb`i`bX`²`h]g\`Y]a`i`bhYfghØhnhYb`
X]Y`6fUbXVY_Äa`dZi`b`[`"5i`WÄ`Y]b`VYhf]YVgY][`YbYf`F`UX`UXYf`i`bX`
Y]b`?`YhhYbVU`[`[`Yf`XYg`HYWÄ`b]gWÄ`Yb`<`]Zgk`Yf_g`fH<`K`Ł`k`i`fXYb`ni`f`
9f`Y]WÄ`hYfi`b`[`XYf`@ÖgWÄ`a`U»`bU\`a`Yb`Y]b`[`YgYhnh`"

I`a`ZUb`[`XYg`6fUbXYg`i`bX`6Yk`Ä`h][`i`b`[

8]Y`6fUbXVY_Äa`dZi`b`[`ZUbX`\`Ui`dhgÄWÄ`]WÄ`]a`5i`»`YbUb`[`f]Z`a`]h`
a`Y\`fYfYb`GhfU`\`fc\`fYb`i`bX`K`UggYfk`YfZYfb`ghUhh`≠`XYf`%`(\$\$`a`‡`
[`fc`»`Yb`@U[`Yf\`U`Y`VfUbbhYb`5`hdUd]Yfž`<`c`n`i`bX`GWÄ`fchž`k`cVY]
X]Y': Yi Yfk Y\`f`gcZcfh`Y]bY`F`Y][`Y`ghY`i`b`[`Ui`ZVUi`hYž`i`a`Y]bY`
5i`gVFY]hi`b`[`Ui`ZXUg`Ub`[`fYbnYbXY`J`Yfk`U`hi`b`[`g[`YVÄi`XY`ni`"

j Yf\]bXYfb"8]Y'6UX'K]XVUXYf'GhfU»Y'fb&- (Łi bX'X]Y
 9]gYbVU\`b`b]Y'DZcfn\Y]a ` '6UX'K]XVUX'k UfYb`V]g`WfWU`&\$.' \$
 l \f`[YgdYffhž'i a `X]Y'9]bgUhn_f`Z`hY`b]W`h`ni `VY\]bXYfb"8]Y
 6Yj Ò`_Yfi b[`k i fXY`ØVYf`X]Y`K Ufb!5dd`B`B5`]bZcfa]Yfhi bX
 Ui Z[YZcfXYfhž: YbghYf'i bX`HØfYb`ni
 gW`]Y»YbZYi Yfk Y\ f!dZcfn\Y]a "XY`VYf]W`hYh"

8Yf'df]a `fY]bgUhn`YbXYhY`bUW`nk Ò`Z`Ghi bXYb`i a `) `l \fž`[YZc`[h
 j cb`k Y]hYfYb`B UW`gW`Ui !`i bX`@gW`a U»bU`a Yb`Ua `b`ÅW`ghYb
 A cf[Yb"8]Y`Dc`]nY]`U`h`ni f`?`Àfi b[`XYf`6fUbXi fgUW`Y
 9fa]hhi b[Yb`Ui Z[Ybca a Yb"

K U`XVfUbXghUh]gh]_`]a `? cbhYI h

«a `?cbhYI h`XYf`U`_hi Y`Yb`6f`ÅbXY`]gh`VYa Yf`_Ybgk Yfhž`XUgg`Ui h
 Y]bYf`K U`XVfUbXghUh]gh]_`Yhk U`++`DfcnYbh`XYf`K U`XZ`ÅW`Y`Ui Z
 i b[Y`_`ÀfhY`l fgUW`Yb`ni fØW`_ni ZØ`fYb`g]bX"': U`f`Àgg][`_Y]h`]gh`ZØf
 Yhk U`%(`DfcnYbh`XYf`6f`ÅbXY`j YfUbhk cfh]W`ž`k cVY]`a Y`f`U`g`X]Y
 <`À`ZhY`X]YgYf': `À`Y`Ui ZX]Y`5`[Ya Y]b`Y]h`ni fØW`_ZU`Ybž
 VY]gd]Y`gk Y]gY`Xi fW`7Ua dYf`cXYf`?]bXYf`]a `K U`XVa Y`g"XY
 nY][`h`X]Y`K U`XVfUbXghUh]gh]_`Ui Z"

8]Y`k]YXYf\c`hYb`K U`XVf`ÅbXY`i bX`X]Y`VYghY`YbXYb`; YZU`fYb
 j YfXYi h]W`Yb`X]Y`B`chk YbX][`_Y]h`k Y]hYfYf
 5i Z`_`Àfi b[ga U»bU`a Yb`ni f`JYfa Y]Xi b[`gc`W`Yf`6f`ÅbXY`]b`XYf
 Ni _i bZn"8]Y': Yi Yfk Y\ f`DZcfn\Y]a `i bX`UbXYfY`9]bgUhn_f`Z`hY
 gYhnYb`U`Yg`XUfUbž`GW`ÅXYb`ni `a]b]a]YfYb`i bX`X]Y`G]W`Yf\Y]h
 XYf`6Yj Ò`_Yfi b[`ni `[Yk `À`f`Y]ghYb"

8YhU]`g	
J cfZU`	6fUbXgh]Zhi b[
C fh	< U[YbgW`]Y» ž`8Yi hgW`U`bX
E i Y`Yb	<ul style="list-style-type: none"> • Vbb"XY • k k k "ZYi Yfk Y\ f!dZcfn\Y]a "XY • k k k "Va Y`!ghUh]gh]_`XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY