

K]fhgW\ UZh]b`C ghXYi hgW\ `Ub X.
I bhYfbY\ a Yb`Zc fXYfb`_`UfY`A U» bU\ a Yb`

C ghXYi hgW\ Yg`K]fhgW\ UZhZc fi a`&\$&) `]b`6UX`GUUfck .
8]g_i gg]cb`ØVYf`? f]gYbVYk`À`h][i b[ž`9bYf[]YdfY]gY`i bX
: UW\ _f`ÀZhYa` Ub[Y`"



6UX`GUUfck ž`6fUbXYbVi f[ž`8Yi hgW\ `Ub X`!`8Ug`C ghXYi hgW\ Y
K]fhgW\ UZhZc fi a`VY[]bbh`\Yi hY`i a`%(.,\$\$`i` \f`]b`6UX`GUUfck ž
6fUbXYbVi f["`8Ug`9j Ybh`Vf]b[h`i bhYfbY\ a Ybga UbU[Yfž
K]fhgW\ UZhj YfV`AbXY`i bX`X]Y`A]b]ghYfd f`Ag]XYbh]b`A Ubi Y`U
GW\ k Yg][`fGD8`Ł`ni gUa` a Ybž`i a`ØVYf`K Y[Y`Ui g`XYf
K]fhgW\ UZhg`_f]gY`i bX`_ØbZh[Y`K UW\ ghi a g]a di`gY`XYf
6i bXYgfY[]Yfi b[`ni`X]g_i h]YfYb``8]Y`J YfUbghU`hi b[`i bhYfghfY]W\ h
X]Y`Xf`Ab[YbXYb`< YfUi gZc fXYfi b[Ybž`XYbYb`g]W\`X]Y`c ghXYi hgW\ Y
K]fhgW\ UZh`[Y[YbØVYfg]Y`h"

8]Y`<Ui dhUb`]Y[Yb`XYf`i bhYfbY\ a Yb`VYhfYZZb`\c\Y
9bYf[]YdfY]gYž: UW\ _f`ÀZhYa` Ub[Y`ž`Y]bY`\c\Y`GhYi Yf!`i bX
5V[UVYb`Ugh`gck]Y`VØfc`_fU]gW\ Y`<ØfXYb``6YgcbXYfg`X]Y

6Øfc_fUh]Y`k]fX`j cb`+\$! `XYf`i bhYfbY\`a Yb`U`g`[fØ» hYf
K YhhVYk YfvGbUW`hY`Y]b[Yghi Zh`@Ui h`Y]bYf`i a ZFU[Yž`X]Y`]a
FU\`a Yb`XYg`HfUbgZcfa Uh]cbgVUfca YhYfg`&\$&) `Xi fW [YZØ\fh
k i fXYž`nY][Yb`X]Y`i bhYfbY\`a Yb`]b`C ghXYi hgW\`UbX`k Yb][
Ni j Yfg]W`h]b`X]Y`bYi Y`gW`k Ufn!fchY`6i bXYgfY[]Yfi b[`VYnØ[`]W
k]f_gUa Yf`K UW`ghi a g]a di `gY") , ž&ı `XYf`%") \$\$`VYZFU[hYb
I bhYfbY\`a Yb`[`Ui VYb`b]W`hž`XUgg`X]Y`FY[]Yfi b[`YZZ`_h]j Y
A U» bU\`a Yb`ni f` : ØfXYfi b[`XYg`K UW`ghi a g`i a gYhnYb`k]fXž`k Ug
X]Y`BYfj cg]h`h]b`XYf`6fUbW`Y`k Y]hYf`j Yfgh`f_h" : fY]Y`DfYggY
VYf]W`hYhØVYf`X]Y`9f[YVb]ggY`X]YgYf`i a ZFU[Yž`X]Y`j cb`5bZUb[
A `fn`V]g`9bXY`5df]`&\$&) `Xi fW [YZØ\fh`k i fXY"

8 f]b[`]W`Y`k]fhgW`UZh`]W`Y

< YfUi gZcfXYfi b[Yb

≈a a Yf`k]YXYf`ghY\`h`Ui W`XYf` : UW`_f`ZhYa Ub[Y`]a `A]hhY`di b_h
XYf`8]g_i gg]cbYb" , VYf`X]Y`< `ZhY`XYf`cghXYi hgW`Yb
I bhYfbY\`a Yb`\Uh`GW`k]Yf][_Y]hYbž`[YY][bYhY`A]hUfVY]hYf`ni
Z]bXYb`i bX`ni `U`hYb" `8]YgY`DfcV`Ya Uh]_`k]fX`Xi fW `X]Y
XYa c[fUZ]gW`Yb`J Yf`bXYfi b[Yb`i bX`Y]bY`ni bY\`a YbX`A`hYfY
9fk YfvGvYj Ø`_Yfi b[`j Yfgh`f_h" DfcZYggcf`5bXfYUg`? bUVY`j cb`XYf
C htc!j cb!; i Yf]W`Y!i b]j Yfg]h`h`A U[XYVi f[`YVh`Yfj cfž`XUgg`[i h
Ui g[YV]`XYhY`↑ b[Y`@Yi hY`i bX`ei U`Z]n]YfhY`Ni k UbXYfi b[
Xf]b[YbX`VYbØh][h`k YfXYbž`i a `X]Y`< YfUi gZcfXYfi b[Yb`ni
a Y]ghYfb"

9]b`6Y]gd]Y`]gh`Y]b`GW`fUi VYbk Yf`_]b`NYfvghž`XUg`" \$\$`A]hUfVY]hYf
VYgW`ÀZh][hi bX`Y]bY`A`f`]W`Y`DfcXi _h]cbggi a a Y`j cb`%\$\$
A]`]cbYb`9i fc`Yfn]Y`hž`k cVY](\$ı `XYf`DfcXi _hY`Yi dcfh]Yfh
k YfXYb" Hfchn`X]YgYf`9fZc`[Y`_U[h`XYf` ; YgW`ÀZhgZØ\`fYf`ØVYf
Yf\`YV`]W`Y`VØfc_fUh]gW`Y`@UghYbž`X]Y`XUg`i bhYfbY\`a Yb`A`f`]W`
a]hi b[YZÀ\`f`+) "\$\$\$`9i fc`VY`UghYb" `8Yf`Bchk YbX][_Y]h`XYg
6Øfc_fUh]YUVVUi g`gh]a a Yb`* , i `XYf`6YZFU[hYb`ni ž`i bX`) (ž(i
ZcfXYfb`Y]bY`GYb_i b[`XYf`9bYf[]YdfY]gY" `8]Y`\c`Yb
9bYf[]YdfY]gY`g]bX`Y]b`nYbhU`Yg`H`Ya Už]bgVYgcbXYfY`bUW`XYa
Ghcd`d`XYg`fi gg]gW`Yb` ; UgYgž`k `À`fYbX`XUg`Gh]W`ghcZk Yf_
D]YghYf]hn`]b`K]hhYbVYf[`U`g`Y]bYf`XYf`[fØ» hYb`9fX[Ugj YfvfUi W`Yf
]b`8Yi hgW`UbX`Ybcfa `VYhfcZZYb`]gh" N8 : `VYf]W`hYhž`XUgg`X]Y

; UggdY]W\Yfi a `U[Y`XUg`l bhYfbY\`a Yb`ØVYf`(\$`A`j`)]cbYb`9i fc
`Å\`f`]W\`_cghYh"

Dc`]h]gW\ Y`J YfUbhk cfhi b[`i bX`5i gV`]W_

K Å\fybX`XYg: cfi a g`k YfXYb`a Y\fyfY`\cW\fUb[] [Y`Dc`]h]_Yf`ni
K cfhi`_ca a Yb``6i bXYgk]fhgW\UZhga]b]ghYf]b`?Uh\Yf]bU`FY]W\Y
f78I ěk]fX`Ua` `A cbhU[`gdfYW\Ybž`[YZc`[hj cb`9`]gUVYh\`?U]gYf
fGD8ěi bX`:]bUbna]b]ghYf`@Ufg`?`]b[VY]`fGD8ě`Ua` `8]YbghU[``8]Y
HY]`bU\`a Y`j cb`J YfhfYhYfb`XYg`6i bXYgj YfVUbXYg`XYf`8Yi hgW\Yb
`bXi ghf]Y`gck]Y`j cb`J YfVÅbXYb`XYf`9fbYi YfVUfYb`9bYf[]Yb`i bX
K]fhgW\UZhgZc fgW\Yfb`XYi hYh`Ui Z`XYb`VfY]hYb`8]g_i fg`ØVYf`X]Y
XfÅb[YbXYb`k]fhgW\UZh]W\Yb`6Y`Ub[Y`\]b"

Ni gUa a YbZUggYbX`Åggh]g]W\`gU[Ybž`XUgg`X]Y`cghXYi hgW\Y
K]fhgW\UZh]j cf`Yf\YV`]W\Yb`<YfUi gZcfXYfi b[Yb`ghY`h``8]Y
I bhYfbY\`a Yb`Yf\cZYb`g]W\`j cb`XYf`bYi Yb`FY[]Yfi b[ž`XUgg`X]YgY
gW\Yb`Y`Yf`i bX`[Yn]Y`hYf`Ui Z`\fy`6YXØfZb]ggY`Y]b[Y\hž`i a
[Ya Y]bgUa`X]Y`Ni `i bZi`XYg`K]fhgW\UZhghUbXcfhg
CghXYi hgW\`UbX`ni`g]W\Yfb`"HU[Yggd]Y[Y`VY`Yi W\hYh`X]Y
9fk Ufhi b[g\U`hi b[`XYf`I bhYfbY\`a Yb`[Y[YbØVYf`XYf`Dc`]h]_`i bX
Yfa i h][hini`Y]bYa`_cbghfi`_hj]Yb`8]U`c["

8YhU]`g	
J cfZU``	K]fhgW\UZhg_f]gY
I fgUW\Y	\c\Y`9bYf[]YdfY]gYž: UW_fÅZhYa Ub[Y`ž 6Øfc_fUh]Y
C fh	6UX`GUUfck ž`6fUbXYbVi f[ž`8Yi hgW\`UbX
GW\UXYb`]b`	+) \$\$\$\$
E i Y`Yb	<ul style="list-style-type: none">• k k k "ZfY]YdfYggY"XY• k k k "nXZ"XY• k k k "hU[Yggd]Y[Y`"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY