

HI '6Yf`]b'gWk]W_h'' 8![YXfi W_hY HfY]Vghc ZZhUb_g']b g'5`°

5a '%%"A Āfn'&\$&) 'Z0\fhY'X]Y'HI '6Yf`]b'YfZc`[fY]Wk 'Y]b
FUi a ZU\fh!9l dYf]a Ybh'a]h'' 8![YXfi W_hYb'HfY]Vghc ZZhUb_g
Xi fWk "

?]fi bUž'GWk k YXYb '! 5a '%%"A Āfn'&\$&) 'i a '%\$.%) 'l \f'A 9N
ghUfhYhY 'Y]bY '< Ò\YbZc fgWk i b[gfU_YhY 'j ca '9gfUb[Y'GdUWk '7YbhYf
]b'GWk k YXYb''8]Yg'k Uf'HY]'XYg'Yi fcdÅ]gWk Yb'Dfc[fUa a g'F 9LI G
ff cW_Yh'9l dYf]a Ybhg'Zc f'l b]j Yfg]hm'Ghi XYbhgk''5b'X]YgYa
VYXYi hYbXYb'9fY][b]g'bU\ a 'Y]b'HYUa 'XYf'HI '6Yf`]b'hY]'ž'XUg
bYi Ufh][Yž' 8![YXfi W_hY 'HfY]Vghc ZZhUb_g'Z0f
FUi a ZU\fhUb k YbXi b[Yb'hYghYhY''8 Ug'HYUa ž'VY_Ubbh'U'g'695F G
Y"J "'f6Yf`]b'9l dYf]a YbhU''5ghfc bUi h]Wg'F YgYUfWk 'Ghi XYbh'HYUa ž
\UhY'g]Wk 'YfZc`[fY]Wk 'VY]'F 9LI G'VYk cfVYb'i bX'k Uf'Y]bY'K cWk Y
j cf'XYa 'GhUfh'bUWk '?'fi bU[YfY]ghž'i a ']\fY'9l dYf]a YbhY
j cfni VYfY]hYb"

l bhYf'XYf'GWk]fa \YffgWk UZh'XYg'8Yi hgWk Yb'NYbhfi a g'Z0f'@ žh
i bX'FUi a ZU\fh'fB @F ž'i bX'XYf'gWk k YX]gWk Yb'FUi a ZU\fhU[Ybhi f
GBG5'k i fXYb']bg[YgUa h'UWk h'HYUa g'Ui g[Yk Å\hž'i a 'J Yfgi Wk Y
a]h'nk Y]'< Ò\YbZc fgWk i b[gfU_YhYb'Xi fWk ni Z0\fyb''K Å\fybX'XYf
nk Y]a]b0h][Yb'GWk k YfY'cg][_Y]h'_cbbhYb'X]Y'HYUa g'X]YgY
9l dYf]a YbhY'YfZc`[fY]Wk 'dfÅgYbh]YfYb"

⇒bbcj Uh]cbYb'Xi fWk '' 8!8fi W_

9]b'nYbhfU'Yg'9'Ya Ybh'XYg'9l dYf]a Ybhg'k Uf'X]Y'l bhYfgi Wk i b[
j cb'gYWk g]j YfgWk]YXYbYb'' 8![YXfi W_hYb'HfY]Vghc ZZhUb_g'' ⇒XYf
GWk k YfY'cg][_Y]h] Yf\Å'h]g]Wk 'Z0gg][Yf'HfY]Vghc ZZ'UbXYfgž'k Ug'Z0f
X]Y'@U[Y_cbhfc''Y'ni '< YfUi gZcfXYfi b[Yb'Z0\fyb'_Ubb''6]g\Yf

k i fXYb' DfcdY`Ubh'A UbU[Ya Ybh'8Yj]Wg 'fDA 8gŁ'Y]b[YgYhnhž
i a 'XYb'HfY]VghcZZ'ni 'fY[i 'YfYb" 'a 'U_hi Y`Yb'J Yfgi W'k i fXYb
gYWg'bYi Y'8Yg][bg'ZØf'DA 8g' [YhYghYhž'X]Y'Ui ggW'`Y» 'W'Xi fW
UXX]hj Y': Yfh][i b[gj YfZU\fyb'\Yf[YghY`h'k YfXYb'_cbbhYb"

8]Y'J Yfk YbXi b['j cb'' 8!8fi W_]b'XYf'FUi a ZU\fh']gh'Ui ZXYa
J cfa UfgW"'8]YgY'HYWbc`c[]Y'Yfa Ò['W'h'b]W'h'bi f`X]Y
<YfghY`i b['j cb'DfchchmdYbž'gcbXYfb'Ui W'X]Y': Yfh][i b['j cb
_ca d`Yi Yb'6Ui hY]Yb'ZØf'HfÀ[YffU_YhYbž'HfUbgdcfhZU\fnYi [Y'i bX
GUhY`hYb"'8]Y'J cfhY]Y'XYg" 8!8fi W_g']b'XYf'FUi a ZU\fh'g]bX
nU\`fY]W'. 'cg'j cb`Y]W'hYfYb'HY]Ybž'[Yf]b[YfYa
A UhYf]U'j YfgW'Y]» 'V]g'\]b'ni 'gW'bY`YfYb'J YfZØ[VUf_Y]hYb'i bX
?cghYbYZZ]n]Ybn"'5_hi Y`k]fX'XYf" 8!8fi W_j] Yfk YbXYhž'i a
6fYbb_Ua a YfhY]Yž'J Ybh]Y'i bX'8ØgYb'ZØf'Hf]YVk Yf_Y'ni
dfcXi n]YfYbž'k cVY]A UhYf]U]Yb'k]Y'5'i a]b]i a 'i bX'H]hUb
VYj cfn[h'k YfXYb"'Gc'_ØbbhYb'ni _ØbZh][Y'9bhk]W_i b[Yb']a "' 8!
8fi W_VYXYi hYbXY': cfhgW'f]hhY']b'XYf'FUi a ZU\fh'hYW'b]_
Yfa Ò['W'Yb"

: Øf'X]Y'6YcVUW'hi b['XYf'HYghcV_Y'h'k Å\fybX'XYf
GW'k YfY'cg][_Y]h'_Ua Yb'gYW'g'?Ua YfUg'ni a '9]bgUhnž'X]Y'X]Y
HUb_g'ØVYfk UW'hYbž'X]Y'a]h'Zi cfYgn]YfYbXYa 'K UggYf[YZØ`h
k UfYb"'8Ug'9l dYf]a Ybh'a]h'XYa 'BUa Yb' K C66@9& 'fK Y][\h'Ygg
CVgYfj Uh]cb'cZ': 'i]X'6Y\Uj]ci f'k]h\`6Yf']b'@]ei]X'; i]XUbW
9l dYf]a Ybh'k Uf'ni XYa 'Xi fW'X]Y'l bhYfghØhni b['j cb'XYf
'; YgY`gW'UZh]j cb': fYi bXYb'XYf'HI '6Yf']b'gck]Y'k Y]hYfYb
l bhYfbY\ a Yb[YZØfXYfh'k cfXYb"'8UVY]'Vch'X]Y':]fa U'5DK CF?G
'; a V<'<]ZY'VY]a 'A YhU`!8fi W_ž'k Å\fybX'X]Y'GYbg]f]cb'5; 'XUg
HYUa 'a]h'GYbgcfYb'i bX'F Y]gY_cghYb'i bhYfghØhnhY"

Ni gUa a YbZUggYbX'nY][h'XYf'YfZc`[fY]W'Y'GhUfh'XYf'F 9L I G!
FU_YhY'i bX'XUg'9b[U[Ya Ybh'XYf'HI '6Yf']b'Y]ba U`a Y\fž'k]Y
YbhgW'Y]XYbX'X]Y': cfW'W'i b['ja '6YfY]W'X'XYf'FUi a ZU\fh'hYW'b]_
ZØf'X]Y'ni _ØbZh][Y'9bhk]W_i b['j]bhYfghY`UfYf'HYWbc`c[]Yb']gh"
8]Y'`bcj Uh]cbg_fUZhž'X]Y'Xi fW'` 8!8fi W_]b'XYf'FUi a ZU\fh
YbhghY\hž'_ØbbhY`Ub[Zf]gh]['ni 'fYj c`i h]cbÅfyb': cfhgW'f]hhYb
ZØ\fyb"

: Øf`XYhU]``YfhY' ðZcfa Uh]cbYb`ni `XYb`U_hi Y``Yb`9bhk]W_`i b[Yb`]b
 XYf`<Ò\YbZcfgWxi b[`i bX`XYb`9I dYf]a YbhYb`XYf`F 9LI G!
 Dfc[fUa a Y`_ÒbbYb` ðhYfYgg]YfhY`X]Y`6Yf]WxhY`Ui Z`XYb`GY]hYb`XYf
 HI `6Yf`]bžXYg`8@F`i bX`` 8 `; fYbnYb`cg`Y]bgY\Yb"

8YhU]`g	
J c fZU``	Gcbgh][Yg
C fh	?]fi bUž`GWk YXYb
E i Y``Yb	<ul style="list-style-type: none"> • k k k "hi "VYf`]b • k k k "X`f"XY • k k k "" X![fYbnYb`cg"XY

6Ygi WxYb`G]Y`i bg`Ui Z.`b!U["XY