: Ua]`YbZfYi bX`]W\ Yg`5UW\ Yb. `6Øf[YffUh
Vf]b[h`Zf]gW\ Y`≠XYb`°

5UW\ Yb`UfVY]hYh`Ub` : Ua ]`YbZfYi bX`]W\ \_Y]h`6Øf[YffUh
dfÀgYbh]Yfh`nY\`b`9a dZY\`i b[Yb`ni f`5hhfU_hj]]hÀhgghY][Yfi b[
ZØf` : Ua ]`Yb`"

8Yf`5UW\ YbYf`6Øf[YffUh`\Uh`_Øfn`]W\`k]W\h][Y`J cfgW\`À[Y`ni f
: Ua]`YbZfYi bX`]W\ _Y]h`]b`XYf`GhUXh`dfÀgYbh]Yfh`"8]YgY`≠]h]Uhj] Y
n]Y`h`XUfUi ZUVž`5UW\ Yb`ZØf` : Ua ]`Yb`a ]h`?]bXYfb`UhhfU\_hj] Yf`ni
[YghU`hYb`"≠`XYf`nk Y]hYb`F i bXY`XYg`6Øf[ YffUhgž`X]Y`g]W\`i a`X]Y
: fU[Y`XfY\`h`K ]Y`_Ubb`5UW\ Yb`ZØf` : Ua ]`Yb`a ]h`?]bXYfb
UhhfU_hj] Yf`k YfXYb3 ž`k i fXYb`nY\`b`\_cb\_fYhY`9a dZY\`i b[Yb
YfUfVY]hYh`"8]YgY`9a dZY\`i b[ Yb`k i fXYb`Ua`" "8YnYa VYf`&\$&(
]a`6Øf[ YfZcfi a`j cf[YghY`hž`k]Y`**H!C b`]**Y`VYf]W\hYh`"

8]Y`GhUXh] Yfk U`hi b[`Uh`X]Y`J cfgW\`À[Y`gcf[ ZÀ`h][` [ YdfØZhi bX`]b
XfY]? UhY[cf]Yb`i bhYfhY]`h`b]W\h`i a`gYhmVUfž`VYfY]hg`]b`5fVY]hi bX
df]bn]d]Y`a UW\ VUfž`YXcW\`c\`bY`\_cb\_fYhYb`l a`gYhni b[ gd`Ub`"
Jcb`XYb`nY\`b`9a dZY\`i b[ Yb`k YfXYb`XfY]`Ui g`Z]bUbn]Y`Ybž
fYW\h]W\ Yb`cXYf`cf[Ub]gUhc]gW\ Yb` ; fØbXYb`b]W\h`k Y]hYfj YfZc`[h`
: ØbZ`XYf`J cfgW\`À[ Y`g]bX`VYfY]hg`]b`D`Ubi b[`cXYf`k YfXYb`U_hj]
j cb`XYf`GhUXh] YfZc`[ h`Nk Y]`k Y]hYfY`9a dZY\`i b[ Yb`g]bX
i a`gYhmVUfž`VYbØh][Yb`YXcW\`bcW\`Y]bYb`F UhgVYgW\`i gg"

? cb_fYhY`9a dZY\`i b[Yb`ni f
: Ua]`YbZØfXYfi b[

I bhYf`XYb`nY\`b`9a dZY\`i b[ Yb`Z]bXYb`g]W\`nU\`fY]W\ Y
A U» bU\`a Ybž`X]Y`XUfUi ZUVn]Y`Ybž` : Ua ]`Yb`ni`i bhYfghØhmYb`"
8Uni` [ Y\`Øfh`X]Y`9]bf]W\h`i b[ `Y]bYf`nYbhfU`Yb` 6YhfYi i b[gVØfgY ž
X]Y` : Ua ]`Yb`YbhUghYb`i bX`X]Y`J YfY]bVUf_Y]hj cb` : Ua ]`Y`i bX

6Yfi Z`Z0fXYfb`gc``9]b`k Y]hYfYg`VYa Yf_Ybgk YfhYg`Dfc`Y_h]gh
Gcn]U`5\_h]j ž`XUg`XUg`gcn]U`Y`A]hY]bUbXYf`gck ]Y`Hc`YfUbn`i bX
F YgdY_h]i bhYf`?]bXYfb`i bX`đ [ YbX`]WXYb`Z0fXYfb`a 0W`hY"

8Yg`K Y]hYfYb`]gh`X]Y`9bhk]W`i b[ `Y]bYg`X][ ]hU`Yb`<Y`ZYfg`Z0f
: Ua]`]Yb`[Yd`Ubhž`i a `X]Y`đUbgd fi W`bU`a Y`j cb`@Y]ghi b[Yb`ni
j YfY]bZUWXYb``5i W`X]Y`5bhFU[ ghY``i b[`gc``Yf`Y]W`hYfh`k YfXYbž
]bXYa `a Y`f`C b`]bY!C dh]cbYb`i bX`Y]b`X][ ]hU`Yg`60f[ Yf`cbhc
Y]b[YZ0`fh`k YfXYb``9]b`H`Ya Ybgd]Y`d`Um`]b`XYf`đbYbghUX`hgck]Y
Y]b`nYbhfU`Yg`đ [ YbX`_i `hi fnYbhf i a `Z0f`đ [ YbX`]WXY`ghY`Yb
YVYbZU`g`Ui Z`XYf`5[YbXU``DYfg0b`]WXY`5bgdYfW`dUf`bYf`gc``Yb
: Ua]`]Yb`a]h`<Ui gVYgi W`Yb`]bX]j]Xi Y``Y`i bhYfgh0hni b[ `V]YhYbž
k `A`fYbX`X]Y`6YdZUbni b[`i bX`9bhg]Y[Y`i b[ `j cb`: `AW`Yb`ni f
J YfVYggYfi b[`XYg`K c`bi a ZY`Xg`VY]hfU[ Yb`gc``Ni XYa `k ]fX`XYf
9]bgUm`j cb`60f[YfVi ggYb`Z0f`Y]bY`VYggYfY`5bV]bXi b[`XYf
5i » YbVYn]f`Y`Ub[YghfYVh"

6YXYi hi b[`XYf`60f[YfVYhY]`][i b[

8]Y`đ]h]Uh]j Y`XYg`60f[ YffUhYg`]gh`HY]`Y]bYf`[ f0» YfYb`6Yk Y[i b[
`]b`ni `a Y`f`60f[ YfVYhY]`][i b[`]b`XYf`Dc`]h]_``8]YgY`: cfa `XYf
DUfh]n]dUh]cb`Yfa 0[ `]W`h`Yg`XYb`60f[Yfbž`U\_h]j `Ub`dc`]h]gW`Yb
9bhgW`Y]Xi b[ gdfcnYggYb`hY]`ni bY`a Yb``: cfXYfi b[Yb`bUW`a Y`f
HfUbgdUfYbn`i bX`Y]bYf`gh`A`f`YfYb`9]bVYn]Y`i b[`XYf`A Y]bi b[Yb
XYf`60f[ Yf`g]bX`]b`XYb`Y`h`hYb`đ`A`f`Yb`XYi`h]W`Yf`[ Yk`cfXYb``K]Y`
; YXUb`Ybdc`]h]_`XUfUi Z`]bk Y]ghž`\_Ubb`60f[YfVYhY]`][ i b[ `]b]W`h
bi`f`X]Y`9bhgW`Y]Xi b[gei U`]h`h`j YfVYggYfbž`gcbXYfb`Ui W`XUg
J YfhfUi Yb`]b`X]Y`dc`]h]gW`Yb`đgh]hi`h]cbYb`gh`A`f`Yb"

C VYfV0f[Yfa Y]ghYf]b`G]Vm`Y`?Yi dYb`U`h`g]W`dcg]h]j `0VYf`X]Y
9a dZ`i b[ Yb`XYg`60f[ YffUhg`[YAi » Yfh`9g`k]fX`Ui W`XUf0VYf
bUW`[ YXUW`hž`X]Y`i a gYhni b[`XYf`J`c`fgW`A`[Y`]b`gc[YbUbbhYb
F YU`UVcfYb`ni `hYghYbž`i a `XYfYb`K]f`gUa`_Y]h`ni `0VYfdf0ZYb`
8]YgY`HYghd`UgYb`\_0bbhYb`XUni`VY]hfU[ Ybž`Z`bX]YfhY
9bhgW`Y]Xi b[ Yb`Z0f`X]Y`_0bZ]h[Y`9bhk ]W`i b[`XYf`GhUX`h`ni
hfYZZYb"

8]Y`GhUXhj Yfk U`hi b[`U`h`Ub[ Y`0bX][hž`fY[ Y`a `A» ][ `0VYf`XYb

: cfhgWkf]hh'XYf'l a gYhni b[ga U» bU\ a Yb'ni 'VYf]WkhYb''5a ') "
: YVfi Uf'&\$&) 'k]fX'XYf'GhUXhfUh']b'Y]bYf'G]hni b['ØVYf'X]Y
9a dZY\ 'i b[Yb'XYg'6Øf[YffUhg'VYfUhYbžk Å\ fYbX'XUg'H\Ya U'XYg
6Øf[YffUHyg']b'Y]bYf'ÒZZYbh']WYb'G]hni b['XYg'6Øf[YfZcfi a g'Ua
%, "'A Åfn'&\$&) 'k Y]hYf'j Yfh]YZh'k YfXYb'gc``"

⇒ 'Y]bYa 'l a ZY'Xž]b'XYa 'XUg'J YfhfUi Yb']b'X]Y'Dc`]h]_ 'cZh
gWk]bXYb' _Ubbž'nY][h'XYf'5UWYbYf'6Øf[YffUhž'k]Y
6Øf[YfVYhY']][i b['bYi Y'K Y[Y'Yf'ÒZbYb' _Ubbž'i a ' _cb_fYhY
6YXØfZb]ggY'i bX'< YfUi gZcfXYfi b[Yb'XYf'GhUXh[YgY`gW UZh'ni
UXfYgg]YfYb''8]Y'U_h]j Y'9]bVYn]Y\ i b['XYf'6Øf[YfgW UZh]gh'Y]b
GWf]hh']b'Y]bY'F]W hi b[ž'X]Y'gck c\`X]Y '@VYbgei U'hÅh
j YfVYggYfb'U'g'Ui W'Y]b'ghÅf_YfYg'; Ya Y]bgW UZhg[YZØ\`ZØfXYfb
_Ubb"

8YhU]`g	
E i Y`Yb	<ul style="list-style-type: none">• k k k "h!cb`]bY"XY• k k k "Vi Yf[YffUh"XY

6Ygi Wk Yb'G]Y'i bg'Ui Z.'b!U["XY