

A Uhh\ Ài g`VYi fhY]`h`6UmYfb!GU]gcb.`9fZc`[
a]h`GWX UhhYbgY]hYb`°

@ch\Uf`A Uhh\Ài g`VYk YfhYh`6UmYfb`A ØbWXYbg`GU]gcb`&\$&)
U`g` VYZf]YX][YbX`i bX`hY]`h`BchYb`ZØf`HfU]bYf`i bX
GdcfhX]fY`hcf`a]h`



J c]h\!5fYbUž`<Y]XYb\Y]a`Ub`XYf`6fYbnž`8Yi hgWX`UbX`!`8Yf
: 7`6UmYfb`A ØbWXYb`\Uh`b`X]YgYf`GU]gcb`YfbYi h`X]Y`XYi hgWX Y
: i »VU`!A Y]ghYfgWX UZh[Yk cbbYbž`k Ug`@ch\Uf`A Uhh\Ài g`XUni
j YfUb`Uggh`\Uhž`X]Y`@Y]ghi b[`XYg`J`YfY]bg`U`g` VYZf]YX][YbX`ni
VYk YfhYb``8]YgY`9]bgWX`Àhni b[`Ài »YfhY`XYf`Y\Ya U`][Y`GhUfgd]Y`Yf
i bX`Yhn][Y`9! dYfhY`]b`Y]bYa`U`hi Y`Yb`GhUhYa`Yb`h`Hfchn`XYg
A Y]ghYfh]hY`g`Y]XYb`X]Y`; YgUa`hVYk Yfhi b[Yb`Ui Z[fi bX`XYf
gWX`k UWX`Yb`@Y]ghi b[Yb`]b`XYb`Dc`_U`k YhVYk YfVYbž`k]Y`A Uhh\Ài g
VYf]WX`hYh`Gc`gWX`YX`XYf`:`7`6UmYfb`]a`8: 6!Dc`_U`VYfY]hg`]a
5WX`hY`Z]bU`Y`[Y[Yb`6UmYf`@Y] Yf`_i gYb`Ui g`i bX`_cbbhY`g]WX`]a
J]YfhY`Z]bU`Y`XYf`7`Ua`d]cbg`@YU[i Y`b]WX`h`[Y[Yb`b`hYf`A U]`UbX
Xi fWX`gYhnYb`

A Uhh\Ai g j Yf[]VhXYf'6i bXYg'[U'Y]bY'GWi `bchY'j cb' %'V]g' & ž
k Ug'X]Y' [YbYfY''Y'GhAf_Y'XYf'@[U'i bhYfghfY]W h''đ'gY]bYa
6Yk Yfhi b[gVc[Yb'Yf\À'h'HfU]bYf'J]bW'bh?'ca dUbm'X]Y'BchY' & "
8]YgYf'\Uh'Yg'bUW' A Uhh\Ai g '9]bgW'Àhni b['[YgW'UZhž'XYb'9fZc`[
i bX'X]Y': fYi XY'ni fØW_]b'X]Y' A UbbgW'UZh'ni 'Vf]b[Ybž'Ui W'k Ybb
Yf'Y]bYb'HY]'XYf'J YfUbhk cfhi b['ZØf'X]Y'gW'k UW'Yb'7\Ua d]cbg!
@YU[i Y!5i Zhf]hY'hfÀ[h"

9VYf`g`@Y]ghi b[`i bX`HfUbgZYfg

GdcfhX]fY_hcf'A UI '9VYf'Yf\À'h'j cb'A Uhh\Ai g'X]Y'GWi `bchY' ' '
a]bi g "'K À\fybX'A Uhh\Ai g_]f]h]g]Yfhž'XUgg'9VYf'g'ÒZYbh]W'Y
5i ggU[Yb'ØVYf'Gd]Y'Yf'I bfi \Y']a 'HYUa '[Ygh]ZhYh'\ÀhYbž'\YVh'Yf
ni ['Y]W' \Yf] cfž'XUgg'9VYf'b]W'h'U''Y]b'ZØf'U''Y': Y\Yf'XYf
J Yf[Ub[Yb\Y]h'j YfUbhk cfh]W' '[Ya UW'h'k YfXYb'_Ubb"'9f'a i gghY
g]W'Ui W'a]h'XYb'<YfUi gZcfXYfi b[Yb'Ui gY]bUbXYfgYhnYbž'X]Y
j cb'gY]bYb'J cf[Àb[Yfb'\]bhYf'UggYb'k i fXYb"'5ba Yf_Ybgk Yfh]ghž
XUgg'A Uhh\Ai g'XYb'HfUbgZYf'j cb'A]W'UY''C`]gY''cVhž'k À\fybX'Yf
['Y]W'nY]h]['VYa Àb[Y'hž'XUgg'b]W'h'U''Y'HfUbgZYfg'Y]b'j c''Yf'9fZc`[
k UfYb"

8Yf': 7'6UmYfb'g]W'YfhY'g]W'X]Y'A Y]ghYfgW'UZhž'bUW'XYa '6UmYf
@Yj Yf_i gYb'i bYbhgW]YXYb'[Y[Yb'XYb'G7': fY]Vi f['gd]Y'hY'i bX
XUa]h'_Y]bY'A Ø[']W'_Y]h'\UhhYž'XYb'F ØW_ghUbX'Ui Zhi \c`Yb"

G]W' h'Ui Z'X]Y '@][U

đ'UbXYfYb'6i bXYg'[U!B UW'f]W'hYb'YbXYhY'XUg'Gd]Y''nk]gW'Yb
XYa '%": 7'<Y]XYb\Y]a 'i bX'XYa 'J Z@'6cW'i a 'a]h'Y]bYa 'hcf'cgYb
I bYbhgW]YXYb"'8]Y'DUfh]Y'ZUbX']b'XYf'J c]h\!5fYbU'ghUhh'i bX'k Uf
j cb'k Yb][Yb'7\UbW'b'[YdfÀ[h''Hfcm'a Y\fyfYf'GW'ØggY']b'XYf
B UW'gd]Y'nY]h'V']YV'XYf'6U''YXcW']a 'BYhn"

6Y]XY'A UbbgW'UZhYb'k YW'gY'hYb'k À\fybX'XYg'Gd]Y`g'a Y\fZUW
Gd]Y'Yf'Ui g"'6cW'i a 'gYhnhY'X]YgY'GhfUhy []Y'i bhYf'UbXYfYa 'Y]bž
i a 'Zf]gW'Y'?fÀZhY']bg'Gd]Y''ni 'Vf]b[Ybž'_cbbhY'YXcW'b]W'h
ØVYfnYi [Yb"@YX][']W' ;]cf[cg'A Ugci fUg'Yf\]Y'h'Y]bY' [Y'VY'? UfhY
]b'XYf'%"'A]bi hYž'k Ug'X]Y']bg[YgUa h'ZU]fY'Gd]Y'k Y]gY

k]XYfgd]Y[Y`h"

8YhU]`g	
J c fZU``	Gcbgh][Yg
C fh	J c]h\!5fYbUž`<Y]XYb\Y]a `Ub`XYf`6fYbnž 8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "dbd"XY• gdcfhg"mU\ c c"WŁa

6Ygi W\ Yb`G]Y`i bg`Ui Z.`b!U["XY