

K c`ZgVi f[g`9i fcdUdc_U`!< cZZbi b[.
< UgYb\Øhh`g`YhnhY`7\UbW 3

F U`d\`< UgYb\Øhh`g]Y\h`hfc`hn`j]Yf`B]YXYf`U[Yb`]b`: c`[Y
7\UbW`b`Ui Z`X]Y`9i fcdUdc_U`!E i U`Z]_Uh]cb`ZØf`XYb`J Z@
K c`ZgVi f["



K c`ZgVi f[ž`8Yi hgW`UbX`!`HfU]bYf`F U`d\`< UgYb\Øhh`g]Y\h`hfc`hn`
Y]bYf`gW`k]Yf][Yb`D\UgY`ZØf`XYb`J Z@K c`ZgVi f[`bcW`Y]bY`_`Y]bY
7\UbW`Ui Z`X]Y`E i U`Z]_Uh]cb`ZØf`XYb`9i fcdUdc_U`"B UW`j]Yf`
B]YXYf`U[Yb`]b`: c`[Y`Ai » YfhY`Yf`bUW`XYa`Ybhh`Ai gW`YbXYb`&.`
[Y[Yb`F`6`@Y]dn][ž`XUgg`Yg`gW`k]Yf][`gY]ž`XYb`? bchYb`ni`"ÖgYb`"
9]b`Hcf`\UVY`YXcW`k]YXYf`< cZZbi b[` [Y[YVYbž`VYggYf`: i » VU`ni`
gd]Y`Ybž`VYf]W`hYh`XYf`K YgYf!?! f]Yf"

J cf`XYb`k Y]hYfYb`Gd]Y`Yb`XYg`&- "Gd]Y`hU[g`\Uh`K c`ZgVi f[`gYW`g
Di b`_hY`F`ØW`ghUbX`Ui Z`D`Uhn`gYW`gž`k Ug`XUg`j cb`j]Y`Yb`U`g
GU]gc`bn]Y`Ub[YgY`YbY`9ffY]W`Yb`XYf`9i fcdUdc_U`f`Åb[Y
[YZ`Å`fXYh`8]Y`_ca`a`YbXYb`Gd]Y`Y` [Y[Yb`A`U]bnž`: fY]Vi f[`i`bX
8cfha`i`bX`VYnY]W`bYhY`< UgYb\Øhh`U`g` GYW`g!Di b`_hY!Gd]Y`Y` "

K]f'a ØggYb`X]YgY`Gd]Y`Y [Yk]bbYbž'i a `Y]bY`7\UbW`ni `UVYb ž
gc`XYf`HfU]bYf" `b`XYf`YfghYb`<U`VnY]h[Y[Yb`@Y]dn][`Ua `Yg`ni
DZ]ZYb`j`cb`XYb`Y][YbYb` : Ubgž`U`g`K`c`ZgVi f[`VYfY]hg`\$.&
ni fØW`U["

I b[Yk]ggY`Ni _i bZh`i bX`HUVY``Ybg]hi Uh]cb

8]Y`G]hi Uh]cb`j`cb`<UgYb`Øhh`]gh`i b[Yk]ggž`XU`GdcfhW`YZ`DYhYf
7`f]gh]Ubgyb`_Y]b`ØZYb`h]W`Yg`6Y`_Yb`hb]g`ni `]`a`ØVYf`X]Y`GU]gcb
\]bUi`g`UV[Y[YVYb`Ø`UH"9]bY`HfYb`bi b[`j`cb`<UgYb`Øhh`b`UW`XYf
GU]gcb`k`]fX`U``[Ya`Y]b`U`g`k`U`fgW`Y]b`]W`Ub[YgY`Ybž
i`bUV`Åb`][`j`cb`XYf`HUVY``Yb`d`Uhn]Yfi b["`@Ui`h`B`F`VY]Z]bXYh`g]W
K`c`ZgVi f[`b`UW`&`,`Gd]Y`hU[Yb`a`]h`&`,`Di`b`_hYb`Ui`Z`D`Uhn`%&ž`k`Ug
X]Y`5Vgh]Y[g[YZU`f`Yf`Ø`h"8Yf`7`i`V`Ø`U`h`bi`f`nk`Y]`XYf`Y`h`h`Yb`Y`Z
Gd]Y`Y`[Yk`cbbYb`i`bX`ni`Y`h`h`XfY]`\$.%!B]YXYf`U[Yb`]b` : c`[Y
_Ugg]Yfh"

8]Y` : Ub`g`g]bX`ni`bY`a`YbX`i`bni`Zf]YXYbž`i`bX`VY]`Y]bYf`k`Y]hYfYb
B]YXYf`U[Y`[Y[Yb`@Y]dn][`Ø`b`h`Yb`X]Y`8]g`_i`gg]cbYb`ØVYf
<UgYb`Øhh`]b`h`Yb`g]j`Yf`k`YfXYb";`YgW`Å`ZhgZØ`fYf`7`f]gh]Ubgyb
VY`h`c`b`h`Y`X`c`W`ž`X`Ugg`XYf` : c`_i`g`Ui`Z`XYa`i`[Ya`Y]bgUa`Yb`N]Y``]Y[Yb
gc``"5VgU[Yb`c`XYf`6Ygh`Å]h][i`b[Yb`ni`f`HfU]bYfni`_i`bZh`[]Vh`Yg`j`cb
GY]hYb`XYf`J`YfY]bgZØ`fi`b[`]b]W`h"

HYUa`Ui`ZghY``i`b[Yb`i`bX` ; Y[bYf

8]Y`a`Ø[`]W`Yb`5i`ZghY``i`b[Yb`ZØf`XUg`Y`h]h[Y`Gd]Y``[Y[Yb`@Y]dn][
_Ø`b`h`Yb`Zc`[YbXYfa`U»Yb`Ui`ggY`Yb.

J Z@K`c`ZgVi f[F 6`@Y]dn][
; fUVUfU	; i`UWg]
:]gW`Yf	B`Y`X`Y`^`_`c`j`]W
C`X`c`[`i	C`f`V`U`b
; Yf`Ø`U`f`X`h	6]hg`Ø`]UVi
?`Ua`]bg`_]	F`Ui`a
J`f`Ub`W`_i	J`Y`fa`Y`Y`f`Y`b
5`f`b`c`X	G`Y`]`k`U`X
A`U`Y`Ø`Y	6`U`_i

5a ci fU	L Uj]
K]a a Yf	GYg_c
K]bX	C dYbXU

8 Ug`fYgh`j]WXY`Dfc[fUa a `VY]b\U`hYh`k Y]hYfY`GW\`ØggY`gd]Y`Yž`]b
 XYbYb`X]Y`K c`ZgVi f[Yf`j Yfgi WXYb`a ØggYbž`]\fY`9i fcdUhfÀi a Y
 Ua `@YVYb`ni `U`hYb" `8]Y`bÅWghYb"; Y[bYf`ghY\Yb`YVYbZU`g`ghUf_
]a `FYbbYb`i a `X]Y`9i fcdUdc_U`d`ÀhmY"

÷g[YgUa hV`Y]Vh`UVni k UfhYbž`cV`XYf`J Z@K c`ZgVi f[`i bhYf`XYf
 @Y]hi b[`j cb`< UgYb\Øh`X]Y`bØh][Yb`Di b_hY`Y]bZU`fYb`_Ubbž`i a
 X]Y`GU]gcb`]b`XYb`]bhYfbUh]cbU`Yb`K YhhVYk YfVYb`Zcfmi gYhnYb"
 8Yf`8fi W`ghY][hž`i bX`X]Y`NY]h`k]fX`_bUdd`ZØf`XYb`?`i Vž`XYf`]b
 X]YgYf`GU]gcb`\c\Y`5bgdfØWY`Ub`g]W`gY`Vgh`UhhY"

8YhU]`g	
J cfZU``	Gcbgh][Yg
C fh	K c`ZgVi f[ž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "k YgYf!_i f]Yf"XY • k k k "bXf"XY • XY"a "k]_]dYX]U"cf[

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY