

DUggk c fhk YW\ gY`. 'Gc 'gW\ ØhnYb 'g]W\ 'X]Y GØXk YghdZÄ`nYf`VYggYf°

9fZU\ fYb`G]Yž'k]Y`GØXk YghdZÄ`nYf`\ Yi hY`Ua` ' YbXYfY!XY]b!
DUggk cfh !HU[']\ fY`X][]hU`Yb`?cbhYb`gW\ ØhnYb`i bX`g]W\ Yfb
_ÖbbYb"

Nk Y]VfØW_Ybž'8Yi hgW\`UbX`!'5a`'%"': YVfi Uf`YXYg`J\ f`Z]bXYh
XYf`Vi bXYgk Y]hY` ' YbXYfY!XY]b!DUggk cfh !HU['ghUhhž'XYggYb`N]Y`
Yg`]ghž'X]Y`G]W\ Yf\Y]h`i]a`'l`a`[Ub['a`]h]DUggk ÖfhYfb`ni`'Yf\ Ö\Yb"
K`Ä\ fYbX`j`]Y`Y`Bi`hnYf`hfchn`X]YgYf`≠]h]Uh]j`Yb`XUni`'bY][`Ybž`]\ fY
DUggk ÖfhYf`fY[`Y`a`Ä»][`'ni`'k`YW\ gY`bž`fUhYb`': UW\`Yi`hY`j`cb`X]YgYf
DfUI`]g`UV`"Gc`k`]fX`]bgVYgcbXYfY`j`ca`'6i`bXYgUa`h`ZØf`G]W\ Yf\Y]h
]b`XYf`≠Zcfa`Uh]cbghYW\ b]_`fßG≠Ya`dZc`\`Ybž`DUggk ÖfhYf`b]W\ h
fci`h]bYa`Ä»][`'ni`'ÄbXYfbž`XU`X]Yg`cZi`ni`'gW\ k`ÄW\ YfYb
DUggk ÖfhYfb`ZØ\ fYb`_Ub`"GhUhhXYggYb`gc`hY`XYf`': c`_i`g`XUfUi`Z
`Y][`Ybž`C`b`]bY!`?cbhYb`gc`UVni`g]W\ Yfbž`XUgg`DUggk ÖfhYf`a`Ö[`]W\ gh
b]Y`a`Y\ f`j`YfÄbXYfh`k`YfXYb`a`ØggYbž`k`]Y`**F` \ `Y]bdZU`n`VYf]W\ hYh`"**

≠`XYf`\ Yi`h][`Yb`X][`]hU`Yb`K`Y`h`g]bX`DUggk ÖfhYf`Y]b`nYbhfU`Yf`
6YghUbXhY]`'i`bgYfYg`@YVYbgž`X]Y`YXcW\`]a`a`Yf`k`]YXYf`N]Y`j`cb
5b[`f]ZZYb`k`YfXYb`"@Ui`h`Y]bYf`l`a`ZfU[`Y`VYf]W\ hYhYb`)'`i`'XYf
Bi`hnYf`j`cb`8UhYbgW\i`hj`Yf`Yhni`b[`Yb`Ui`Z[`fi`bX`gW\`YW\ h
j`Yfk`U`hYhYf`6Ybi`hnYfbUa`Yb`i`bX`DUggk ÖfhYf`"5b[`Yg]W\ hg`XYf
ghY][`YbXYb`NU\`'Ub`7mVYfUb[`f]ZZYb`i`bX`8UhYb`YW_g`]gh`Yg
i`bYf`Ägg`]W\ ž`fYW\ hnY]h][`'J`cf`_Y\`fi`b[`Yb`ni`'hfYZZYb`"<`]Yfni`'fUhYb
9l`dYfhYbž`j`YfgW\]YXYbY`A`Yh\cXYb`ni`f`G]W\ Yfi`b[`j`cb`?cbhYb`ni
bi`hnYb"

9a`dZc`\`YbY`A`Yh\cXYb`ni`f
DUggk cfhg]W\ Yfi`b[

Ni`XYb`g]WYfghYb`A Yh`cXYb`[Y`ÖfYb.

- Nk Y]!: U_hc f!GW i hn`f&: 5Ł. `8]YgY`HYW b]_`Yf[`Àbnh`XUg DUggk cfh`Xi fW`Y]b`ni g`Àhn`]WYg`9`Ya Ybh`k]Y`Y]bYb NU`YbWcXY`cXYf`&: 5!Gh]W_``8]Yg`Yf\`Ö`h`X]Y`G]WYf\Y]hž XU`5b[fY]ZYf`gck c\`XUg`DUggk cfh`U`g`Ui W`Ni [f]ZZ`Ui Z XUg; Yf`Àh`VYb`Öh][Yb"
- DUgg_Ymg. `8]YgY`dUggk cfh`cgY 5i h\Ybh]Z]n]Yfi b[ga Yh`cXY`bi hnh`V]ca Yhf]gWY`8UhYbž k]Y`:]b[YfUVXfØW_Y`cXYf; Yg]W`hgYf_Ybbi b[ži a`XYb Ni [Ub[`ni`Yfa`Ö[`]WYb"
- DUggk cfha UbU[Yf. `8]YgY`Dfc[fUa a Y`\Y`ZYb`Bi hnYfbž _ca d`YI Y`DUggk ÖfhYf`ni`YfghY`Yb`i bX`g]WYf`ni gdY]WYfb``8UVY]`gc`hY`YXcW`XUg`F]g]_c`XYg`J Yf`i ghg XYg`A UghYfdUggk cfhg`cXYf`8UhYb`YW_g`VY]`5bV]YhYfb b]W`hi bhYfgW`Àhnh`k YfXYb"
- GhUf_Y`DUggk ÖfhYf. `9I dYfhYb`Ya dZY`\`Yb`DUggk ÖfhYfž X]Y`a]bXYghYbg`UW`h`NY]WYb`i a ZUggYb`i bX`Y]bY A]gW`i b[`Ui`g; fc»!`i bX`?`Y]bVi W`ghUVYbž`NU`Yb`gck]Y GcbXYfnY]WYb`Ybh`U`hYb"

Ni g`Àhn`]W`gc`hYb`Bi hnYf`VYgcbXYfY`G]WYf\Y]hga U»bU`a Yb`k]Y X]Y`5Vg]WYfi b[`]\fYf`9!A U]!`?cbhYb`]b`6YhfUW`h`n]Y\Ybž`XU`X]YgY cZi`ZØf`DUggk cfhni fØW_gYhni b[Yb`[Ybi hnh`k YfXYb``8Ug ²_cgmgHYa`XYf`DUggk cfhg]WYf\Y]h]gh`YbhgdFYWYbX`_ca d`YI ž i bX`j]Y`Y`Bi hnYf`a UW`Yb`X]Y`9fZU\fi b[ž`XUgg`X]Y`J Yfk U`hi b[gW`k]Yf][`]gh`@Ui h`Y]bYf`I a ZfU[Y`Ya dZ]bXYb`, \$`i`XYf`6YfZU[hYb X]Y`DUggk cfhj`Yfk U`hi b[`U`g`\YfUi gZcfXYfbX``8]Yg`VY`Y[hž`k]Y k]W`h][`Yg]ghž`g]W`a]h`XYb`Hcc`g`i bX`A Yh`cXYb`ni f`G]WYfi b[XYf`Y][YbYb`8UhYb`Ui gY]bUbXYfni gYhnYbž`k]Y`Ui Z`Gk]gg`7mVYf`**=bgh]hi hY`XUf[YghY`h`k]fX"**

5_hi Y`Y`< YfUi gZcfXYfi b[Yb`]a`5`hU[

8]Y`F`YU`]h`Àh`nY][hž`XUgg`j]Y`Y`Bi hnYf`bUW`Y]bYa G]WYf\Y]hgj cfZU``XUni`bY][Ybž`\fY`DUggk ÖfhYf`ni`ÀbXYfb``@Ui h Y]bYf`I a ZfU[Y`\UVYb`+`*`i`XYf`Df]j UhdYfgcbYb`i bX`*)`i`XYf`≠! : UW`Yi hY`]fY`DUggk ÖfhYf`bUW`Y]bYa`5b[f]ZZ[Y`ÀbXYfh"

8YbbcW`j Yfk YbXYb`' *`i` `XYf`Bi hnYf`XUggY`VY`DUggk cfh`ZØf
a Y\fyfY`?cbhYbž`k Ug`X]Y`G]WYf\Y]h`Yf\YV`]W`[YZÀ\fxYh`Ni`XYb
\Ai`Z][ghYb`<YfUi`gZcfXYfi`b[Yb`]b`XYf`DUggk cfhg]WYf\Y]h`nÀ\`Yb
D\]g\]b[!5b[f]ZZYž`X]Y`- \$`i` `XYf`6YzfU[hYb`]a` `đ\`f`&\$&%`Yf`YVhYbž
gck`]Y`6fi`hY!: cfW!5b[f]ZZYž`X]Y`&(`i` `XYf`G]WYf\Y]hgYI`dYfhYb`]b
XYb`YhnhYb`nk`Y]`đ\`fYb`VYf]W`hYh`k`i`fXYb`"

I a`X]Y`F]g]_Yb`ni`fYXi`n]YfYb`i`bX`X]Y`
ni`Yf\`Ò\Ybž`]gh`Yg`Yb`hgW`Y]XYb`Xž`Y]b`6Yk`i`gghgY]b`ZØf`X]Y`Y][YbY
DUggk cfhg]WYf\Y]h`ni`Yb`hk`]W`_Y`b`i`bX`hY`W`bc`c`[]gW`Y
: cfhgW`f]hhY`[Yn]Y`h`ni`bi`hnYb`"8Yf`X]U`c[`ØVYf`A`U`»`bU`a`Yb`ni`f
J`YfV`YggYfi`b[`XYf`DUggk cfhg]WYf\Y]h`V`Y]V`h`i`bYf`Àgg`]W`ž`i`a`X]Y
Bi`hnYf`Ui`Z`X]Y`<YfUi`gZcfXYfi`b[Yb`]b`XYf`X][]hU`Yb`K`Y`h
j`cfni`VYfY]hYb`"

8YhU]`g	
Cfh	Nk`Y]VfØW`_Ybž`8Yi`hgW`U`b`X
Ei`Y`Yb	<ul style="list-style-type: none"> • k`k`k`"f\Y]bd`ZU`n"XY • k`k`k`"hYgh"XY • gk`]ggW`mVYf]b`gh]hi`hY`"W`a

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY