

DZY[Y]b ; YZU\ f. , VYf'%"&\$\$
9]bf]W\ hi b[Yb'gW`]Y» Yb' '? f]gY'gd]hnh
g]W\ 'ni °

· VYf'%"&\$\$`DZY[YY]bf]W\ hi b[Yb']b'8Yi hgW`UbX'gY]h'&\$\$&
]bgc`j Ybh": UW_fÄZhYa Ub[Y`i bX':]bUbn]Yfi b[g_f]gYb
j YfgW`ÄfZYb`X]Y`G]hi Uh]cb"

8Yi hgW`UbX`!8]Y`DZY[YVfUbW`Y`]b'8Yi hgW`UbX'ghY\h]j cf
Y]bYf`U`Ufa]YfYbXYb`G]hi Uh]cb"GY]h'5bZUb[`&\$\$&'a i gghYb
]bg[YgUa h'%"&* (`DZY[YY]bf]W\ hi b[Yb'`bgc`j Ybn`Uba Y`XYb`cXYf
k i fXYb`[YgW`cggYbž`gc`XYf`5fVY]h[YVYfj YfVUbX`DZY[Y"
J YfVUbXg[YgW`ÄZhgZ0\ fYf]b`gUVY`<U`Yhn`k Ufbhj cf`XYa` J Yf`i gh
j cb`DZY[Yd`ÄhnYbž`cVkc\`XYf`6YXUfZ`_cbh]bi]Yf`]W`ghY][h`8]Yg
VYhf]Zh`gck c\`j c`ghUh]cbÄfY`9]bf]W\ hi b[Yb`U`g`Ui W`Ua Vi`UbhY
8]YbghYž`X]Y`Y]bY`VYXYi hYbXY`F c`Y`ja`XYi hgW`Yb
; Ygi bX\Y]hgk YgYb`gd]Y`Yb"

5a`%"5df]"&\$&) `VYUbhfU[hY`XYf`DZY[Y_cbnYfb`5f[Ybhi a`Z0f
j]Yf`gY]bYf`<c`X]b[[YgY`gW`UZhYb``bgc`j Ybn`]b`9][Ybj Yfk U`hi b["
`b`Y]bYa`Ä`b`]W`Yb`HfYbX`Xc`_i a`Ybh]YfhY`XYf
5fVY]h[YVYfj YfVUbX`DZY[Y`VYfY]hg`ja`j Yf[Ub[YbYb`Ä\`f`0VYf
, \$\$`bgc`j YbnYb`i bX`GW`]Y» i b[Yb`]b`XYf`5`hYbdZY[Yž`k Ug`XYb
6Y[f]Z`XYg`<Y]a`ghYfbYbg`k Y]hYf`j YfghÄ`f`h"DfÄg]XYbh`H\ca Ug
; fY]bYf`VYhcbhž`XUgg`X]Y`?f]gY`U`Y`5fhYb`j cb`9]bf]W\ hi b[Yb
VYhfYZY`i bX`Y]b`9bXY`XYfnY]h`b]W`h`]b`G]W`h`gY]"

I fgUW`Yb`XYf`? f]gY

8]Y`<YfUi`gZcfXYfi b[Yb`]b`XYf`DZY[YVfUbW`Y`g]bX`j]Y`ZÄ`h]["
5f[Ybhi a`bYb`bh`gdYn]Z]gW`Y`DfcV`Ya`Y`k]Y` : UW_fÄZhYa Ub[Y`ž
ghY][YbXY`6Yhf]YVg`cghYbž`V0fc`fUh]gW`Y`<0fXYb`i bX

i bni fY]WXYbXY :]bUbn]Yfi b[Yb"; Ygi bX\Y]hga]b]ghYf? Uf`
@Ui hYfVUWX \UhhY`nk Uf`ja `< YfVgh`Y]bY`DZY[YfYZcfa `Ub[Y_ØbX][hž
X]Y`D`ÀbY`k i fXYb`YXcW`j cf`XYa `6fi W`XYf`5a dY`!`cU`h]cb
b]W`hi a [YgY`hh"

9]b`nYbhfU`Yf`Di b_h]gh`X]Y`a Ub[Y`bXY`NU\`i b[ga cfU`XYf
?fUb_Yb_UggYb"@Ui h`< U`Yhn`Yf\U`hYb`j]Y`Y`DZY[YUbV]YhYf`]\fY
NU\`i b[Yb`b]W`hnY]hbU\`ž`k Ug`ni `Y]bYf`Ub[YgdUbbhYb`Z]bUbn]Y`Yb
G]hi Uh]cb`ZØ\fh`Gcn]U`Àa hYf`VfUi WXYb`cZha U`g`A cbUhYž`i a `VY]
VYXØfZh][Yb`A YbgWXYb`9][YbUbhY]`Y`ni `VYk]``][Ybž`k Ug`X]Y`@U[Y
ni g`Àh`n]W`j YfgW`ÀfZh"

J YfgW`ÀfZi b[`Xi fW`Ài » YfY : U_hcfYb

8]Y`DfcV`Ya Y`j]b`XYf`DZY[YVfUbWXY`\UVYb`g]W`bUW`XYf
7CJ`8!%-!DUbXYa]Y`bcW`j YfgW`ÀfZh" `bZUh]cb`i bX`[Ygh]Y[YbY
9bYf[]Y_cghYb`VY`UghYb`X]Y`9]bf]W`hi b[Yb`Ybcfa "`; `Y]W`nY]h]
gh]Y[Yb`X]Y ; Y`À`hYf`XYf`6YgW`ÀZh][hYb`bUW`HUF]ZUVgW`ØggYbž
k`À`fYbX`X]Y`DZY[YVYXØfZh][Yb`ja `GW`b]hh`a cbUh]W`&" , +%`9i fc
ni `nU`\Yb`\UVYb` `Y]b`6YhfU[ž`XYf`j]Y`Y`ØVYfZcfXYfh`i bX`cZhY]bY
l bhYfghØhni b[`j ca `Gcn]U`Ua h`YfZcfXYfh"

`b`gVYgcbXYfY`gY]h`Jbi Uf`&\$&' `UVYb`bU\Yni `%"%\$\$
DZY[YY]bf]W`hi b[Yb`]b`8Yi hgW`UbX`[YgW`cggYb`cXYf`\fY
5b[YVchY`fYXi n]Yfh" `8]Y`7Uf]hUg`i bX`X]Y`8]U_cb]Y`\UhhYb`VYfY]hg
]a `J\f`&\$&&`j cf`XYb`k UW`gYbXYb` `b`gc`j YbnYb`i bX`Y]bYa
dchYbn]Y`Yb`?c`Udg`XYf`ghUh]cb`ÀfYb`DZY[Y`[Yk Ufbh"@Ui h`Y]bYf
Dfc[bcgY`XYg`GhUh]gh]gWXYb`6i bXYgUa hYg`k]fX`X]Y`NU\`XYf
DZY[YVYXØfZh][Yb`]b`XYb`b`ÀW`ghYb`&\$`J\fYb`i a `%ž` `A]``cbYb
ghY][Ybž`k Ug`X]Y`Xf]b[YbXY`B`chk YbX][_Y]h`Y]bYf`ghUV]`Yb
J Yfgcf[i b[gghfi _hi f`i bhYfghfY]W`h"

: Un]h`i bX`5i gV`]W`

Hfchn`XYg`VYghY\YbXYb`DYfgcbU`a Ub[Y`g`i bX`XYf`hUhg`ÀW`]W`
`YYfghY\YbXYb`DZY[YVYhhYb`k YfXYb`k Y]hYf\]b`bYi Y
9]bf]W`hi b[Yb`[Yd`Ubh`i bX`Yf`ØZbYh" `8Yf
J YfXf`Àb[i b[gk YhhVYk YfV`Ui Z`XYa `DZY[Ya Uf_h`VYhf]Zh

VYgcbXYfg'X]Y`_Y]bYb'i bX'a]h`YfYb'5bV]YhYfž'X]Y'i bhYf'XYb
 [Y[YVYbYb'6YX]b[i b[Yb'cZh'b]W\h'ØVYf'YVYbgZÅ\]['g]bX''8]Y
 ni _ØbZh][Y'9bhk]W`i b['XYg'A Uf_hYg'k]fX'a U» [YV`]W\Xi fW\X]Y
 BUW\ZfU[Y'bUW\ '<Y]a d`ÀhnYb'i bX'X]Y'J YfZØ[VUf_Y]h]j cb
 DZY[Y_fÅZhYb'VYgh]a a h''8]Y'6fUbW\Y'ghY\hj cf'\YfUi gZcfXYfbXYb
 NY]hYbž'i bX'Yg'VYXUFZ'Xf]b[YbXYf'A U» bU\ a Ybž'i a 'Y]bY
 ZÅW\YbXYW_YbXY'J Yfgcf[i b['g]W\Yfni ghY`Yb''5i W\X]Y'5i ggU[Y
 j cb ; fY]bYfž'XUgg'X]Y' Vi bXYgk Y]hY'J Yfgcf[i b[g_f]gY 'g]W\
 k Y]hYf'j YfgW\ÅfZYb'_ØbbhYž'[]Vh'5b`Ugg'ni f'6Ygcf[b]g"

: Øf'k Y]hYfY' ðZcfa Uh]cbYb'XUni ``YgYb'G]Y'XYb'5fh]_Y`j cb 'NJ K
 i bX'GØXXYi hgW\Y"

8YhU]`g	
J c fZU``	ðgc`j Ybn
I fgUW\Y	: UW_fÅZhYa Ub[Y`ž'ghY][YbXY 6Yhf]YVg_cghYbž'VØfc_fUh]gW\Y' < ØfXYbž i bni fY]W\YbXY :]bUbn]Yfi b[ž'a Ub[Y'bXY NU\`i b[ga cfU`XYf'? UggYb
C fh	8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "nj k "XY • k k k "gi YXXYi hgW\Y"XY

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U["XY