

F Yj c`i h]cb`]b`XYf`A cV]`]hÅh. `? =
[YghYi YfhY`F cVchYf`YfcVYfb`X]Y
< Ubbcj Yf`A YggY`°

8]Y`HI`≐a YbUi`dfÅgYbh]Yfh`Ui ZXYf`<Ubbcj Yf`A YggY`&\$&)
]bbcj Uh]j Y`? ≠HYWÅbc`c[]Yb`ZØf`Ui hc bca Yg` : U\fyb`i bX
7Ua di gbYhnY"

≐a YbUi ž`8Yi hgWÅ`UbX`!`5i ZXYf`<Ubbcj Yf`A YggY`k]fX`XYfnY]h
Y]bY`]bbcj Uh]j Y`? ≠[YghØhnhY`K U\fbY\`a i b[ggcZhk UfY`ZØf
Ui hc bca Y`F cVchYf`j cf[YghY`h`"8]YgY`GcZhk UfY`ž`X]Y`j cb`E U]g
Mci gYZi bX`DfcZYggcf`Di`@ž`XYa`@Y]hYf`XYg` : UWÅ [YV]Yhg
DfcnYggcdh]a]Yfi b[ž`Ybhk]W_Y`h`k i fXYž`UfVY]hYh`U`g`nYbhfU`Yg
K U\fbY\`a i b[g]`i bX`GhYi Yfi b[ggmghYa`"G]Y`YfZUggh`dfÅn]gY`X]Y
J Yf_Y\fgg]hi Uh]cb`i bX`X]Y`I a [YVi b[`XYf`F cVchYf`i bX
Yfa Ø[`]WÅhgck c\`dfcU_h]j Yg`U`g`Ui WÅ`fYU_h]j Yg`J Yf\U`hYb`"
6YgcbXYfg`VYa Yf_Ybgk Yfh]ghž`XUgg`X]Y`GcZhk UfY`b]WÅh`bi f`X]Y
6Yk Y[i b[Yb`j cb` : i » [Åb[Yfb`UbU`mg]Yfhž`gcbXYfb`Ui WÅ`XYfYb
; Yg]WÅhgUi gXfØW_Yž`k Ug`Y]bY`J cf\YfgU[Y`j cb`XYfYb`5Vg]WÅhYb
Yfa Ø[`]WÅh`8UXi fWÅ`_ØbbYb`F cVchYf`] \fy`F ci hYb`ZfØ\nY]h][
ÅbXYfbž`c\bY`UVfi dh`VfYa gYb`ni`a ØggYb`"5i » YfXYa`Yf_Ybbh`X]Y
GcZhk UfY`]\fy`I a [YVi b[ž`k Ug` ; Y\k Y[VYgWÅUZZYb\Y]hž`K YhhYf
i bX`@WÅhj Yf\Å`hb]ggY`i a ZUgghž`Xi fWÅ`XYb`9]bgUhn`Y]bYf`&8!
?Ua YfU`"G]Y`_Ubb`gc[Uf`a]h`5a dY`b`_ca`a i b]n]YfYb`i bX
VYk YfhYh`X]Y`G]WÅYf\Y]h] \fyf`Dfc[bcgYb`ZØf`X]Y`? Øbgh]WÅY
≠hY`][Ybn`f? ≠"8]YgY`HYWÅbc`c[]Yb`Z]bXYb`5bk YbXi b[`]b
nU\`fy]WÅYb`6Yfy]WÅYb`k]Y`VY]`@YZYffcVchYfbž
; Y\k Y[fY]b][i b[gfcVchYfb`i bX`5gg]ghYbnfcVchYfb`ZØf
gY\`VY\]bXYfhY`A YbgWÅYb`"8]Yg`VYf]WÅhYh`X]Y`HI`≐a YbUi`"

Ni gÅhn`]WÅ`ghY`h`X]Y`HI`≐a YbUi`]bbcj Uh]j Y`@Øgi b[Yb`ZØf
YbYf[]YYZZ]n]YbhY`df]j UhY`A cV]`Zi b_bYhnYž`Ui WÅ`7Ua di gbYhnY

[YbUbbhžj cf"8]YgY`BYhnY`g]bX`gdYn]Z]gW`Ui Z`X]Y`6YXØfZb]ggY
Y]bnY`bYf`Bi hnYf`Ui g[Y`Y[hi bX`i bhYfghØhnYb`XYb`ni _ØbZh][Yb
A cV]`Zi b_ghUbXUfX`*; ""9]b`HYUa`i bhYf`XYf`@Y]hi b[`j cb`DfcZYggcf
5bXfYUg`A]hgW`Y`Y!H\]Y`\"Uh`Y]b`); Ž!7Ua`di gbYhn`U`g
: cfgW`i b[gd`UhhZcfa`ZØf`Ui hcbca`Y`GmghYa`Y`i bX`i]bXi`ghf]Y`Y
5i hca`Uh]g]Yfi b[`_cbn]d]Yfh`8]Y`]bhY`][YbhYb
BYhnk`Yf_hY`W`bc`c[]Yb`Yfa`Ø[`]W`Yb`Y]bY`Ui hca`Uh]g]YfhY
BYhngHYi`Yfi b[`Xi`fW`i`b`hY`b`h!6UgYX`BYhk`cf_]b[ž`k`cVY]
BYhnVYhfY]VYf`5bZcfXYfi b[Yb`i]b`UhØf`]W`Yf`GdfUW`Y`Zcfa`i`]YfYb
_ØbbYbž`X]Y`XUg`GmghYa`XUbb`Ui hca`Uh]gW`i`a`gYhnh`Ni`XYa
ZØfXYfh`XUg`cZZYbY`i`b`ni [Ub[gbYhn`C!F5B
`YfghY`Yfi bUV`Åb[]][Y`BYhnUfW`]hY`_hi`fYb`i`bX`X]Y`b`hY[fUh]cb
bYi`Yf`A`cV]`Zi b_hY`W`bc`c[]Yb`"8]Y`GcZh`k`UfYUbk`YbXi b[`ni`f
Cdh]a`]Yfi b[`XYg`9bYf[]Yj`YfVfUi`W`g]b`XYb`BYhnYb`Yfa`Ø[`]W`h
Y]bYb`YbYf[]Y`YZ]n]YbhYb`6Yhf]YV`5i`W`\"Yf`_ca`a`Yb`?`=i`bX
A`UW`]bY`@YUfb]b[`ni`f`5bU`mgY`i`bX`GhYi`Yfi b[`XYg`BYhnVYhf]YVg
]b`9W`hnY]h`ni`a`9]bgUhn`

< YfUi`gZcfXYfi b[Yb`i`bX`@Øgi b[Yb`i]a
Ui`hcbca`Yb`i: U`fYb`

CVkc`\"`?`=]b`Ui`hcbca`Yb`i: U`fnYi [Yb`j`]Y`Y`J`cfhY]`Y`V]YhYb`_Ubbž
[]Vh`Yg`Yf`YV`]W`Y`<YfUi`gZcfXYfi b[Ybž`X]Y`Yg`ni`VY[Y[bYb`[]`h`
J`YfYbUž` -`\"U`fY`U`hž`d`Ubbhž`Y]b`]bhY`][YbhYg`5i`hc`ZØf`XYb
: Ua`j]YbU`hU[`ni`bi`hnYb`"6Y]Y]bYf`nY`b`ghØbX][Yb`FY]gY
VYa`Yf_hY`g]Yž`XUgg`XUg`5i`hc`Ui`Z`Y]bYf`@UbXghfU»Y`ØVYf`XUg
HYa`dc`]a`]hj`cb`*`\$`_a`#`VYgW`Yi`b][hY`"8Yf`J`cfZU`\"ZØ`fhY`ni
Yf`YV`]W`Yb`6YXYb`_Yb`i]fYf`G]W`Yf`Y]h`i`bX`XYf`Ni`j`Yf`Ägg][_Y]h
XYg`GmghYa`g`"8]Yg`k`]fZh`k`]W`h][Y`i: fU[Yb`Ui`Z`K`]Y`_ØbbYb
?Øbgh]W`Y`b`hY`][YbnYb`]b`i: U`fnYi [Yb`gc`i[YghU`hY`h`k`YfXYbž`XUgg
g]Y`g]W`Yfž`Yf`_`ÄfVUf`i`bX`VYbi`hnYfZfYi`bX`]W`g]bX3`8]YgY
: fU[YghY`i`b[Yb`k`YfXYb`i`bhYf`UbXYfYa`j`ca`i`6i`bXYgUa`h`ZØf
G]W`Yf`Y]h]b`XYf`b`Zcfa`Uh]cbghY`W`b]_`f`G`£`UXfYgg]Yfhž`XUg
hY`W`b]gW`Y`F]W`h]b]Yb`i`bX`GhUbXUfXg`ni`f`i: Yk`Å`f`Y]ghi b[`Y]bYf
g]W`YfYb`?`=Ybhk`]W`Y`h`

?Øbgh]W`Y`b`hY`][Ybn`i]b`Ui`hcbca`Yb`i: U`fnYi [Yb`j`YfUfVY]hYh
8UhYb`i]b`9W`hnY]hž`X]Yg`i`a`ZUggh`GhfU»Ybj`Yf`Ui`Ž`J`Yf`_`Y`f`ggW`]XYf`

i bX'6Yk Y[i b[Yb'UbXYfYf'J Yf_Y\ fghY]`bY\ a Yf" i a 'YXcW
 _cffY_h'ni 'Zi b_h]cb]YfYbž'a ØggYb' ? ≠GmghYa Y' [fØbX`]Wk `hfU]b]Yfh
 k YfXYb""9]b'HYgh'Ui Zj cb' i G!K]ggYbgWk UZh'Yfb']a 'ſ\ f' &\$%,
]`i ghf]YfhYž'XUgg'Y]b' ? ≠GmghYa Y']b' GhcddgWk]`X'Ui Z[fi bX'Y]bYg
 a]ggj YfghÅbX`]Wk Yb' NYhhY`g'ZU'gWk]b'hYfdFYh]YfhY""8]Y
 9bhgWk Y]Xi b[Yb'XYf' ? ≠GmghYa Y'g]bX'cZh'gWk k Yf'bUWk j c`n]Y\ VUfž
 k Ug'ni 'G]Wk Yf\Y]hgdFcV`Ya Yb'ZØ\ fYb' _Ubb""8 U\ Yf']ghYg
 i bYf`Ågg]Wk ž'XUgg' ? ≠GmghYa Y' ØVYfdFØZVUf'k YfXYb' i bX
 hYWk b]gWk Y`A U» bU\ a Yb'ni f'5Vk Y\ f'j cb'5b[f]ZZYb' i bX'ni f
 J Yfa Y]Xi b['j cb': Y\`Zi b_h]cbYb']a d`Ya Ybh]Yfh'k YfXYb""8]Y
 Bch'k YbX][_Y]h'ZØf'gc`Wk Y`A U» bU\ a Yb'k]fX'Ui Wk] cb'XYf'6G=
 j cfUb[Yhf]YVYb"

8 Yf' ? c b h Y I h' X Y f' H Y W k b c ` c [] Y '] a GhfU » Y b j Y f _ Y \ f

≠'8Yi hgWk `UbX'XØfZYb'ZU\ fYf'cgY'5i hcgž'6i ggY' i bX'@_k'gY]h'XYa
 j Yf[Ub[YbYb'ſ\ f'Ua 'ØZZYbh]Wk Yb' GhfU » Ybj Yf_Y\ f'Ui Z
 ZYgh[Y`Y[hYb'GhfYW_Yb'hY]`bY\ a Yb""8]YgY': U\ fnYi [Y'bi hnYb
 ?Øbgh]Wk Y'≠hY`][Ybnž'i a 'gWk bY`Yf' i bX' i a k Y'hZFYi bX`]Wk Yf'Ubg
 N]Y'ni '[Y`Ub[Yb""Hfchn'XYf'dcg]hj Yb'9]bghY`i b['[Y[YbØVYf
 X]YgYf'HYWk bc`c []Y'V`Y]VYb'6YXYb_Yb'\]bg]Wk h]Wk `a Ò[`]Wk Yf
 : Y\`Yf'Ui hcbca Yf': U\ fnYi [Y'VYghY\Yb""K]Wk h][Y': fU[Yb'ØVYf
 XUg'8Yg][b' i bX'X]Y'5bZcfXYfi b[Yb'XYf' ? ≠GmghYa Y'k i fXYb
 VYfY]hg']a 'FU\ a Yb'XYg'HU[Yggd]Y[Y`': i hi fY`A cV]]hm'Gi a a]hj cb
 XYf'5fVY]hg[fi ddY`A cV]]hÅhi bX']bhY`][YbhY'J Yf_Y\ fggmghYa Y
 XYf'D`UhhZcfa '@YfbYbXY'GmghYa Y'YfØfhYfh""8]Y'8]g_i gg]cb
 _cbnYbhf]Yfh'g]Wk `Ui Zh'YWk b]gWk Yž'fYWk h]Wk Y' i bX'Yh\]gWk Y
 5bZcfXYfi b[Yb'Ub' ? ≠GmghYa Y']b'XYf' A cV]]hÅh""8]Y' D`UhhZcfa
 @YfbYbXY'GmghYa Y'\YVh\Yfj cfž'XUgg'X]Y'; YghU`hi b[
 j YfhfUi Ybgk ØfX][Yf'Ui hcbca Yf': U\ fnYi [Y'YggYbn]Y`'ZØf'XYfYb
 5_nYdhUn']gh"

8YhU]`g	
C fh	≠a YbUi ž'8Yi hgWk `UbX
E i Y`Yb	• k k k "hi !]`a YbUi "XY

8YhU]`g

- k k k "Vg]"Vi bX"XY
- k k k "d`UhhZcfa !`YfbYbXY!
gmghYa Y"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY