

F i gg`UbX`k]fZh`9I `B Un]j cfk ØfZY`j cf. 8 fc`h`Y]b`bYi Yg`K YhhfØghYb 3

F i gg`UbX`k]fZh`XYf`9I `?f]Y[gj cfVYfY]hi b[Yb`j cf" <c`Y
J YfhY]X][i b[gUi g[UVYb`i bX`J Yf[`Y]WY`a]h`XYa `8f]hhYb
F Y]W`dfÄ[Yb`X]Y`8YVUhhY"



A cg_Ui ž`F i gg`UbX`!`F i gg`UbX`Yf`YVh`Yfbgh`UZhY`J cfk ØfZY
[Y[Yb`X]Y`9i fcdÄ]gWY`I b]cbž`]bXYa`Yg`VY`U`i dhYhž`X]Y`9I
VYfY]hY`g]W`U`_hj`U`i ZY]bYb`?f]Y[`j cf" 8 Ug`fi gg]gWY
5i »Yba`]b]ghYf]i a`i bhYf`@]hi b[`j cb`A Uf]U`GUW`Ufck U`n]Y`h
XUVY]`Y]bY`Vf]gUbhY`DUfU`Y`Y`ni`f`NY]h`XYg`B U]cbU`gcn]U`]ga`i`g"
GUW`Ufck U`_f]h]g]Yfh`X]Y`9I`i`bX`Yf`_`Äfhž`XUgg`g]W`X]Y`I`b]cb`i`bhYf
XYa`J`cfk`UbX`Y]bYf`6YXfc`i`b[`U`i`g`XYa`C`ghYb`a`]]hÄf]gW`fØghYh"
⇒fY`5i`ggU[`Yb`n]Y`Yb`XUfU`i`ZUVž`XUg`dc`]h]gWY`?`cbnYdh`XYf`9I
a`]h`bU]cbU`gcn]U`]gh]gWYb`⇒Yc`c[`]Yb`]b`J`YfV]bXi`b[`ni`Vf]b[`Ybž
X]Y`j`cb`fUgg]gWYf`,`VYf`Y[`Yb`Y]h[`YdfÄ[`h]g]bX`"K`UX]a`]f`Di`h]b
k`]YXYfi`a`Y[`]h]a`]Yfh`XYb`?f]Y[`]b`XYf`I`_fU]bY`U`g`Y]bYb`?`Ua`dZ
[Y[Yb`Y]b`j`Yfa`Y]bh]WYg`B Un]!F Y[`]a`Yžk`Ug`X]Y``b]`Ug]cb`XYf
I`_fU]bY`U`g`i`cfhgYhmi`b[`XYg`Nk`Y]hYb`K`Y`h`_f]Y[`g`YfgWY]bYb`Äggh

nj k "XY"

9]b'<Ui dhZc_i g'XYf'fi gg]gWXYb'?'f]h]_]gh'XYf'5bgh]Y['XYf
J YfhY]X][i b[gUi g[UVYb']b'Yi fcdÀ]gWXYb'@ÀbXYfb"'@Ui h
GUWUfck U'g]bX'X]YgY'9f\Ò\i b[Yb'Y]b'_'UfYg'NY]WXYb'ZØf
'?f]Y[gj cfVYfY]hi b[Yb"'Fi gg`UbX'gY`Vgh'g]Y\`h'Y]b'YVYbgc
a Ugg]j Yg`K UW`ghi a `gY]bYf`A]`hÀfUi g[UVYbžX]Y']b'X]YgYa `đ\`f
Ui Z%' ž) '6]`]cbYb'Fi VY`ffi bX'%(\$`A]``]UfXYb'9i fcŁ'ghY][Ybž'k Ug
Y]bYa `5bgh]Y['j cb'&) i `]a `J Yf[`Y]WXY`ni a `J cf`U\`f`Yb`hgd`f]WXY`h"

K Ufbi b[Yb'j cf'fi gg]gWXYb'5 [[fYgg]cbYb

8]Y'6YXYb_Yb'ØVYf'Y]bY'a Ò[`]WXY'5 [[fYgg]cb'Fi gg`UbXg
[Y[YbØVYf'9I !GhUUhYb'k YfXYb'j cb'?'U'U'?U`Ugž'XYf'9I !
5i » YbVYUi ZhfU[hYbž'i bhYfghØhnh"G]Y'k Ufbhj cf'XYf'; YZU\`f'Y]bYg
5b[f]Zg`V]g'ni a `đ\`f`&\$&, `i bX'ZcfXYfh'Y]bY'fUgWXY'9f\Ò\i b['XYf
J YfhY]X][i b[gUi g[UVYb"'`b']\`fYb'Y'i » Yfi b[Yb'j Yfk Y]gh'g]Y'Ui Z
6Yf]WXYhY' i _fU]b]gWXYf'; Y\Y]a X]YbghYžX]Y'j Yfa i hYb'`UggYbž'XUgg
Fi gg`UbX']b'XYb'`bÀW`ghYb'XfY']V]g`ZØbZ'đ\`fYb'X]Y
J YfhY]X][i b[gZÀ\][_Y]hYb'XYf'9I `hYghYb'`_ØbbhY"G]Y`VYhcb`h'Ui WXYž
XUgg`Fi gg`UbX']b'XYf'@U[Y']ghž']b'Y]bYa `NY]hfUi a `j cb'XfY]
A cbUhYb'a Y\`f`K UZZYb'i bX'A i b]h]cb'ni `dfcXi n]YfYb'U`g`X]Y'9I `]b
Y]bYa `[UbhYb'`đ\`f`Zf"XY"

Ni gÀhn`]WXY`k]fX'XUfUi Z'\]b[Yk]YgYbž'XUgg`Fi gg`UbX' - i `gY]bYg
6fi htc]b`UbXgd`fcXi _hg`fŁ`ĐŁ`]b'XUg`A]`]hÀf']bj Ygh]Yfhž'k À\`fYbX'XYf
8i fW`gW`b]hh']b'XYf'9I `VY']bi f`%ž- i ``]Y[h'"8]YgY'8]g_fYdUb`n'g]Y\`h
'?U`Ug'U`g'[YZÀ\`f`]WXYg'G][bU`ZØf'Y]bY'a Ò[`]WXY'fi gg]gWXY
5 [[fYgg]cb' i bX'fi Zh'ni `ghÀf_YfYb'DUf`hbYfgW`UZhYb'a]h
J YfVØbXYhYb'k]Y'XYb' i G5' i bX'; fc» Vf]hUbb]Yb'Ui Z'

B 5 HC `i bX'J YfhY]X][i b[gUi g[UVYb

8]Y'Yf\Ò\`hYb'5i g[UVYb'XYf'B 5HC `i bX'XYf'Yi fcdÀ]gWXYb
5``]YfhYb'g]bX'YVYbZU`g'Y]b'k]WXYh][Yf'5gdY_h']b'X]YgYa `?'cbhYI h"
: Øf'XUg`đ\`f`&\$&(`d`UbYb'X]Y'B 5HC!GhUUhYbž'Yhk U'&ž+%i `]`fYg
6`Đg`ZØf'J YfhY]X][i b[`Ui gni [YVYbž'k Ug]bg[YgUa h`%ž) '6]`]cbYb
I G!8c``Uf'Yb`hgd`f]WXY`h'"6YgcbXYfg`X]Y`cghYi fcdÀ]gWXYb'@ÀbXYfž

Y]bgWk`Y»`]W`Dc`Ybž`UVYb`]\fY`J YfhY]X][i b[gUi g[UVYb
g][b]Z]_UbhYf\`Ò\hž`k`À\fYbX`]b`8Yi hgWk`UbX`&\$&(`&ž%&i`XYg`6`Đg
Y]b[Yd`Ubh`g]bX`hU[YggWk Ui "XY"

A Uf`_F`i`hYž`XYf`B`5HC!; YbYfU`gY`_fYh`fž`\Uh`YVYbZU`g`X]Y
B`chk`YbX][`_Y]h`\`Ò\YfYf`J YfhY]X][i b[gUi g[UVYb`VYhcb`h`i`bX`Y]bY
`?f]Y[ga`YbhU`]h`h`i`[YZc`fXYfhž`i`a`Ub[Yg]Wk`hg`XYf`fi`gg]gWk`Yb
K`UZZY`bdfc`Xi`_h]cb`gWk`bY`Y`f`fYU[]YfYb`ni`_`Òbb`Yb`"Hf`chn`Y]bYg
5bgh]Y[g`XYf`J YfhY]X][i b[gUi g[UVYb`i`a`%\$ž-`i`]a`]U\`f`&\$&(`
i`bX`%+ž-`i`XYf`Yi`fcd`À]gWk`Yb`5i`g[UVYb`V`Y]Vh`X]Y`6Y`ZØfWk`hi`b[
VYghY\`Ybž`XUgg`X]Y`B`5HC!GhUUhYb`b]Wk`h`a`]h`XYf`fUgUbh
ghY][YbXYb`fi`gg]gWk`Yb`F`Øghi`b[gdfc`Xi`_h]cb`a`]h`U`hYb`_`Òbb`Yb`"

Ni`gUa`a`YbZUggYbX`nY][`h]g]Wk`ž`XUgg`X]Y`[Ycdc`h]gWk`Yb
GdUbbi`b[Yb`nk`]gWk`Yb`F`i`gg`UbX`i`bX`XYf`9I`ž`j`Yfgh`f`h`Xi`fWk`X]Y
9b`hk`]W`_i`b[Yb`]b`XYf`i`_fU]bYž`Y]bY`bYi`Y`8]a`Ybg]cb`YffY]Wk`h
\UVYb`"9]bY`gh`f`_YfY`F`Øghi`b[g]i`bX`J YfhY]X][i b[gdc`h]_`k`]fX`]b
XYb`_ca`a`YbXYb`]U\`fYb`ZØf`X]Y`9I`i`bX`X]Y`B`5HC`j`cb
YbhgWk`Y]XYbXYf`6YXYi`hi`b[`gY]b`"

8YhU]`g	
J`c`f`ZU`^`	?f]Y[`g]`c`f`V`Y`f`Y]h`i`b[
C`f`h`	A`c`g`_`U`i`ž`F`i`g`g`U`b`X`
E`i`Y`Y`b`	<ul style="list-style-type: none">• k k k "nj k "XY• k k k "Zf"XY• k k k "hU[YggWk Ui "XY

6Ygi`Wk`Yb`G]Y`i`bg`Ui`Z`b`!U["XY"