

< cWk UggYf[YZU\ f']a 'GUUf`UbX.
9l dYfhYb`k UfbYb`j cf', VYfZi hi b[Yb`

@Y]Wk hY`< cWk UggYf[YZU\ f']a 'GUUf`UbX`Ua` - " ' \bi Uf' &\$&).
K YhYfk Ufbi b[Ybž`J cfcfc[Ya U» bU\ a Yb`i bX`c`_U`Y
J Yf`_Y\fgVY\]bXYfi b[Yb"



⇒ 'GUUf`UbX` \YffgWk h`ni fnY`h`Y`bY`Y]Wk hY`< cWk UggYf[YZU\ f' " 8]Y
6ÖXYb`g]bX`gc`[YgÅhh][hž`XUgg`g]Y`_Y`b`ni gÅh`n`]Wk Yg`K UggYf`a Y\ f
Ui ZbY\ a Yb`_ÖbbYb`"@Ui h`ϑZcfa Uh]cbYb`j cb`A]Wk UY`DYbh\ ž`XYa
6YfY]Wk g`Y]hYf`K UggYf`j ca`@JbXYgUa h`ZØf`l a k Y`h`i`bX
5fVY]hggWk i h`n`f@ 5łž`VYghY\ h`XUg`F`g]_c`j`cb`hY`k`Y]gYa
J Yfg]W`_Yfb`i`bX`, VYfZi hi b[Yb`" ϑ`XYb`b`ÅWk ghYb`HU[Yb`g]bX
k Y]hYfY`GWk Ui Yf`i`bX`hY`g`GWk bYY`ni`Yfk UfhYbž`k Ug`X]Y`G]hi Uh]cb
ni gÅh`n`]Wk`j`YfgW`ÅfZYb`_ÖbbhY`" 8Yf`8Yi hgWk Y`K YhYfX]Ybgh`k Ufbh
V]g`\Yi hY`B UWk a]hU[`j`cf`8Ui YffY[Yb`a`h`B]YXYfgW`U[ga Yb[Yb
j`cb`V]g`ni`(` \$`@]hYfb`dfc`E`i`UXfUha YhYf"

8]Y`DY[Y`ghÅbXY`XYf`; Yk`ÅggYf`k`YfXYb`j`cfUi`gg]Wk h`]Wk`ghY][Ybž
k Ug`a`Ö[`]Wk Yfk Y]gY`ni`5i`gi`ZYfi b[Yb`i`bX`, VYfZi hi b[Yb`j`cb

: Y`XYfb`Z0\fyb`k`]fX" `b`X]YgYa`Ni`gUa`a`Yb\Ub[`g]bX`0fh]WY
JYf_Y\fgVY\]bXYfi`b[`Yb`gck`]Y`j`c``Ui`ZYbXY`?Y``Yf`i`bX` ; UfU[`Yb
ni`Yfk`UfhYb``8Ug`<cWk`UggYfa`Y`XYnYbhfi`a`[`Y\h`XUj`cb`Ui`gž
XUgg`Ub`U``Yb`DY[`Y`b`X]Y`A`Y`XY\0\Y`%`YffY]W`h`k`]fX" `6YgcbXYfg
Ua`G`Wk`UfnVUW`i`bX`Ua`C`VYf`Ui`Z`XYf`6`]Yg`_0bbhY`gc[`Uf`X]Y
A`Y`XY\0\Y`&`0VYfgW`f]hYb`k`YfXYb``8]Yg`ghY``h`Y]bY
Yfbghni`bY\`a`YbXY`6YXfc\`i`b[`Z0f`X]Y`5bk`c\`bYf`XUfž`X]Y`ni`f
9][`Ybj`c`fgcf[`Y`Ui`Z[`Yfi`ZYb`k`YfXYb"

9][`Ybg]W`Yfi`b[`i`bX`J`cfVYfY]hi`b[`Yb

8]Y`6Y\0fXYb`Ya`dZY\`Yb`XYb`6Yhfc`ZYbYbž`GUbXgAW_Y`i`bX
<c`nVc\`Yb`ni`f`Y][`YbYb`J`c`fgcf[`Y`VYfY]hni`ghY``Yb" :`0f` ; YV`Ai`XY
]b`h]YZfYb`@U[`Yb`_0bbYb`HUi`W`di`a`dYb`\`]ZfY]W`gY]bž`X]Y`VYfY]hg
UV`%)`\$`9i`fc`Yf\`À`h]W`g]bX" `5V`XYa`_`ca`a`YbXYb`K`cW`YbYbXY
]gh`Y]bY`6YggYfi`b[`XYf`K`YhYf`U[`Y`]b`5i`gg]W`hž`X]Y`Yg`XYb
 ; Yk`ÀggYfb`Yfa`0[`\]W`Yb`gc`ž`XUg`K`UggYf`UVni`hfUb`gd`cfh]YfYb"
8]YgYg`H\Ya`U`k`i`fXY`VYfY]hg]a`_`U`hi`Y``Yb`VYf]W`h`]a`GF
 : YfbgY\Yb`Ua``\$*`"\$%`&\$&)`Ui`Z[`Y[`f]ZYb"

8Ug`<cWk`UggYff]g]_ca`UbU[`Ya`Yb`hgd]Y`h`Y]bY`nYbhf`U`Y`F`c``Y`]b
XYf`J`Yfa`Y]Xi`b[`j`cb`G`W`À`XYb`Xi`fW`<cWk`UggYf" `9]bY
j`c``gh`À`bX][`Y`5Vg]W`Yfi`b[`[`Y[`Yb`<cWk`UggYf`]gh`Ui`g`hY`W`b]gW`Yf
i`bX`k`]fhgW`UZh]W`Yf`G]W`h`b]W`h`a`0[`\]W`ž`k`Yg\`U`V`Y]b`F`Yghf]g]_c
V`Y]Vh" `9]b`i`a`ZUggYbXYg`A`UbU[`Ya`Yb`h`i`a`ZUgghj`YfgW`]YXYbY
df`Aj`Ybh]j`Y`A`U`»`bU\`a`Ybž`k`]Y`ni`a`6Y]gd]Y`X]Y` :`À`W`Ybj`c`fgcf[`Y
i`bX`X]Y`5i`gk`Y]gi`b[`j`cb`,`VYfgW`k`Ya`a`i`b[`g[`YV]YhYb" `8]YgY
5gdY`_hY`g]bX`VYgcbXYfg`fY`Yj`Ubhž`XU`X]Y`<cWk`UggYfYfY][`b]ggY
]a`ž` `]&\$&%[`YnY][`h`\UVYbž`XUgg`Yg`Xf]b[`YbX
J`YfVYggYfi`b[`gVYXUfZ]b`XYb`VYghY\YbXYb`J`c`fgcf[`Y`_cbnYdhYb
 [`]Vh"

K`]W`h][`Y`[`YgYhn`]W`Y`F`U\`a`YbVYX]b[`i`b[`Yb

8]Y`9I`!<cWk`UggYff]g]_ca`UbU[`Ya`Yb`hf]W`h]b]Y`fY[`Y`h`gY]h`&\$`\$`+
Y]bY`Y]b\Y]h]W`Y`5bk`YbXi`b[`XYg
<cWk`UggYff]g]_ca`UbU[`Ya`Yb`hg" `8Ug`K`UggYf\`Ui`g\`U`hg[`YgYhn
fK`< ;`Ł`gYhnh`X]YgY`9I`!J`cf[`UVYb`]b`bUh]cbU`Yg`F`Y`W`h`i`a`i`bX

Yfa Ò[`]WkhXYb'6i bXYg`ÀbXYfbž'Y][YbY'FY[Y'i b[Yb'ni 'gWkUZZYb"
 Ni 'XYb'k YgYbh']WkYb'6YghUbXhY']Yb'XYg
 <cWk UggYff]g]_ca UbU[Ya Ybhg' [Y\ÒfYb'X]Y'6Yk Yfhi b['XYg
 <cWk UggYff]g]_cgž'X]Y'9fghY`i b['j cb'<cWk UggYf[YZU\fYb!'i bX
 F]g]_c_UfhYb'gck]Y'XUg'5i ZghY`Yb'j cb'F]g]_ca UbU[Ya Ybhd`ÀbYb"

8]YgY'F]g]_ca UbU[Ya Ybhd`ÀbY`Y[Yb'A U»bU\ a Yb'ZYghž'i a 'X]Y
 bUWkhY']][Yb': c`[Yb'j cb'<cWk UggYf'ni 'j Yff]b[Yfb"'9g:[]Vh'_Uf
 XYZ]b]YfhY'F]g]_c[YV]YhYž'X]Y'g][b]Z]_UbhY'bY[Uh]j Y'5i gk]f_i b[Yb
 Xi fWk'<cWk UggYfYfY][b]ggY'Ui Zk Y]gYb"
 , VYfgWk Ya a i b[g[YV]YhY`\]b[Y[Yb'g]bX'gdYn]Y`Y': `ÀWkYbž'X]Y
 VY]'<cWk UggYf'ØVYfZi hYh'k YfXYb'_ÒbbYb'i bX'ZØf'X]Y'VYgcbXYfY
 VUi `]WkY'J cfgWk f]ZnYb' [Y'hYb"'a 'FU\ a Yb'XYg
 <cWk UggYff]g]_ca UbU[Ya Ybhg'k]fX'Ui Wk'X]Y'Bchk YbX][_Y]h'XYf
 Ni gUa a YbUfVY]h'nk]gWkYb'j YfgWk]YXYbYb'5_hYi fYb'k]Y
 K UggYfk]fhgWkUZh'K YhhYfX]YbghYb'i bX'?UhUghfcd\YbgWk i hn
 \Yfj cf[Y\cVYb"

: Øf'k Y]hYfY' ðZcfa Uh]cbYb'ØVYf'<cWk UggYfj cfgcf[Y'i bX
 !a UbU[Ya YbhVYgi WkYb'G]Y'X]Y'K YVgY]hY'XYg'6A I "

| | |
|----------|--|
| 8YhU]`g | |
| E i Y`Yb | <ul style="list-style-type: none"> • k k k "gf"XY • k k k "i a k Y`hVi bXYgUa h"XY |

6Ygi WkYb'G]Y'i bg'Ui Z.'b!U["XY