

J YfgWk]bXYh'XUg'GUUf_`Ub[!: Ygh]j U`3 DcdfUh'n]Y\h'g]Wk'ni fØW_°

8 UgʻGUUf_`Ub[!: Ygh]j U``ghY\h`&\$&) `j cf`XYa `5i g.; fØbXY g]bX`Z]bUbn]Y``Y`9b[dÀggY`i bX`XYf`FØW_ni [`XYg`DcdfUhg GUUf"



BYi b_]fWXYbž'8Yi hgWX`UbX'!'8Ug'GUUf_`Ub[!: Ygh]j U`']a
GUUf`UbXž'XUg'gY]h'&\$%('U`g'5i gV]`Xi b[gZYgh]j U`'ZØf'Ub[Y\YbXY
Aig]_a UbU[Yf.]bbYb'X]Ybhž'ghY\h'j cf'Y]bYf'i b[Yk]ggYb'Ni_i bZh''
8Yf'DcdfUh'GUUf'\Uh'VY_Ubbh'[Y[YVYbž'XUgg'Yf'g]WX'bUWX'nkY]
\$\fYb'Ui g'XYf'HfÀ[YfgWXUZh'XYg': Ygh]j U`g'ni fØW_n]Y\h''8]YgY
9bhgWXY]Xi b['_\ObbhY'ZUhU`Y': c`[Yb'ZØf'X]Y'hfUX]h]cbgfY]WXY
JYfUbghU`hi b['\UVYbž'X]Y'j cb'Ghi X]YfYbXYb'XYf'I b]j Yfg]h\h'XYg
GUUf`UbXYg'cf[Ub]g]Yfh'k]fXž'i a 'X]Y'b\hWXghYb'; YbYfUh]cbYb']a
6YfY]WX'A i g]__i `hi f'ni 'Z\OfXYfb'''GUUfVfØW_Yf'NY]hi b['VYf]WXhYh
ØVYf'X]Y'<YfUi gZcfXYfi b[Ybž'X]Y'XUg': Ygh]j U`']b''YhnhYf'NY]h
VYK\h'\h][Yb'a i gghY''

 $8]YFØW_bU\a YXYfHfA[YfgWXUZh]ghY]bYX]fY_hY?cbgYeiYbn$

XYf'Z]bUbn]Y``Yb'DfcV`Ya Yž'a]h'XYbYb'XUg': Ygh]j U``gY]h'`Àb[YfYa _Aa dZh'' = j Yf[Ub[YbYb'\]\f'a UW\hY'XUg'9j Ybh'Y]bYb'JYf`i gh j cb'(\$\$\$'9i fcž'i bX'k]W\h][Y'5i Z[UVYb'k]Y'X]Y'5_ei]gY'j cb : ÒfXYfa]hhY`b'k i fXYb'b]W\h'Ui gfY]W\YbX'i a [YgYhnh'' GYVUgh]Ub 6`i a ž'XYf'Dcd_ccfX]bUhcfž'VYghAh][hYž'XUgg'X]Y'G]hi Uh]cb'Xi fW\Y]bYb'FØW_[Ub['ghi XYbh]gW\Yf'?ca dYhYbnYb']b'XYb'`YhnhYb'nk Y] \\J\fYb'j YfgW\AfZh'k i fXY'''Ni XYa 'VYX]b[h'XYf'K YW\gY``XYf \\J\f[Ab[Y']a 'bYi Yb'Ghi X]Yb[Ub['7i `hi fU`'Ghi X]Yg'Ui W\'Y]bY \]bghUV]`Y'D`Ubi b[ž'k Ug'X]Y'J cfUi ggYhni b[Yb'ZØf'X]Y 8i fW\ZØ\fi b['XYg': Ygh]j U`g'ni gAhn`]W\'YfgW\k Yfh''

< YfUi gZcfXYfi b[Yb'i bX'DYfgdY_h]j Yb

8 Yf'DcdfUh'VYhcbhYž'XUgg'XUg': Ygh]j U``c\bY'j Yf`Àgg`]W\Y
Ghfi _hi fYb'i bX'XUi Yf\UZhY': ÒfXYfi b['b]W\h'Ui ZfYW\hYf\U`hYb
k YfXYb'_Ubb"'DcdfUh!Jcfg]hnYbXYf'; fY[cf'H\YUXc'Yf_`ÀfhYž'XUgg
X]Y'I bhYfghØhni b['ZØf'X]Y'Dcd_i `hi f']a 'GUUf`UbX'Xf]b[YbX'bYi
Ui g[Yf]W\hYh'k YfXYb'a ØggYž'XUa]h'fY[]cbU`Y'=b]h]Uh]j Yb
VYghY\Yb'_ObbYb"'5_hi Y```ghØbXYb'X]Y'JYfUbghU`hYf'j cf'Ybcfa
[Ygh]Y[YbYb'?cghYb']a '6YfY]W\'9j Ybha UbU[Ya Ybhž'k À\fYbX
GdcbgcfYb'YfgW\fYW_YbX'ni fØW_\U`hYbX'g]bX"'@Ui h'GF'k]fX'XYf
FØW_ni ['XYg'DcdfUhg'XUg': Ygh]j U``a Ò[`]W\Yfk Y]gY'j cf'XUg'5i g
ghY``Yb"

9]b'k Y]hYfYf'5gdY_hž'XYb'6`i a '\Yfj cf\YVhž']gh'X]Y'Bchk YbX][_Y]hž dfcZYgg]cbY``Y'Ghfi_hi fYb'Ui Zni VUi Ybži a 'X]Y'Dcd!K]fhgW\UZh']a GUUf`UbX'`Ub[Zf]gh]['ni 'ghÀf_Yb"'+\X]YgYa '?cbhYl h'd`Ubh'Yfž'a]h 6Yfb\UfX'@YcbUfXm'j cb'XYb'A i g]_ZYghgd]Y`Yb'GUUf'ØVYf a Ò[`]W\Y'?ccdYfUh]cbYb'ni 'gdfYW\Yb"'8cW\'X]Y'NY]h'XfÀb[hž'i bXc\bY'Y]bY'hfU[ZÀ\][Y'@Ògi b['_ObbhY'XUg': Ygh]j U`']b'gY]bYf U_hi Y``Yb': cfa 'VU`X'; YgW\]W\hY'gY]b"

?i `hi fY``Y': ÒfXYfi b[']a 'GUUf`UbX

8]Y 'gUUf`ÀbX]gW\Y '@UbXYgfY[]Yfi b['\Uh'VYfY]hg'6YgW\'ØggY
[YZUgghž'X]Y '?i bgh'i bX'?i 'hi f'ZÒfXYfb'gc'`Yb"'8Ug'A]b]ghYf]i a 'ZØf
6]`Xi b['i bX'?i 'hi f'VYUVg]W\h][hž'X]Y '_fYUh]j Y '9bhZU`hi b['j cb
?i bgh'ni 'i bhYfghØhnYb'i bX'X]Y 'HY]`\UVY'XYf'6Øf[Yf.]bbYb'Ub

_i `hi fY``Yb`5b[YVchYb`ni `[Yk À\f`Y]ghYb"·K]Y`Ui Z'XYf`K YVgY]hY XYg`A]b]ghYf]i a g`ni ``YgYb`]ghž`[]Vh`Yg`X]Y`A Ò[`]W_Y]h`ni f dfc Y_hVYnc[YbYb`: ÒfXYfi b[ž'k cVY]`UbhfU[gVYfYW\h][h j YfgW\]YXYbY`5_hYi fY`]a `?i `hi fVYfY]W\`g]bX"`8 Ug`?i `hi fdcfhU` GUUf`UbX`V]YhYh`ni XYa `Y]bY`bYi Y`Gi W\a UgW\]bY`ZØf`?i `hi f!`i bX?i bghZÒfXYfi b[`Ubž`X]Y`Yg`Yfa Ò[`]W\hž`bUW`: ÒfXYfUb[YVchYb`ni gi W\Ybž`X]Y`[YgUa hY`D`Ubi b[`i bX`8i fW\ZØ\fi b[`j cb`_i `hi fY``Yb JYfUbghU`hi b[Yb`ni `VYUW\hYb"

± XYf ghUf_'i a _Aa dZhYb'J YfUbghU`hi b[gVfUbW\Y']gh'Yg
i bYf`Agg`]W\ž'XUgg': Ygh]j U`g'k]Y 'GUUf_`Ub['b]W\h'bi f'U`g'D`UhhZcfa
ZØf'¹\b[Y'HU`YbhY'Z|b[]YfYbž'gcbXYfb'Ui W\'U`g'bUW\\U`h][Y
k]fhgW\UZh`]W\Y': U_hcfYb'ZØf'X]Y'FY[]cb"'8cW\'c\bY'ghUV]`Y
FU\a YbVYX]b[i b[Yb'i bX'X]Y'6YfY]hgW\UZh'ni f'I bhYfghØhni b[
ÒbbhY'XUg'GUUf`Ub[!: Ygh]j U`'VU`X'XYf'JYf[Ub[Yb\Y]h
Ub[Y\ÒfYb"'9]b'5i g'ZØf'X]YgY'ZUVY`\UZhY'D`UhhZcfa 'k ÀfY'b]W\h'bi f
Y]b'JYf`i gh'ZØf'X]Y'A i g]_`UbXgW\UZhž'gcbXYfb'Ui W\'ZØf'X]Y
_i `hi fY``Y'J]Y`ZU`h'XYg'GUUf`UbXYg"

8 Y hU]`g	
Cfh	BYib_]fWXYbž'8YihgWX`UbX
EiY``Yb	k k k "gUUfVfi YW_Yf!nY]hi b["XY
	• k k k "gf"XY
	k k k "gUUf`UbX"XY

6Ygi WXYb G]Y i bg Ui Z b!U["XY