

B UX]bY`5bghUhh. `5i Z`XYa `K Y[`ni f
: i » VU``!@Y[YbXY`a]h`A U]bn`\$) °

B UX]bY`5bghUhhž: i » VU``Yf]b`XYg`%": GJ `A U]bn`\$) ž`gdf]W\h
ØVYf`]\fY`? Uff]YfYž`HfÀi a Y`i bX`<YfUi gZcfXYfi b[Yb`]a
: fUi YbZ] » VU``"



GUUfVfØW_Ybž`8Yi hgW\`UbX`!`8 Ug`: i » VU``gd]Y``nk]gW\Yb`A U]bn
\$) `i bX`XYa `J Z@K c`ZgVi f[`k]fX`ZØf`B UX]bY`5bghUhh`i bX`X]Y
[YgUa hY`A UbbgW\UZh`XYg`%": GJ `A U]bn`\$) `Y]b`[Ubni`[fc» Yf`HU[
k YfXYb``5a ` _ca a YbXYb`GUa ghU[`i a `%+`I \f`k]fX`XUg`8: 6!
Dc_U`!5W\hY`Z]bU`Y`]a `6fi W\k Y[ghUX]cb`Ub[YdZ]ZYb` `i bX`XUg`]gh
Y]b`YW\hYf`< Ø\Ydi b_h`ZØf`X]Y`&`-!`Å\`f][Y`C ZZYbg]j gd]Y`Yf]bž`X]Y
Ui » YfXYa ` \Ui dhVYfi Z]W\`U`g`9j Ybha UbU[Yf]b`UfVY]hYh``8 Yf`8: 6
VYgW\fY]Vh`X]YgY`< YfUi gZcfXYfi b[`U`g`VYgcbXYfgž`XYbb
K c`ZgVi f[`]gh`VY`_Ubbh`U`g`FY`_cfXg]Y[Yf`XYg`8: 6!Dc_U`gž`k Ug
5bghUhh`_`Uf`VYk i ggh`]gh``: Øf`g]Y`]gh`XUg`HYUa `Ui g`K c`ZgVi f[
Y]bY`[Ubni`UbXYfY`<Ui gbi a a Yf` "

B UX]bY`5bghUhh`\Uh`]b`XYf`V]g\Yf][Yb`GU]gcb`a ÅW\h][`Ui Z[YXfY`\h"

ϕ·XYf·FY []cbU`][U·GØXk YghZØ\fh]g]Y·X]Y·Hcf·Å [Yf]bbYb`]ghY·a]h
%·HfYZZYfb·Ub"·6Y]·XYf·YhnhYb·DUfh]Y·[Y [Yb·GJ·8]fa]b [Yb
_cbbhY·g]Y·[·Y]W·j]Yf·HcfY·Yfn]Y·Yb·i bX·\U·Z·gc·a U» [YV·]W·ni a
·VYfnYi [i b [gg]Y [j cb·%·. \$·VY]"·A U]bn·\$) ·\Uh·]b·XYf·@[U
]bg [YgUa h·bYi b·j cb·nY·\b·Gd]Y·Yb·[Yk cbbYb·i bX·YX][·]W·[Y [Yb
XYb·%": 7·GUUfvfØW_Yb·Y]bY·B]YXYf·U [Y·\]bbY·\a Yb·a ØggYb"
Di b_hY [·Y]W·\Y]h·a]h·GUUfvfØW_Yb·VY]·&+·Di b_hYbž·UVYf·Y]bYf
VYggYfYb·HcfX]ZZYfYbn·a UW·h·X]Y·5i g [Ub [g·U [Y·gdUbbYbX"
G Y b g c f·VYf]W·hYhž·XUgg·X]Y·: GJ!: fUi Yb·]·\fY·nk Y]hY·GU]gcb·bUW
XYa·Ni gUa a YbgW·i gg·a]h·XYa·HGJ·GW·c·h·A U]bn·gd]Y·Yb·i bX
[fc»Yb·9·\f [Y]n·nY][Yb"

J cb·XYf·FY []cbU`][U·]b·XYb·J YfY]b

BUX]bY·5bghUhh·VY [Ubb·]·\fY·: i » VU``_Uff]YfY·VY]·5·Ya Ubb]U
@Ui VYb·\Y]a ž·k c·g]W·Ui W·X]Y·: Ua]·]Yb [YgW·]W·hY·i a·XYb
: i » VU``XfY·\h"·B UW·]·\fYf·NY]h·]a·B UW·k i W·gVYfY]W·k YW·gY·hY
g]Y·a]h·%·-·\fYb·ni a·%": : 7·: fUb_Zi fh]b·X]Y·6i bXYg][U"·8cfh
_cbbhY·g]Y·9fZU·\fi b [·Ui Z·\ØW·ghYa·B]j YUi·gUa a Y·bž·VYj cf·g]Y
]·\fY·FY]gY·Xi fW·X]Y·@[Yb·ZcfhgYhnhY·i bX·]b·K Ym·Ufž
7·cddYbVi f [i bX·GUUfvfØW_Yb·U_h]j·k Ufž·VYj cf·g]Y·VY]·A U]bn·\$)
·UbXYhY"·Hfchn·Y]bYf·j Yf·Yhni b [gfY]W·Yb·D·\UgY·Yb·hgW·]YX·g]Y·g]W·ž
Y]b·5b [YVch·Ui g·XYf·%""@[U·UVni·Y·\bYbž·i a·b·Å·\Yf·VY]·]·\fYf
: Ua]·]Y·ni·gY]b·i bX·Ui Z·X]YgYa·K Y [·Y]bY·Ui g [Yk c [YbY·6U·UbW
nk]gW·Yb·6Yfi Zi bX·Gdcfh·ni·Z]bXYb"

ϕ·XYf·UV [Y·Ui ZYbYb·GU]gcb·Yfn]Y·hY·5bghUhh·]b·&%@[UdUfh]Yb
VYY]bXfi W_YbXY·"·"·HcfY"·\fY·@[YV·]b [gdcg]h]cb·]a·nYbhf·U·Yb
A]hY·ZY·X·nY][hž·XUgg·g]Y·b]W·h·bi f·X]Y·Yb][Y·]ghž·X]Y·gY·Vgh·hf]Zž
gcbXYfb·Ui W·_i [·XUg·Gd]Y·Yb·h"·G]Y·\Uh·VYfY]hg·Y]b [Y
i bj Yf [Ygg·]W·Y·HcfY·Yfn]Y·h·"·XUfi bhYf·Y]b·k]W·h [Yg·]a·8: 6!
Dc_U!5W·hY·Z]bU·Y·[Y [Yb·K c·ZgVi f [ž·XUg·g]W·Yf·]W·]b·]·\fYf
9f]bbYfi b [Yb·V·Y]Vh"

9]b·6·]W·_·Ui Z·X]Y·Ni _i bZh

5bghUhh·hf·Åi a h·XUj cbž·]·\fY·? Uff]YfY·k]YXYf·]b·XYf·%""@[U
Zcfhni gYmYb·cXYf·j]Y·Y]W·h·gc [Uf·]a·5i g·UbX·ni·gd]Y·Yb·"·8Yf

6`jW_Ui ZXjY`VYj c fghY\YbXY`9A`&\$&`]b`XYf`GWk Y]n`nY][`h`\fYb
i bYfa`ØX`jWYb`9]bgUhn`ZØf`XYb` : fUi YbZ` » VU``]b`8Yi hgW`UbX`"G]Y
\Uh`VYfY]hg`? UfhYb`ZØf`XUg`GW`ØggY`gd]Y`8Yi hgW`UbX`[Y[Yb
8ÅbYa`Uf`_Yf[UhYfh`"5i W`]b`6Yni [`Ui Z`\fY`dYfgØb`jWY` ðYbh]hÅh
`Åggh`5bghUhh`_Y]bYb`Nk Y]ZY` : ð`Y]bYf`cZZYbYb`6Yn]Y\i b[`a`]h
Y]bYf` : fUi ``YVYbXž`gdf]W`h`g]Y`cZZYb`ØVYf`X]Y`< YfUi`gZcfXYfi`b[Ybž
j`c f`XYbYb`ei`YYfY`Gd]Y`Yf.]bbYb`ja`Gdcfh`ghY\Ybž`i bX`_f]h]g]Yfh
X]Y`k`Y]hYf\]b`VYghY\YbXYb`?`]gW`YYg`i bX`HUVi`g`" ð`fY`6chgW`UZh
]gh`_Uf.`G]Y`\cZ`h`Ui`Z`Y]bY`cZZYbYfY` ; YgY`gW`UZh`ZØf`ei`YYfY
: i » VU`Yf`"

B]W`h`bi`f`ja`Gdcfh`ž`Ui`W`ja`5`hU[`nY][`h`5bghUhh`Y]bYb
Ui`g[Y[`]WYbYb`@YVYbggh]`"BYVYb`XYa` : i » VU``UfVY]hY`h`g]Y
\U`VhU[g]a` ; c`Z`YfVUbX`i bX`]gh`U`g`ž` [YbXhfU]bYf]b`U`_h]j` "
BU`fi`b[ga`]hhY`gd]Y`Yb`Y]bY`k`]W`h][`Y`F`c`Y`]b`]\fYa`@YVYb` `g]Y
]gh`gY]h`ZØbZ`ž`U`fYb`j`Y[Ub`i bX`_c`W`h`Y]XYbgW`UZh]W`[YfbY`"8 Ug
nY][`h`g]W`Ui`W`]b`]\fYf`6Y[Y]ghYfi`b[`ZØf`[i`hYb`? UZZY`ž`XYb`g]Y
gck`c`\`ni` \Ui`gY`U`g`Ui`W`]b`7UZ`Åg[Yb]Y`» h`GK`F`Xc`_i`a`Ybh]Yfhž
XUgg`XYf` : fUi YbZ` » VU``]b`8Yi hgW`UbX`gY]h`XYb`YfghYb`cZZ]n]Y`Yb
A`Y]ghYfgW`UZhYb`%-`+(`j`]Y`Y`?`Åa`dZY`Xi`fW`Ui`ZYb`\Uhž`i`a
UbYf`_Ubb`h`i`bX`[`Y]W`[YghY`h`ni`k`YfXYb`"

: Øf`B`UX]bY`5bghUhh`i`bX`X]Y` : fUi`Yba`UbbgW`UZh`XYg`%"` : GJ`A`U]bn
\$) `]gh`XYf`K`Y[`]b`X]Y`Ni`_i`bZi[`YdZUghYfh`a`]h
< YfUi`gZcfXYfi`b[Ybž`UVYf`Ui`W`a`]h`7`UbW`b` `i`bX`g]Y`g]bX
VYfY]hž`[Ya`Y]bgUa`X]YgYb`K`Y[`k`Y]hYfni`gW`fY]hYb`"

8YhU]`g	
C`fh	GUUfVfØW`_Ybž`8Yi`hgW`UbX
E`i`Y`Y`b	<ul style="list-style-type: none"> • gYbgc!`a`U[`Un]b`"XY • k`k`k`"XZV`"XY • k`k`k`"gk`f`"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY