

GUUF`ci]g`Yf]bbYfh`Ub`GUa i Y`MVcU\ . ; YXYb_hUZY`Ybh\Ø`h°

GUUF`ci]g`Yf]bbYfh`Ub`GUa i Y`MVcU\ .; YXYb_hUZY`ZØf`XUg
CdZYf`Y]bYg`6fUbXUbgW`U[g`k]fX`Ui g[YghY`hž' \$`& \fY`bUW
XYf`HfU[ØX]Y"



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GUUF`ci]gž`8Yi hgW`UbX`!`5a`&+''& b]`&\$&)`k i fXY`]b`GUUF`ci]g
Y]bY; YXYb_hUZY`ZØf`GUa i Y`MVcU\`Ybh\Ø`hž`Y]bYb': `ØW`h]b[
Ui g; \UbUž`XYf`j`cf'' \$`& \fYb`VY]`Y]bYa`'a i ha U»`]W
fYW`hgYI`hfYa`Yb`6fUbXUbgW`U[`i a g`@YVYb`_Ua`"8]Y`HUZY`k i fXY
j`cb`XYf`5_h]cb''`"K`Y`h`GUUF`ØVYf[`YVYb`i`bX`k`]fX`Zc`fhUb`]a`':`cmYf
XYg`F`Uh\`Ui`gYg`Ub[`YVfUW`h`Ni`f`9f]bbYfi`b[`Ub`X]YgYg`hfU[]gW`Y
9fY][`b]g`_Ua`Yb`nU\`fY]W`Y`6Øf[`Yf]bbYb`i`bX`6Øf[`Yf`ni`gUa`a`Ybž
i`a`XYb`CdZYfb`j`cb':`fYa`XYbZY]bX`]W`_Y]h`i`bX';`Yk`U`h`ni
[`YXYb`_Yb''`&`XYb`Y`mhYb`& \fYb`k i fXY`Y]bY`ØW`_Yb`cgY
5i`Z`_Àfi`b[`XYf`9fY][`b]ggY`[`Y`Zc`fXY`fhž`VYgc`bXYfg`bUW`XYa`X]Y
9fa`]h`i`b[`Yb`Ui`Z[`fi`bX`bYi`Yf`9f`_Yb`b`h]ggY`j`cf`ZUgh`ZØb`Z`& \fYb
k`]YXYf`Ui`Z[`Ybca`a`Yb`k i fXYb`"hU[`YggW`Ui`"XY`VYf]W`hY`hž`XUgg
X]Y;`YXYb_hUZY`gW`cb`&\$`\$`%[`YZYfh][`h`k i fXYž`Y`XcW`bi`f`_i`fn`Ua

F UH\Ui g'Ui g[YghY`h'k Uf'i bX'UbgW\`Y» YbX'YbhZYfb'h'k i fXY"9]b
NY]W\Yb'XYf'9f]bbYfi b['gh'a]hhYfk Y]Y'Ui W'X]Y' ZchUZY'ž'X]Y
&\$&%bVYVb'XYa 'Y\Ya U][Yb'5gmVYk YfVYf\Y]a 'Ui Z[YghY`h
k i fXY' i bX'ØVYf'X]Y' <]bhYf[fØbXY'XYg'5bgW\`U[g']bZcfa]Yfh'

8]Y'; YXYb_Z]Yfž'X]Y'ja 'FU\ a Yb'X]YgYg'VYgcbXYfYb'5b`UggYg
ghUhhZUbXž'k i fXY'j cb'XYf'GhUXhj Yfk U'hi b[ž'XYf'9] Ub[Y']gW\Yb
?]fW\Yb[Ya Y]bXY' i bX'XYf'? UH\c`]gW\Yb'DZUffY]Yb[Ya Y]bgW\UZh
cf[Ub]g]Yfh" Z VYk Y[YbXYb'K cfhYb'Yf]bbYfhY'XYf'6Y][YcfXbYhY
XYf'GhUXhž'; ØbhYf'A Y'W]cfž'Ub'X]Y'fUgg]gh]gW\Yb'J cfZÅ`Y']b
GUUf'ci]g'i bX'XYf'XUa U][Yb'NY]h"J cf'XYa '%- "'GYdhYa VYf'%- - %ž
XYa '8Uhi a 'XYg'5bgW\`U[gž[UV'Yg'VYfY]hg'ZØbZ'5hhUW_Yb'Ui Z
5gmi bhYf_ØbžY']b'XYf'GhUXh"A Y'W]cf'a U\bhYž'X]Y'9f]bbYfi b[
Ub'X]YgYb'J cfZU`k UW\ni \U'hYbž'i a'X]Y'; YZU\fyb'XYg
FYW\hgYI hfYa]ga i g'b]W\h'ni 'j Yf[YggYbž'X]Y'g]W\`V]g'\Yi hY']b
8Yi hgW\`UbX'a Ub]ZYgh]YfYb" **gUUfVfi YW_Yf!nY]hi b["XY**
Yf'Åi hYfhž'XUgg'VY]XYa '5bgW\`U['%, 'k Y]hYfY'A YbgW\Yb'j Yf'Yhnh
k i fXYbž'k Ug'X]Y'HfU[k Y]hY' i bX'6fi hU]hÅh'XYf'HUh'i bhYfghfY]W\h"

9]b'5i Zfi Z'ni f'Hc`YfUbn

DZUffYf'J c`_Yf'< UggYbdZi ['gdfUW\`VY]a ' ; YXYb_[chhYgX]Ybgh
ØVYf'X]Y'Yb[ghY' i bX'< cZbi b[Yb'XYf'XUa U'g'6YhfcZYZbYb"9f'i bX
8]U_cb'5fbi `ZGW\ a]hni`Y]hYhYb'XYb'Ø_i a Yb]gW\Yb'; chhYgX]Ybghž
XYf'XYb'5bk YgYbXYb'; Y'Y[Yb\Y]h'[UVž']bbYni \U'hYb'i bX
bUW\ni XYb_Yb"8UVY]ghY`hYb'g]Y'[fi bX'Y[YbXY': fU[Yb'ni f
6YfY]hgW\UZh'XYf'; YgY`gW\UZhž'g]W\`a]h'F Ugg]ga i g'i bX'XYfYb
: c'[Yb'Ui gY]bUbXYfni gYhYb"i bhYf'XYb'; ÅghYb'k UfYb'Ui W'j]Yf
; YZØW\hYhYž'X]Y']b'XYb'YhnhYb'Å\fyb'bUW`8Yi hgW\`UbX'_Ua Yb
i bX']\fy' i bUb[YbY\ a Yb'9fZU\fi b[Yb'hY]'hYb"5\ a UX'G]bci ž
Y]bYf'j cb']\bYbž'Åi » YfhY'X]Y'< cZbi b[ž'XUgg'gY]bY'?]bXYf']b
8Yi hgW\`UbX'U_nYdh]Yfh'k YfXYbž'k Å\fybX'5a U`< U^C h\ a Ub'XYb
K i bgW\`bUW`G]W\Yf\Y]hi bX'HY]'UVY'Ub'XYf'; YgY`gW\UZh
VYhcbhY"

GUa i Y`MYVcU\g'hfU[]gW\Y'; YgW\]W\hY']gh'b]W\h'bi f'Y]b
dYfgØb`]W\Yf'J Yf'i ghž'gcbXYfb'gd]Y[Y'h'Ui W'X]Y
[YgUa h[YgY`gW\UZh]W\Y'< YfUi gZcfXYfi b['k]XYfž'g]W\`[Y[Yb

F Ugg]ga i g'i bX': fYa XYbZY]bX`]W_]h'ni f'K Y\`f'ni `gYhnYb"
 ; Ya Y]bgUa `a]h'XYf'; YXYb_hUZY`gc``X]Yg`Y]b`NY]W\Yb`ZØf
 Hc`YfUbn'i bX`[Y[Yb`X]Y'; Yk U`h'XYg`F YW\hgYI hfYa]ga i g`gY]b"
 8 UVY]`gY]`XYf`5bgh]Y[`XYf`fYW\hgYI hfYa Yb`GhfUZhUHYb`]b
 8Yi hgW\`UbXž`XYf`Ui h`VdV`XY`]a `YhnYb`>U\fnY\`bh'ni [Ybca a Yb
 \UhžY]b`XYi h`]W\Yg`K Ufbg][bU`. A Y\`f`U`g`&' "\$\$\$`fYW\hgYI hfYa Y
 HUHYb`k i fXYb`&\$&\$`j YfnY]W\YbYhž`XUfi bhYf`Ui W\`nU\`fY]W\Y
 ; Yk U`hhUHYb" `b`NY]hYbž`]b`XYbYb`X]Y`8]g_fYdUbn`nk]gW\Yb
 [YgY`gW\UZh`]W\Yf`5_nYdhUbn'i bX`5i g[fYbni b[`[fØ»Yf`XYbb`Y
 gW\Y]bhž]gh`Yg`k]W\h][Yf`XYbb`Yž`ni gUa a Ybni ghY\`Yb"

8YhU]`g	
C fh	GUUf`ci]gž8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "hU[YggW\Ui "XY • k k k "gUUfVfi YW_Yf!nY]hi b["XY • k k k "VdV"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY