

GUVU`m[`Àbnh`VY]a `G]Y[`XYf`A YfW fm
GhUf_Yg`8YVØh`]b`XYf`K B 65!GU]gcb`°

GUhci `GUVU`mZØ\fh`D\cYb]l `A YfW fmni a `G]Y[`]b`XYf`K B 65!
GU]gcb`&\$&) "9f`YVYb`G]Y`XYb`GU]gcbghUfh`i bX`X]Y
<][`\`][`hg°



D\cYb]l ž`I G5`!`8]Y`K B 65!GU]gcb`&\$&) `Uhi`j]Y`j YfgdFYWYbX
VY[cbbYbž`]bgVYgcbXYfY`ZØf`X]Y`GUVU`mGWk YghYfb"5a`%+`"A U]
&\$&) `ZØ\fhY`GUhci `GUVU`m]\f`bYi Yg`HYUa ž`X]Y`D\cYb]l `A YfW fmž
ni `Y]bYa `VYY]bXfi W_YbXYb`G]Y[`[Y[Yb`X]Y`GYUhhY`Ghcf`a `]h
Y]bYa `9bXghUbX`j cb`, %) - "b`X]YgYf`DUfh]Y`Yfn]Y`hY`X]Y
&+!`À\`f][Y`Gd]Y`Yf]b`YfUi gfU[YbXY`&+`Di b_hYž`Yf[`ÀbnhY`]\fY
@Y]ghi b[`a `]h*`FYVci bXg`i bX`&6`cW_g`"hn"XY`VYf]W`hYhž`XUgg
GUVU`m]b`X]YgYf`GU]gcb`j cb`XYb`8U`Ug`K]b[g`ni `XYb`A YfW fm
[Yk YW`gY`h]gh"

8 Ug`HYUa `j cb`D\cYb]l `A YfW fm`Uhi[fc»Y`5a V]h]cbYbž`bUW`XYa
X]Y`HYUa `Y]ghi b[`]b`XYf`YhnhYb`GU]gcb`a `]hY]bYf`6`]Ubn`j cb
%-`&%`Ybhh`Ài gW`hY`i bX`X]Y`D`Umc`Zg`j YfdUggh`k i fXYb"8]Y

A ch]j Uh]cb`ni f`F ØW__Y\ f`Ub`X]Y`Gd]hnY`XYf`K B 65`]gh`cWž`ni a U`
XUg`HYUa`Xi fW`Y]bY`_Øfn`]WY`J]Yf!HYUa`!<UbXY`gVYn]Y\i b[
ni gÅh`]W`j YfghÅf`h`k i fXY`"<]YfVY]`gW`cgg`g]W`Ui W`5`mgu
H\ca Ug`Ubž`k Ug`Y]bY`bYi Y`6][`H\ fY`a]h?U\`YU\`7cddYf
V]`XYhY`"dfcZcchVU`bYhk cf`_WŁa` \YVh`Yfj cfž`XUgg`GUVU`m
Y]bYb`9]b`U\ fYgj YfhfU[`ØVYf`&%) "\$\$\$`I G8`i bhYfnY]W`bYh`Uhž`a]h
XYa`N]Y`ž`g]W`Ui Z`X]Y`bÅW`ghY`GU]gcb`i bX`]\fY`VYj cfghY\YbXY
: fYY`5[YbWm`ni`_cbnYbhf]YfYb"

8 Ug`@Y]ghi b[ggdY`_hfi a`XYf`GUVU`m!
GWk YghYfb

BYVYb`GUhci`nY][`hY`Ui W`BmUfU`GUVU`m]Y]bY`j]Y`j YfgdfYW`YbXY
@Y]ghi b[`]b`XYf`DfYa`]YfYbfi bXY`"G]Y`_Ua`j cb`XYf`6Ub`_i bX
Yfn]Y`hY`]b`bi f`*`A]bi hYb`*`Di b`_hY`i bX`) `FYVci bXg"@Ycb]Y
:]YV]W`ž`X]Y`VYbZU`g`ni f`GhUfhZcfa Uh]cb`XYf`BYk`MŁf`_@]VYfhm
[Y\ÖfhYž`Yfn]Y`hY`]b`Y]bYa`YfZc`[fY]W`Yb`Gd]Y`[Y[Yb`X]Y`@Ug
JY[Ug`5W`g`&Di b`_hY`i bX`(`FYVci bXg"8]Y`@]VYfhm[Yk UbbYb`a]h
- &.+,`i bX`j YfhY]X][`hYb`XUa`]h`]\fYb`H]hY`"6fYUbbU`GhYk Ufhk Uf
X]Y`VYghY`K YfZYf]b`XYg`Gd]Y`g`a]h`&) `Di b`_hYb"

9]b`k Y]hYfYf`VYa`Yf`_Ybgk YfhYf`Gd]Y`Yf`]b`XYf`YfghYb`Fi bXY`k Uf
7U]h]b`7`Uf`ž`XYf`X]Y`bX]UbU`: Yj Yf`ni`Y]bYa`_`UfYb`G]Y[`]Y[Yb
X]Y`7`]\WU[c`G`mZØ\fhY`"G]Y`Yfn]Y`hY`Y]b`Hf]d`Y!8ci V`Y`a]h`&\$
Di b`_hYbž`%\$`5gg]ghg`i bX`%\$`FYVci bXgž`k Ug`g]Y`ni`Y]bYf`XYf
[`ÀbnYbXghYb`DYfgØb`]W`_Y]hYb`XYf`GU]gcb`a UW`h"

⇒b hYfb Uh]cbU`Y`J YfdZ`]W`hi b[Yb`i bX
dYfgØb`]W`Y`9b hgW`Y]Xi b[Yb

GUhci`GUVU`mik]fX`]b`X]YgYa``X\ f`b]W`hiUb`9i fc6Ug`_Yh`K ca Yb
hY`]bY\ a Ybž`k Ug`]fY`9bhgW`Y]Xi b[`]ghž`g]W`j c``i bX`[Ub`n`Ui Z
]\fY`J YfdZ]W`hi b[Yb`VY]`XYb`D\cYb]i`A YfW`fmini`_cbnYbhf]YfYb"
8]Yg`k i fXY`Ua`",`"A U]`&\$&) `VY`_Ubbh[Y[YVYbž`i bX`X]Y`Gd]Y`Yf]b
VYhcbhYž`XUgg`g]Y`]\fYb`: c`_i g`Ui Z`XYb`5i ZVUi`j cb`7`Y`a]Y`a]h
]\fYb`bYi Yb`HYUa`_c`Y[Yb`i bX`X]Y`A UI]a]Yfi b[`]fYg`6Y]hfU[g
i bhYf`HfU]bYf`B UH`Y`H]VYVh`g`f]W`hYb`a ÖW`hY`"9i fc6Ug`_Yhž`XUg

j ca '%, " &- " ð b]`&\$&) `]b`8Yi hgW`UbX`i bX`; f]YW`Yb`UbX
ghUhhZ]bXYb`gc``ž`_ÒbbhY`ZØf`XUg`XYi hgW`Y`HYUa`VYgcbXYfg
j cfhY]`UZh`[Yk YgYb`gY]bž`XU`GUVU``m]b`XYf`J Yf[Ub[Yb`Y]h]b`XYf
]bhYfbUh]cbU`Yb`5fYbU`YfUi gfU[YbXY`@Y]ghi b[Yb`[YnY][h`Už
XUfi bhYf`&) `Di b_hY`dfc`Gd]Y`k Å`fYbX`XYf`C`ma`d]gW`Yb`Gd]Y`Y`]b
DUf]g`&\$&(" "

A]h`XYb`YfghYb`Gd]Y`Yb`XYf`GU]gcb`&\$&) `g]bX`X]Y`9fk Ufhi b[Yb`Ub
X]Y`GUVU``m]GW`k YghYfb`i bX`]fY`HYUa`g`Ybcfa`"8]Y`K`B65`Uh
g]W`ni`Y]bYa`K`YhhVYk`YfV`Ybhk`]W`Y`hž]b`XYa`YXYg`Gd]Y`
YbhgW`Y]XYbX`]ghž`i bX`X]Y`GUVU``mg`g]bX`VYfY]hž`]fYb`i » UVXfi W_
]b`X]YgYf`Ui ZfY[YbXYb`GU]gcb`ni`Y]bhYf`UggYb"

8YhU]`g	
J`c`f`ZU``	Gcbgh][`Yg
C`f`h	D`c`Yb]i`ž`I`G5
E`i`Y``Yb	<ul style="list-style-type: none"> • k k k "hn"XY • k k k "dfcZcchVU``bYhk`cf`_`Wč`a • k k k "VUg`_`YhVU``!fYZYfYbW`Wč`a

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY