

C`j`D" hUbnh'k]YXYf°`F YbÅ`G]Y[Y`'_Y\ fh'ni F chY`F cgYb`ni fØW_

C`j] Yf`DYhgnc_Uh`_Y\ fh`U`g`F YbÅ`G]Y[Y`_]b / ei ch/F chY
F cgYb/ ei ch/ni fØW_"`HUBn_i fgYž`GhUXhZYgh'i bX`bYi Y`D`ÀbY
]b`@ØbYVi f[`k UfhYb`Ui Z: Ubg"

@ØbYVi f[ž`8Yi hgWk`UbX`!`C`j] Yf`DYhgnc_Uhž`VYggYf`VY_Ubbh`U`g
C`j`D ž`ZY]Yfh'gY]b`7ca YVUW_]b`XYf`VY`]YVhYb`5F8!GYf]Y`F chY
F cgYb`" `b`gY]bYf`F c`Y`U`g`F YbÅ`G]Y[Y`_]k]fX`Yf`]b`: c`[Y`(`%`'
j cfUi gg]Wk`h]Wk`5bZUb[`5df]`&\$&)`k]YXYf`Ui ZX]Y`6]`XgWk]fa`Y
ni fØW__Y\ fYb`" `F YbÅ`ž`XYf`gY]h`&\$%*`gdcfUX]gWk`]b`XYf`GYf]Y`ni
gY\Yb`]ghž`d`Ubh`Y]b`GhUXhZYgh]b`@ØbYVi f[ž`VY]`XYa`Yf`U`g
HUBn`Y\ fYf`Y]bYb`VYgcbXYfYb`?i fg`UbV]YhYb`a`ØWk`hY`"8]YgY
F ØW__Y\ f`k]fX`j cb`XYb`: Ubg`a`]h`GdUbbi b[`Yfk UfhYhž`XU`X]Y`GYf]Y
k cWkYb`hU[g`i`a``%(`%"\$`I` \f`]b`XYf`5F8`Ui g[YghfU\`h`k]fX"

: Øf`F YbÅ`VYXYi hYh`X]YgYf`5i Zhf]hh`Ui Wk`Y]bY`F ØW__Y\ f`ni`gY]bYb
K`i`fn`Y`b`"9f`a`ØWk`hY`]b`@ØbYVi f[`gYgg\UZh`k YfXYb`i bX`d`Ubhž`Y]bY
HUBngWk`i`Y`ni`Yf`ØZbYbž`]bXYa`Yf`Y]bY`;`ÀfhbYfY]`dUWk`hYh`"8]YgY
5a`V]h]cbYb`ghY\Yb`YXcWk`i`bhYf`Y]bYa`_`Y]bYb`8fi`W_`6Ybž`gY]b
: fYi bXž`j Yfgi Wk`hž`]b`j`cb`X]YgYb`D`ÀbYb`UVni Vf]b[Ybž`k`À\ fYbX
;`i`bhYfž`Y]b`UbXYfYf`7\UfU_hYfž`Y]bY`fYhYbXY`≠YY`\Uhž`X]Y`XYb
JYf`Ui ZXfYf`;`YgWk]Wk`hY`VYY]bZi ggYb`_ØbbhY"

9]b`j]Y`gY]h][Yf`HUBn`Y\ fYf

F YbÅ`G]Y[Y`_]gh`b]Wk`h`bi`f`Y]b`7\Ufa`Yi fž`gcbXYfb`Ui Wk`Y]b
`Y]XYbgWk`UZh]Wk`Yf`HUBn`Y\ fYf`"9f`ghJa`a`h`Ui`g`Y]bYf`: Ua`j]Y`a`]h
Y]bYf`Y][YbYb`HUBngWk`i`Y`]b`@ØXYbgWk]Y]X`i`bX`\Uh]a`HUBnYb
gc[Uf`XYb`J]nYa`Y]ghYfh]hY`]b`BcfXf\Y]b!K`YghZU`Yb`Yffi b[Yb`"A`]h
Y]bYf`Jcf`]YVY`ZØf`Gh]Y`k]Y`7\U`7\U`7\U`i`bX`Fi`a`VUž`\Uh`Yf

k Å\fybX'gY]bYf? Uff]YfY'Y]bY'J]Y'nU\`Ub'9fZU\fi b[Yb
[YgUa a Y'h"l a 'gY]bYb'@YVYbgi bhYf\U'hini 'g]WXYfbž'UfVY]hYhY'Yf
U'g'Gdf]b[Yf'ZØf'Y]bY'NY]hUfVY]hgZ]fa Už'bUWXYa 'Yf'gY]bY'? Uff]YfY
]a '@Y]ghi b[ggdcfh'Ui Z[Y[YVYb'\UhhY"

⇒ U_hi Y`Yb' < UbX'i b[gghfÅb[Yb'gd]Y'h'F YbÅ'X]Y'F c`Y'Y]bYg
7cUWYgž'XYf'A Yf'Y'J Ub'c\Yb'i bX'?'a 'Duf_Yf'Ui ZY]bYb
HUbnk YhhVYk Yfv'VY]a '6U`XYf': fY]k]`][Yb': Yi Yfk Y\ f
j c fVYfY]hYh" <]YfVY]Yfk Y]gh'g]W ž'XUgg']\fY'HUbn dUfhbYfž'; i bhYf
:']W_YbgW]X'i bX'H\Yc '@]W hYb\U[Ybž'b]W h'gc'hU'Ybh]Yfh'g]bX'i bX
g]Y'X]Y'DfcVYb'Ui Za Yf_gUa 'VYcVUW hYb"8]YgY'GnYbYb'gcf[Yb
ZØf'Ua ØgUbhY'i bX'gdUbbYbXY'A ca YbhY']bbYf\U'V'XYf'GYf]Y"

C`]'D'i bX'gY]b'7ca YVUW_

C`]'D]'gh'b]W h'bi f'U'g'GWUi gd]Y'Yf'U_hj "'9f]'gh'Ui W'GÅb[Yf'i bX
A cXYfUhc f'a]h'Y]bYf'YfZc'[fY]WXYb'? Uff]YfYž'X]Y'j cb'<]hg'k]Y
' : 'i [nYi [Y]a '6Ui W 'i bX'XYf'F c`Y'XYg'F]W_miA Ufei UfXh]b
' ; NGN '[YdfÅ[h]'gh"GY]b'7ca YVUW_!5`Vi a ' K]Y'ZfØ\Yf
dfÅgYbh]Yfh'Y]bYb'bYi Yb'Gh]'i bX'k]fX'j cb'VY_UbbhYb'? ØbghYfb
k]Y'G]Xc'i bX'@ _Ug'<]VYfh'i bhYfghØhnh"BYVYb'gY]bYf
a i g]_U]gWYb'? Uff]YfY'\Uh'Yf'Ui W'nU\`fY]WY'HJ!G\ck g
a cXYf]Yfhž'i bhYf'UbXYfYa '6]['6fch\Yf 'i bX' 8]Y'h]Yf]gWYb'%'\$ "

⇒ XYf'H\YUhYfk Y'h'\Uh'Yf'_Øfn]W'U'g'? Y`'6'UfbY']b' 9`]b['
Nk Y]'[Y[Yb'XYb'FYgh'XYf'K Y'h'Ub'XYf'7ca ØX]Y'8fYgXYb
5i Zhf]hY'[YZY]Yfh"GY]bY'F ØW__Y\ f']b'X]Y'5F8!GYf]Y'k]fX
g]WXYf]W'j]Y'Y'Ni gWUi Yf'YfZfYi Yb'i bX'X]Y'bÅW ghY'NY]h
Ya ch]cbU'i bX'i bhYf\U'hgUa '[YghU'hYb"

: Øf'U`Y'HUbnVY[Y]ghYfhYb'i bX': Ubg'j cb' F chY'FcgYb'V]YhYh'X]Y
Ni gUa a YbUfVY]h'j cb'C`]'j Yf'DYhgnc_Uh'i bX'XYf'HUbn_i bgh]b'XYf
GYf]Y'Y]bY'gdUbbYbXY'A]gW'i b['Ui g'i bhYf\U'hi b['i bX
'@Y]XYbgWUZh"K Ya 'XUg'HUbnYb'gY'Vgh]bhYfYgg]Yfhž'_Ubb'g]W'Ui Z
XYb'GY]hYb'j cb'8 UbWVvi XXm'ØVYf'X]Y'VYghYb'HUbn gW'i 'Yb']b
8Yi hgW'UbX'j bZcfa]YfYb"

8YhU]`g	
C fh	@ØbYVi f[ž'8 Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fi \f&("XY • k k k "XUgYfghY"XY • XUbWV i XXm"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY