

F Yj c`i h]cbÀfYg`? cbnYdh. `Gc`k]fX`X]Y bYi Y`7Ufc`UVfØW_Y`]b`8fYgXYb`°

↳Zcfa Uh]cbgj YfUbghU`hi b[`ni f`7Ufc`UVfØW_Y`]b`8fYgXYb`Ua
&*" 'A U] &\$&) . `5_hi Y`Y`9bhk]W`i b[Ybž`BYi VUi d`ÀbY`i bX
6Øf[YfX]U`c["



F Uh\ Ui g`8fYgXYbž`\$%\$* + `8fYgXYbž`8Yi hgW\`UbX`!`5a
A cbhU[ž`XYa `&*" 'A U] &\$&) ž`ÀXh`X]Y`GhUXh`8fYgXYb`ni `Y]bYf
↳Zcfa Uh]cbgj YfUbghU`hi b[`ØVYf`XYb`K]YXYfUi ZVUi `XYf
7Ufc`UVfØW_Y`Y]b`8]YgY`Z]bXYh`i a`%`-`I`\f`]a`D`YbUfgUU`XYg
F Uh\Ui gYg`ghUhh`8]Y`J YfUbghU`hi b[`k]fX`j cb`6Ui VØf[Yfa Y]ghYf
GhYd\Ub`?Ø\`b`gck]Y`G]a`cbY`DfØZYfž`XYf`@Y]hYf]b`XYg`GhfU»Yb!
i bX`H]YZVUi Ua hgž[`Y`Y]hYh`"A`cXYf]Yfh`k]fX`X]Y`J YfUbghU`hi b[`j`ca
DZUffYf`XYf`8fYgXbYf`?fyi`n_]fWYž`<c`[Yf`A`]`_Ui`"6Øf[Yf`\UVYb
X]Y`A`Ò[`]W`_Y]hž`\fY`:`fU[Yb`j`cf`C`fhi`bX`cb`]bY`ni`ghY`Yb`"8Ug
HfYZYb`k]fX`Ui »YfXYa`"j`Y`Ui`Z`XYf`gh`AXh]gWYb`K`YVgY]hY`
XfYgXYb`"XY`ØVYfhfU[Yb`"

8]Y`HY]`bY\`a`Yf`_ØbbYb`g]W`ØVYf`XYb`U`hi`Y`Yb`GhUbX`XYg

5Vf]ggYg'gck]Y`X]Y`k`Y]hYfYb`GWf]hhY`i`bX`X]Y
F U`a`YbVYX]b[i`b[Yb`ZØf`XYb`BYi`VUi`]bZcfa`]YfYb" `N]Y`XYf
GhUXhj`Yfk`U`hi`b[`]gh`Ygž`Y]bY`nY]hbU`Yž`a`cXYfbY`i`bX
ni`_i`bZhgZÄ`][Y`6fØW_Y`ni`gW`UZZb" `I`a`ZUggYbXY`Y`bXYfi`b[Yb
g]bX`nk`Uf`YfZc`fXYf`]W`ž`Y`XcW` `U`h`X]Y`?`Ubn`Y]`F`YXY`_Yf`GY` `bYf
8U`g`Y]b` ;`i`hUW`hYb`YfghY` `hž`XUg`5bdUggi`b[Yb`Ub`XYf`6fØW_Y
Yfa`Ò[`]W`hž`X]Y`c`b`Y`Y]b` `Ub[k`]Yf][Yg`D`UbZYghghY` `i`b[gj`YfZU`fYb
fYU`]g]Yfh`k`YfXYb`_`ØbbYb" `8Uni` `nÄ` `Yb`i`bhYf`UbXYfYa` `X]Y
5bdUggi`b[`Ub`U`_hi`Y` `Y`FY[Y`k`Yf`_Y`gck`]Y`X]Y`6YfØW_g]W`h][i`b[
j`cb`G]W`Yf`Y]hg!`i`bX`J`Yf`_Y`fgVYXØfZb]ggYb" **8fYgXYb"XY**
VYf]W`hYhž`XUgg`Ui`W` `bYi`Yž`fY[Y`_cbZcfa`Y`F`UXk`Y[Y`Y]b[Yd`Ubh
k`YfXYbž`X]Y`VY]`XYf`V]g`Yf][Yb`7Ufc`UVfØW_Y`[YZY` `h` `UVYb"

B Yi VUi `U`g`HY]` `XYf`GhUXhYb`hk`]W`_`i`b`[

8]Y`B`chk`YbX][_Y]h`Y]bYg`BYi`VUi`g`XYf`7Ufc`UVfØW_Y`Yb`hghY`h
Ui`W` `Ui`g`XYb`fY[Y`a`À»][`Ui`ZhYhYbXYb`8Y]Zn]hYb`XYf`U`hYb
Ghfi`_hi`f" `8Yf`bYi`Y`6fØW_YbVUi`gc` `b]W`h`bi`f`X]Y`U`_hi`Y` `Y
J`Yf`_Y`fgg]hi`Uh]cb`j`YfVYggYfb`ž`gcbXYfb`Ui`W` `X]Y`ni`_ØbZh][Y
GhUXhYb`hk`]W`_`i`b[`VYfØW_g]W`h][Yb" `8]Y`k`UggYffYW`h]W`Y
;`YbY`a`][i`b[gVY` `ØfXY` `U`h`ni`XYa` ` _`UfY`5bZc`fXYfi`b[Yb`Ub`XYb
K`]YXYfUi`ZVUi`Zcfa`i` `]Yfh" `8Yf`9]bVUi`k`Y]hYfYf`DZY]`Yf`ja
9`V`VYfY]W` `VY]gd]Y`gk`Y]gY`k`ÄfY`b]W`h`a`]h`XYb`5bgdfØW`Yb`Ub`X]Y
GW`]ZZU`fhj`YfY]bVUf" **GÄW`g]gW`Y"XY`k`Y]gh`XUfUi`Z` `]bž`XUgg`X]Y
GhUXhj`Yfk`U`hi`b[`Ui`Z`6Ug]g`XYg`Y]b[YfY]W`hYb`F`YW`hg[i`hUW`hYbg
VYfY]hg`Y]bY` ;`fi`bXgUhnj`c`f`U[Y`ZØf`XYb`BYi`VUi`YfUfVY]hYh` `Uh`**

⊖`XYf`8]g`_i`gg]cb`ØVYf`X]Y`ni`_ØbZh][Y`9b`hk`]W`_`i`b[`XYf
7Ufc`UVfØW_Y`k`]fX`Ui`W` `XUg`H`Ya`U`XYf`]bhY[f]YfhYb
GhUXhYb`hk`]W`_`i`b[`i`bX`A`cV]`]hÄ`hgd`Ubi`b[`fY`Yj`Ubh" `8Ug`Dfc`Y`_h
⊖`hY[f]YfhY`GhUXhYb`hk`]W`_`i`b[`i`bX`A`cV]`]hÄ`hgd`Ubi`b[`k`]fX`j`ca
6i`bXYga`]b]ghYf]i`a` `ZØf`J`Yf`_Y`f`i`bX`X][]hU`Y`⊖`ZfUghfi`_hi`f
i`bhYfghØ`h`h`i`bX`n]Y`h`XUfUi`Z`UVž`bYi`Y`?`cbnYdhY`i`fVUbYf`A`cV]`]hÄ`h
ni`YfZc`fgW`Yb`i`bX`ni` `ZØfXYfb" `Gc`W`Y`5bgÄ`h`Y`g]bX`k`]W`h][ž`i`a
l`a`k`Y`hVY`Ughi`b[Yb`]b`GhÄ`X`hYb`ni`fYXi`n]YfYb`i`bX
7`UbW`b[`Y]W` `Y]h`gck`]Y`X]Y`J`]Y`ZU`h`ghÄ`X]gW`Yb`@VYbg`ni
ZØfXYfb" **8]Zi`Yf`Äi`hYf`hž`XUgg`J`Yf`Ä`bXYfi`b[Yb`]a
A`cV]`]hÄ`hgj`Yf`U`hYb`a`]h`]b`bcj`Uh]j`Yb`GhUXhd`Ubi`b[g`_cbnYdhYb`**

j Yf_bØdZh'k YfXYb'gc''Yb"

8]Y'GhUXh'd'Ubhž'Xi fW'X]Y'bYi Y'6fØW_Y'Ui W'Y]bY'\Ø\YfY

E i U'hÀh'XYf'GhUXhfÀi a Y'ni 'YffY]W'Yb'i bX'X]Y

Gcn]U'j YfhfÀ['W'Y]h'ni 'j YfVYggYfb"

8 YhU]`g	
C fh	F Uh\Ui g'8 fYgXYbž \$%\$* + '8 fYgXYbž 8 Yi hgW'UbX
E i Y''Yb	<ul style="list-style-type: none">• k k k "gUYW'g]gW'Y"XY• k k k "XfYgXYb"XY• X]Zi "XY

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY