

9fUga i gŽ ']b 'GhUj Ub [Yf. 'Ghi X]YfYbXY Yf`YVYb 'gdUbbYbXY '9]bV`]W_Y°

G]YVYb 'Ghi X]YfYbXY 'XYf'I b] 'J YW hU' bU\ a Yb 'Ub 'Y]bYa
9fUga i gŽ '6`YbXYX' ðhYbg]j Y 'Dfc [fUa a Y ']b 'GhUj Ub [Yf'hY]ž
i a 'a]hj i 'bYfUV`Yb'; fi ddYb'ni 'UfVY]hYb"



GhUj Ub [Yfž' B c f k Y [Yb '! '5a ' &&"A U] &\$&) 'bU\ a Yb 'g]YVYb
Ghi X]YfYbXY 'XYf'I b]j Yfg]hÅh'J YW hU'Ub 'Y]bYa '6`YbXYX' ðhYbg]j Y
Dfc [fUa a Y 'fB ðŁ]b 'GhUj Ub [Yfž' B c f k Y [Ybž'hY]" '8]YgYg
Dfc [fUa a žXUg'Xi fW '9fUga i gŽ ' [YZÒfXYfh'k]fXžj YfV]bXYh
j]fhi Y`Y '@Y\ f_cbnYdhY'a]h'Y]bYa 'Z]bUbn]Y``i bhYfghØmhYb
5i g`UbXgUi ZYbh\U'h" '8Yf'GWk Yfdi b_h'X]YgYf'K cWY`U['Ui Z'XYf
5fVY]h'a]hj i 'bYfUV`Yb?']bXYfb'i bX'đ [YbX`]WYb"BYVYb'XYf
h\YcfYh]gWYb'5i gY]bUbXYfgYhni b['ZUbXYb'Ui W 'nU\`fY]WY
dfU_h]gWY'5_h]j]hÅhYbž'Y]bgW`]Y» `]W '9]bf]W hi b[gVYgi WY`i bX
; Ughj cfhfÅ [Yž'ghUhh"

8 Ug'6 ð'k Uf'Y]bYg'XYf'k]W h][ghYb '9fZU\ fi b [Ybž'X]Y`]W 'V]g\Yf
a UWYb'Xi fZHy ž'n]Y\h'GUbXfU'@cfYbnž'Y]bY'6UWY`c!Ghi X]YfYbXY

]a`6YfY]W`A UbU[Ya YbhGcn]U`Yf`8]Ybgh`Y]ghi b[Ybž`6]`Ubn"
Ni gUa a Yb`a]h]\fYb`?ca`a]]hcbYb`bi hnhY`g]Y`X]Y`; Y`Y[Yb\Y]hž
i a`d`fUI]gbU\Y`A Yh\cXYb`i bX`?cbnYdhY`XYf`gcn]U`Yb`5fVY]h
_YbbYbni`YfbYb" :εbUg` : Y\ a YfžYVYbZU`g`Ghi XYbh`XYf`Gcn]U`Yb
5fVY]hž`VYhcbhž`XUgg`XYf`5i ghUi gW`a]h`Ghi X]YfYbXYb`i bX
8cn]YfYbXYb`Ui g`j YfgW]YXYbYb`Yi fcdÄ]gW`Yb`@ÄbXYfb`gck c\`
ZUW`]W`U`g`Ui W`]bhYf`_i`hi fY`VYfY]W`YfbX`k Uf"

J]Y`ZÄ`h][Y`5`_h]j]hÄhYb`i bX`]bhYf`_i`hi fY`Yf`
5i ghUi gW`

æ`F U\ a Yb`XYg`Dfc[fUa`a g`VYgi W`hYb`X]Y`Ghi X]YfYbXYb
j YfgW]YXYbY`9]bf]W`hi b[Yb`i bX`Yb[U[]YfhYb`g]W`]b
; fi ddYbU`_h]j]hÄhYbž`X]Y`XUfUi ZUVn]Y`hYbž`Y]b`VYggYfYg
J YfghÄbXb]g`XYf`<YfUi gZc`fXYfi b[Yb`]b`XYf`5fVY]h`a]h
j i`bYfUV`Yb`; fi ddYb`ni`Ybhk]W`_Y`b"8Yf`8cnYbh`A U[bi g
: fUa`dhcb`i bhYfghf]W`X]Y`K]W`h][_Y]h`j cb`Yi fcdÄ]gW`Yf
Ni gUa`a YbUfVY]h`ni f`@Ögi b[`gcn]U`Yf`DfcV`Ya`Y`i bX`Yfa`i h][hY
X]Y`HY]`bY\ a Yfž`\fY`9fZU\fi b[Yb`]b`XYb`]bhYfbUh]cbU`Yb
5i ghUi gW`Y]bni Vf]b[Yb"

8Yf`]bhY[fUh]j Y`K UbXYfUi gZi [`ni a`VYY]bXfi W`_YbXYb
DfY]_Yghc`Yb`]a`@mgYZ`c`fX`k Uf`Y]b`k Y]hYfYf`<Ö\Ydi b`_hi bX`Vch
ni XYa`X]Y`A Ö[`]W`_Y]hž`X]Y`VYY]bXfi W`_YbXY`BUhi f`Bc`fk Y[Ybgn`i
Yf`YVYbž`k Ä\`fYbX`[`Y]W`nY]h][`HYUa`V]Xi b[`i bX`dYfgÖb`]W`Y
9bhk]W`_i b[`[YZÖfXYfh`k i fXYb"

I bhYfghØhni b[`Xi fW`X]Y`9fUga`i gž
A cV`]hÄhgU`_h]cb

8]Y`HY]`bU\ a Y`Ub`X]YgYa`6`Ð`Yfa`Ö[`]W`h`Yg`XYb`Ghi X]YfYbXYbž
97HG!Di b`_hY`ni`Yfk YfVYb`i bX`\fY`]bhYf`_i`hi fY`Yb`?ca`dYhYbnYb
Ui gni VUi Yb" @Ui h`XYf`**F K H<`5 UW`Yb`_Ubb`X]Y`d\mg]gW`Y
A cV`]hÄh`XUVY]`nk]gW`Yb`ZÖbZi bX`' \$`HU[Yb`j Uf]]YfYb`i bX
Yf[Äbnh`Y]bY`j]fhi Y`Y`D\Ugy" `Ghi X]YfYbXY`Yf\U`hYb`]b`XYf`F Y[Y`
a]bXYghYbg`XfY]`97HG`ZÖf`]fY`HY]`bU\ a Y"**

8]Y`9fUga i gŽ `A cV]`hÀhgU_h]cb`Z0fXYfh`Ghi X]YfYbXY`U`Yf
 : UWf]W`hi b[Yb`i bX`i bhYfgh0hnh`Ub`DUfhbYf\cW`gW`i`Yb`]a
 5i g`UbX`gck c\`Ghi X]YbUi ZYbh\U`hY`U`g`Ui W`DfU_h]_U`"8i fW`
**9fUga i gŽ`k]fX`Y]b`Yi fcdÀ]gW`Yf`6]`Xi b[gfUi a`[YgW`UZZYbž`XYf`
 gcn]U`Y`≠_`i g]cbž`6YgW`ÀZh][i b[gZÀ\][_Y]hi bX`]bbcj Uh]j Y
 5bgÀhnY`ni f`@0gi b[`[Ya Y]bgUa Yf`<YfUi gZcfXYfi b[Yb
 i bhYfgh0hnh`**

≠g[YgUa h`nY][h`XUg`6`Đ]b`GhUj Ub[Yfž`k]Y`YfZc`[fY]W`
]bhYf`_i`hi fY`Y`Dfc[fUa a`Y`Ghi X]YfYbXY`VYZÀ\][Ybž`]\fY`<cf]ncbh
 ni`Yfk Y]hYfb`i bX`g]W`U_h]j`a`]h`XYb`<YfUi gZcfXYfi b[Yb`XYf
 gcn]U`Yb`5fVY]h`Ui gY]bUbXYfni gYhnYbž`k À\fYbX`[`Y]W`nY]h][
 Yi fcdÀ]gW`Y`DUfhbYfgW`UZhYb`[YghÀf`_h`k YfXYb`"

8YhU]`g	
C fh	GhUj Ub[Yfž`B cfk Y[Yb
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a mbYk gXYg_`W`a • k k k "fk h\!UUW`Yb"XY • YfUga i g!d`i g"YWYi fcdU"Yi

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY