

6]XYb ']a ' ; Ygi bX\Y]hgWk Ucg. ' J YfZU`ž
J Yfhi gWk i b[' i bX'K U\`_Ua dZXfUa U°

9]b' bYi Yg' 6i Wk ' VY`Yi Wk hYh' xY' 6]XYbg'; Ygi bX\Y]hgni ghUbX
i bX' J Yfhi gWk i b[gj Yfgi Wk Y' k Å\ fYbX' gY] bYf
DfÅg]XYbhgWk UZh"



K Ug\]b[hc bž' 8 " 7 " ž' I G5 ' ! ' 9]b' bYi Yg' 6i Wk ' j cb' _Y' HUddYf
f7BBŁi bX' 5' YI ' H\ca dgc b' f5I]cgŁ' VY`Yi Wk hYh' X]Y' ; Ygi bX\Y]h
j cb' I G! DfÅg]XYbh' xY' 6]XYb']b' Y]bYa ' U' Ufa]YfYbXYb' @Wk h" ' ě
XYa ' H]hY`' C f[]bU' G]b. ' DfYg]XYbh' 6]XYb g' 8YW]bYž' ěg' 7cj Yf! I dž
UbX' <]g' 8]gUghfci g' 7\c]Wk ' hc' Fi b' 5[U]b' fXyi hgWk Y' , VYfgYhni b[.
< m\ f]g' ' J YfZU`ž J Yfhi gWk i b[' i bX' xY' 6]XYbg' j Yf\ Åb[b]gj c`Y
9bhgWk Y]Xi b[Ł' XUg']b' XYf' _ca a YbXYb' K cWk Y' YfgWk Y]bhž
k i fXYb' ØVYf' & \$\$' ěhYfj]Yk g' a]h' DYfgcbYb' Ui g' 6]XYbg' I a ZY`X
[YZØ\ fh" 8]Y' 5i hc fYb' VYf]Wk hYb' ØVYf' 5bnY]Wk Yb' Y]bYg
g[]b]Z_ UbhYb' d\ mg]gWk Yb' i bX' _c[]b]hj Yb' J YfZU`gž' k Å\ fYbX
6]XYbg' HYUa ' UbgWk Y]bYbX' j Yfgi Wk h' \ Uhž' X]YgY' HUhgUWk Yb' ni
j YfgWk Y]Yfbž' i a ' gY]bY' DfÅg]XYbhgWk UZh' ni ' ghØhYb"

@Ui h'XYb' bZcfa Uh]cbYbž'X]Y']b'XYa' '6i W'ni gUa a Yb[YhfU[Yb
k i fXYbž[UV'Yg'gc[Uf'8]g_i gg]cbYb']bbYf\U'V'XYg'HYUa gž'6]XYb
]a' K U\`_Ua dZ']b'Y]bYb'Fc`gh' \`ni' gYhnYbž'k Ug'UVYf`Yhnh]W
UV[Y'Y\b'h'k i fXY" GhUhhXYggYb'k i fXYb' GhfUhY[]Yb'Ybhk]W_Y'hž' i a
_i fnY'K Y[Y' i bX'ghÅbX][Y'6Y[`Y]hi b['ni' cf[Ub]g]YfYb" Hfc'm
X]YgYf'j U[Yb'6Ya Ø\i b[Yb' [UV'Yg'J cfZÅ`Yž'X]Y'XYb'5VVUi' gY]bYf
_c[b]h]j Yb': Å\][_Y]hYb'j YfXYi h]WXYbž'k]Y'XUg'6Y]gd]Y'ž'U'g'6]XYb
VY]Y]bYf'GdYbXYb[U'U'; Ycf[Y'7`ccbYmb]W'h'Yf_UbbhY"

; Ygi bX\Y]h]WXY'6YXYb_Yb' i bX

I bhYfgi W i b [Yb

æY'6]XYbž', %:U\ fY'U'hi bX'XYf'Å'hYghY'DfÅg]XYbh']b'XYf'I G!
; YgW]W'hYž'ghY\h'XYfnY]h]a' ?fYi nZYi Yf'XYf'?f]h]_ž']bgVYgcbXYfY
Ui Z[fi bX'gY]bYf'; Ygi bX\Y]hi bX'gY]bYf'FY[]Yfi b[gZÅ\][_Y]h"
6]XYbg'5fnhž'?Yj]b'C 7cbbcfž'VYhcbhY' bUW'Y]bYg'U'g'XYgUghfÖg
k U\ f[Ybca a YbYb'HJ!8i Y`gž'XUgg'XYf'DfÅg]XYbh'fY[Y'a Å»][Yb
[Ygi bX\Y]h]WXYb'7\YW_g'i bhYfnc[Yb'k]fX" CVk c`XUg'K Y]»Y
<Ui g'Ub[UVž'XUgg'6]XYb'VY]'gY]bYb'Å'f']WXYb'I bhYfgi W i b [Yb
YI nY`YbhY ZY]ba c'hc'f]gWXY'; YgW]W`]W_Y]h' nY][hY' i bX'_Y]bY
5bnY]WXYb' bYi fc`c[]gWXYf'9f_fUb_i b[Yb'ZYgh[YghY`h'k i fXYbž
[]VhYg']b'XYf'^2 ZYbh]W_Y]hi bX' i bhYf'DUfhY]ZFYi bXYb
ni bY\ a YbXY'Nk Y]ZY`Ub'gY]bYf'_ÖfdYf']WXYb' i bX' [Y]gh][Yb
:]hbYgg"

8]Y'K Y]»Y!<Ui g!GdfYWXYf]b'?Uf]bY'»Ub!D]YffY`UhhY
GWk]Yf][_Y]hYbž'Ui Z: fU[Yb'VYnØ[`]W'6]XYbg
; Ygi bX\Y]hgni ghUbX'ni' Ub'hk c'fhYb" BUW'Y]bYf
a]ggj YfghÅbX']WXYb'A]hY]i b['ØVYf'Y]bYb'5fnhVYgi W ž'XYf'a]h
Y]bYf'9f_Å'hi b[]b'J YfV]bXi b['[YVfUW'h'k i fXYž'ghY`hY'g]W
\YfUi gž'XUgg'Yg'g]W`YX][`]W' i a' Y]bYb'_i fnYb'a ØbX']WXYb
7\YW_!]b'a]h'gY]bYa' 5fnh'\UbXY'hY" »Ub!D]YffY`VYghÅh][hY
ni XYa ž'XUgg'6]XYb'VYfY]hg'XfY]a U'Y]bYb'BYi fc`c[Yb'Ui Zgi WXYb
a i gghYž'c\bY'XUVY]b'Å\YfY'8YhU]`g'ni' bYbbYb"

Dc`]h]gWXY'? cbgYe i YbnYb

8]Y`VUb[Y : fU[Y`i a`6]XYbg; Ygi bX\Y]hgni ghUbX`\Uh`Ui W
dc`h]gWY`8]a Ybg]cbYb"BUW`XYa`HJ!8i Y``ZcfXYfhY`7`ccbYm
cZYb`ni`XYggYb`FØW_ni [`Ui Z`k Ug`gW`Y»`]W`Ua`&%`đ`]&\$&((
[YgWU\ž`U`g`6]XYb`gY]bY`DfÅg]XYbhgWUZhg_UbX]XUhi f`Ui Z[UV`i bX
?Ua U`U`<Uff]g`XUg: Y`X`ØVYf`Y»`"8Uj]X`D`ci ZYž`Y]b`Y\Ya U`][Yf
A]hUfVY]hYf`XYf`<Uff]g!`?Ua dU[bYž`_f]h]g]YfhY`6]XYbg`gdÅhYb
FØW_ni [`Ui g`XYf`K U\`"Hfcm`U`Yf`K]Xf][_Y]hYb`V`Y]Vh`6]XYb
YXcW`VY]`gY]bYf`?UbX]XUhi f`ni f`DfÅg]XYbhgWUZhgk U\`"&\$&("

8]Y`H\Ya Yb`5`hYf`i bX; Ygi bX\Y]h]g]bX`ni a`inYbhfU`Yb
K U\`_Ua dZh\Ya U`[Yk cfXYbžj cf`U`Ya`]a`?cbhYI h`XYf
?cb_i ffYbn`ni`8cbU`X`Hfi a dž`XYf`+, `đ\fy`U`h`]gh" <]ghcf]_Yf
Y`ZfYm`9b[Y`ghY`h`Z`ghž`XUgg`6]XYbg`5`hYf`VYfY]hg`ghfUhY []gW`j`cb
XYb`FYdi V`]_UbYfb`]b`XYb`K U\`_Ua dZY]b[YVfUW`h`k`i`fXY"
Ni gÅh`]W`Y`_f]h]gW`Y`Gh]a`a`Ybž`k]Y`X]Y`j`cb`B]__]< U`Ymž`ZcfXYfb
gc[Uf`a`YbhU`Y`?ca`dYhYbnhYghg`ZØf`DfÅg]XYbhgWUZhg_UbX]XUHyb"
⇒XYf`[Y[Ybk`Åfh][Yb`i`G!A`YX]Yb`UbXgWUZh`k]fX`X]Y
6Yf]W`hYfghUhi b[`ØVYf`6]XYb`i`bX`XYb; Ygi bX\Y]hgni ghUbX`]a
JYf[`Y]W`ni`Hfi a d`ghUf`_dc`Uf]g]Yfhž`k Ug`X]Y`K U\fbY\`a`i`b[`XYf
K`Å`Yf`VYY]bZi`ggh"

JYfY]bZUW`h[YgU[hž`Y]bY`<YfUi gZcfXYfi b[`k]fX`Yg`V]g`ni f`K U\`
V`Y]VYbž`gck c\`ZØf`6]XYb`U`g`Ui W`ZØf`Hfi a d.`8]Y`Ub`U`hYbXY
8]g_i gg]cb`ØVYf`X]Y`_ØdYf`]W`Y`i`bX`[Y]gh][Y`:]hbYgg`VY]XYf
?UbX]XUHyb`k]fX`XYb`K U\`_Ua dZ`a`Y`f`XYbb`Y`dfÅ[Yb"

8YhU]`g	
J cfZU``	; Ygi bX\Y]hg_f]gY
C fh	K Ug\]b[hc bž`8`7`ž`i`G5
E i Y`Yb	<ul style="list-style-type: none"> • k k k "k Y`h"XY • k k k "nXZ"XY • k k k "X]YdfYggY"WŁa

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`b!U["XY