Hcf[Ui ']a 'NY]W\ Yb 'XYf' ? fc_i gV`ØhY.
HfUX]h]cb 'bYi 'YbhXYW_h°

6Øf[Yf]b]h]Uh]j Y' Dfc '@JVUi b ' _Åa dZh'ZØf'XYb '9f\ U'h'XYf
8ØVYbYf' < Y]XY" 'J YfUbghU`hi b[Yb ']b 'Hcf[Ui ' V]YhYb 'k Y]hYfY
5_h]j]hÅhYb 'i bX' ðZcfa Uh]cbYb"

Hcf[Ui ž'8Yi hgW\ `UbX '! '5a ' - "A Åfn'&\$&) ' \ Uh'X]Y
6Øf[Yf]b]h]Uh]j Y' Dfc '@JVUi b ' Y]bY'VYXYi hYbXY'5_h]cb'j c`nc[Ybž
]bXYa 'g]Y %, %&'l bhYfgW\ f]ZhYb 'Ub 'XYb 'F Y[]cbU`Yb
D`Ubi b[gj YfVUbX '@Y]dn][!K YghgUW\ gYb'ØVYf[UV" '8]YgYg
J cf\UVYb'ghY\h]a 'FU\ a Yb 'XYf': cfXYfi b[ž'XYb 'BUhi fdUf_
8ØVYbYf' < Y]XY'gck]Y'XYb 'GhUXhk U`X '@JVUi b 'U`g
@UbXgW\ UZhggW\i hn[YV]Yh'ni 'Yf\ U'hYbž'UbghUhh'g]Y 'U`g
J cffUb [[YV]Yh'ZØf'K]bXYbYf[]Y'Ui gni k Y]gYb" '8]Y', VYf[UVY'XYf
l bhYfgW\ f]ZhYb 'ZUbX'k Å\ fYbX'Y]bYf' ? `Ui gi fhU[i b['ni f
HY]'ZcfhgW\ fY]Vi b[' 9fbYi YfVUfY'9bYf[]Yb 'ghUhh"'8]Y'GUa a 'i b[
]gh'YXcW\ 'bcW\ 'b]W\h'Z]bU`g]Yfhž'XU'XYf'U\_hi Y`Y'GhUbX'j ca ') " "
A Åfn'&\$&) `YX][ `]W\ 'Y]bYb 'Nk]gW\YbghUbX'XUfghY`h"
l bhYfghØhni b['Yf\Å'h'X]Y' ð]h]Uh]j Y'Ui g'GW\]'XUi ž'X]Y'V]g'ni
X]YgYa '8Uhi a '%- ' %'l bhYfgW\ f]ZhYb [YgUa a Y'h'\Uh'"N]Y`]gh'XYf
GW\i hn'XYf'8ØVYbYf' < Y]XY'gck]Y'X]Y'J Yf\]bXYfi b['Y]bYf
ZÅW\YbXYW_YbXYb'6YVUi i b['a]h'k]bX_fUZhUb`U[Ybž'k Ug]b'XYf
F Y[]cb'[fc»Y'6Ygcf[b]g'Ui g[Y`Øgh'\Uh"

9]b'k Y]hYfYg' <][\][\ h'XYg'K cW\YbYbXYg]b'XYf'F Y[]cb'g]bX'X]Y
J YfUbghU`hi b[Yb 'XYg' < Y]a Uhj YfY]bg'K]'XgW\Øhnž'XYf'Ua ' , "i bX
- "A Åfn'ni f' ? fc_i gV`ØhY']a ' J YfY]bg\Y]a 'Y]b'ÅXh"'8]YgYg'9fY][[b]g
]gh'Y]bY'K]YXYfVY`YVi b['Y]bYf'HfUX]h]cbž'VY]XYf'K]'XgW\Øhn'Y]bgh
VY_Ubbh'ZØf'gY]bY'6`ØhYbhYdd]W\Y'Ui g'K]'X_fc_i ggYb'k Uf"

? i `hi fY`Y 'J YfUbghU`hi b[Yb ']b 'Hcf[Ui

⊕·Hcf[Ui`ghY\h`Y]bY`\_i`hi`fY`j`Y`gY]h][Y`K`cWXY`VYj`cf`5a`%\$"
A`Àfn`Z]bXYh`X]Y`J`YfUbghU`hi`b[`?`cbhfcj`Yfgj`cf`C`fh`ghUhhž`VY]`XYf`
XUg`H\YUhYfghØW`<`Yff`?`YY`i`bX`<`Yff`:`Y`X`j`cb`A`]WXYU`
6Yf[`a`Ubb`Ui`Z[`YZØ\fh`k`]fX`"H\Ya`Yb`XYg`GhØW`Yg`g]bX`'ØX]gWXY`
FY][`]cb`i`bX`@VYbž[`YZc`[`hj`cb`Y]bYa`c`ZYbYb`
Di`V`_i`a`g[`Ygd fÅW`"8Yf`9]bhf]hh]gh`_cghYb`ZfY]"

8Yg`K`Y]hYfYb`k`]fX`XUg`?`i`hi`f\Ui`g`Hcf[Ui`]a`A`Àfn`a`]h`a`Y`fYfYb`
J`YfUbghU`hi`b[`Yb`VYfY]WXYfh`5a`%)`"A`Àfn`k`]fX`Hca`5ghcf`Y]b`
I`bd`i`[`[`YX!`?`cbnYfh[`VYbž[`YZc`[`hj`cb`XYf`:]fYV]fXg`6i`f`Ygei`Y`
G\ck`Ua`'&`"A`Àfnž`VY]`XYf`]bhYfbUh]cbU`Y`?`Øbgh`Yf]bbYb`
Ui`ZhfYhYb`"8Yb`A`cbUh`A`Àfn`gW`Y]Y`»`h`?`Uhf]b`K`YVYf`a`]h`]\fYa`
?`UVUfYh`:`Ugh`k`]Y`]a`?`]bc`Ua`&-`"A`Àfn`UV"

5_hi`Y`Y`9b`hk`]W`_i`b[`Yb`]a`@UbX`\_fY]g` B`c`f`X`g`UW`gYb`

⊕`XYb`GhUh]gh]_Yb`ni`a`5fVY]hga`Uf`\_h`nY][`hg]W`]a`@UbX`_fY]g`
B`c`f`X`g`UW`gYb`Y]b`F`ØW`[`Ub[`XYf`gcn]U]`Yfg]WXYfi`b[`gdZ]W`h][`
VYgW`ÀZh][`hYb`:`fUi`Yb`i`a`(`(`) `Ui`Z`+`&`\$`-`-`V]g`ni`a`" `\$`›`b`]&`&`(`"
⊕`@UbX`_fY]g`B`c`f`X`g`UW`gYb`g`Ub`_X]Y`NU`_i`a`%`\$`Ui`Z`(`%`\$`ž`
k`À`fYb`X`X]Y`HY]`nY]hVYgW`ÀZh][`i`b[`Yb`Ubgh]Y[`Ybž`i`bX`nk`Uf`i`a`)`%`
Ui`Z`%`+`-`)\$`"8]Y`6YUi`ZhfU[`hY`ZØf`7`UbW`b[`Y]W`X`Y]h`Ua`
5fVY]hga`Uf`_h`V]YhYh`I`bhYfghØhni`b[`ZØf`:`fUi`Yb`]b`X]YgYf`G]hi`Uh]cb`"

5a`-`"A`Àfn`Z]bXYh`ni`XYa`X]Y`),`"6f]YZa`Uf`\_Yb`!HU`i`gW`V`ØfgY`]a`
?`i`hi`f\Ui`g`Hcf[Ui`]cb`-`V]g`%`&`" `\$`i`f`ghUhh`?`]bXYf`X`ØfZYb`
_cghYb`cg`6f]YZa`Uf`_Yb`Ui`g`XYf`K`Ø`_`]ghY`a`]hbY`a`Ybž`k`Ug`X]Y`
J`YfUbghU`hi`b[`VYgcb`XYfg`UhhfU`\_h]j`ZØf`:`Ua`]`Yb`a`UW`h"

K`]W`h][`Y`HYfa`]bY`]a`A`Àfn`

:`Øf`⊕`hYfYgg]YfhY`[`]Vh`Yg`Ua`%`&`"A`Àfn`j`cb`%)`V]g`%,`i`f`Y]bYb`
HU[`XYf`c`ZYbYb`HØf`VY]`Dfc`A`cbhYggcf`]b`Hcf[Ui`ž`k`c`6Ygi`WXYf`
bcW`j`YfZØ[`VUFY`6YhfYi`i`b[`gd`ÀhnY`]b`XYf`?`f]ddY`VYg]W`h][`Yb`
_ØbbYb`"9]b`K`cf`g`cd`ni`a`H\Ya`U`K`YfXY`J`cffUhg`Y`X`Z]bXYh`
Ua`%,`"A`Àfn`]a`@UbX`fUhg`Ua`h`B`c`f`X`g`UW`gYb`j`cb`%(`V]g`%`\*`i`f`

ghUhhž'k cVY]Y]bY'5ba Y`Xi b[ `V]g'ni a `%' "'A Āfn`YfZcfXYf`]W`]gh"

Ni gĀhn`]W`k]fX`Ua `%, "'A Āfn`XYf`HU[`XYg'; Ygi bX\Y]hgUa hg`]b
BcfXgUW`gYb`[YZY]Yfhž`j cb`%(`V]g`%, `I \f`a]h'; Ygi bX\Y]hgW`YW_gž
=a dZYfUhi b[Ybž': UW`j cfhfĀ[ Ybž`K cf_g\cdg`i bX
?]bXYfU_hj]hĀhYb`"9]bY`VYgcbXYfY`GhUXhZØ\fi b[ `a]h`XYa `H]hY`
; Y`YVhY': fUi Ybdck Yf`i bX`Y]bY`GcbXYfZØ\fi b[`ni a `: fUi YbhU[
Ua `; "'A Āfn`]a `GW`cgg`< UfhYbZY`g`Hcf[ Ui `[Y\ŌfYb`YVYbZU``g`ni a
j]Y`ZĀ`h][Yb`Dfc[ fUa a `]b`XYf`FY[]cbž`k cVY]`5ba Y`Xi b[Yb
YfZcfXYf`]W`]g]bX"

5a `&\$"'A Āfn`]bXYh]a `H=7`Hcf[Ui `Y]b`; Yb]Y» YfUVYbX`ghUhhž`XYf
j cb`%, "' \$`V]g`&\$`I \f`fY[ ]cbU`Y`? Ōgh`]W`\_Y]hYb`dfĀgYbh]Yfh`8Yb
5VgW`i gg`XYg`A cbUhg`V`]XYh`X]Y`A i g]\_UbhYbdUfUXY`Ua ` ` \$"'A Āfn
]a `?`i`hi f\Ui g`Hcf[Ui `UV`%) `I \f`gck]Y`X]Y`; fUj Y`!8A `&\$&) ž`X]Y
Ua ` ` \$`"i bX`' %`"5i [ i gh]b`HUi fU`VY`]Hcf[Ui `Y]b`gdcfh`]W`Yg
<][\`][ \h`XUfghY`Yb`k]fXž`a ]h`Y]bYa `F YbbYb`ØVYf`j YfgW`]YXYbY
8]ghUbnYbž`Y]bgW`Y]Y»`W`XYf` "'8Yi hgW`Yb`A Y]ghYfgW`UZh`ØVYf
%, \$`?]`ca YhYf"

8YhU]`g	
J c f Z U ``	Gcbgh][Yg
C fh	Hcf[Ui ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "j n"XY• fYgcca Yf"Wca

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY