

GY[Y`Vcch]a `6cXYbgYY`[YghfUbXYh`
6Yf[i b[`gWXY]hYfh`Ub`K]bX`i bX`K Y`Yb`°

GY[Y`Vcch]b`?cbghUbn`k ["`ghUf_Ya`Cghk]bX`i [YghfUbXYh`
: Yi Yfk Y`f`VY[]bbh`6Yf[i b[ž`k`À`fYbX`nk`Y]j`Yfa`]gghY`
GY[`Yf`hch[YVcf[Yb`k`YfXYb`"

?cbghUbn`ž`8Yi`hgW`X`!`9]b`hfU[]gW`Yg`l`b[`ØW`_`U`h`g]W`Ua`
6cXYbgYY`YfY][bYhž`U`g`Ua`GUa`ghU[`nk`Y]`A`ÀbbYf`hch`Ui`g`XYa`
K`UggYf`[YVcf[Yb`k`i`fXYb`"G]Y`k`UfYb`gY]h: fY]hU[UVYbX`j`Yfa`]gghž`
bUW`XYa`g]Y`a`]h`]\fYa`GY[Y`gW]ZZ]cb`: f]YXf]W`g`UZYb`bUW`
?cbghUbn`gY[Y`b`k`c`h`Yb`"8]Y`?Ubhc`bgdc`nY]`H`i`f[Ui`VYgh`Àh][hYž`
XUgg`Yg`g]W`VY]`XYb`j`Yfghc`fVYb`Yb`DYfgc`bYb`i`a`Y]bYb`
8Yi`hgW`Yb`i`bX`Y]bYb`6f]hYb`U`b`XY`hY`"5a`GUa`ghU[`ZUbX`
nY]h[`Y]W`X]Y`hfUX]h]cb`Y`Y`~9]gYfb`Y`!FY[UhhU]b`?cbghUbn`ghUhhž`
ni`XYf`j`]Y`Y`7fYk`g`Ua`J`cfUVYbX`Ub[YfY]gh`k`UfYb`"5`g`X]Y`VY]XYb`
A`ÀbbYf`b]W`h`Ub`]fYa`N]Y`Y]bhfUZ`Yb`ž`k`i`fXY`]f`J`YfgW`k`]bXYb`
VY]`XYf`XYi`hgW`Yb`Dc`nY]`[Ya`Y`XYh`"

K`À`fYbX`X]Y`9]bgUhn`f`À`žhY`XYf`GY`Ydc`nY]`i`bX`XYf`?Ubhc`bgdc`nY]`
H`i`f[Ui`Ua`GUa`ghU[a`cf[Yb`Y]b`[Y`Y`b`hY`fhY`g`GY[Y`gW]ZZ]cf`
@UbX`gW`UW`h`Yb`hXYW`hYb`ž`bU`a`Yb`: Yi Yfk Y`f`Yb`i`bX`
K`UggYf`dc`nY]Yb`]b`XYf`FY[]cb`X]Y`Gi`W`Y`bUW`XYb`j`Yfa`]gghYb`
A`ÀbbYf`b`Ui`Z`"8]Y`VY]XYb`k`i`fXYb`gW`]Y»`]W`[Y[Yb`A`]hU[`]a`
6cXYbgYY`c`_U]g]Yfhž`Y`XcW`VYfY]hg`hch[YVcf[Yb`"8]Y`
GhUUhgUbk`U`hgW`UZh`?fYi`n`]b[Yb`U`h`Y]b`J`YfZU`fYb`ni`f`?`Àfi`b[
XYf`i`a`gh`À`bXY`XYg`l`b[`ØW`_g`Yf`ØZ`bYh`"

GhUf`_Yf`Ghi`fa`i`bX`DfcV`Ya`Y`VY]`XYf`
6Yf[i b[

DUFU`Y`ni`XYb`; YgW`Y`b]ggYb`fi`bX`i`a`X]Y`j`Yfa`]gghYb`GY[`Yf`

fYdcfh]YfhY`gWk UYV]gWY"XYžXUgg`Y]b`k Y]hYfYg`GY[Y`Vcch]a
?cbghUbnYf`6c`YbZY`X`Ui Z[fi bX`Y]bYg`ghUf`_Yb`Cghk]bXg
`cg[Yf]ggYb`]gh`8]YgYg`6cch`hf]YV`]bg`:`UWk UggYf`XYg`6cXYbgYYg
i bX`a UW`hY`X]Y`6Yf[i b[`Ui Z[fi bX`hi a i`hUfh][Yf`K Y`Yb[Åb[Y
ni bÅW`ghi ba Ò[`]W`"8]Y` : Yi Yfk Y`f`?cbghUbn`k i fXY`i a [Y`YbX
ØVYf`X]Y`<Uj Uf]Y`]bZcfa]Yfh"

8]Y`K Y`hYfj cf`YfgU[Y`XYi hYhY`Ui ZUb`U`hYbXYb`K]bX`i bX
k Y]hYfYb`K Y`Yb[Ub[`]bžk Yg`U`V`X]Y`6Yf[i b[ga U»bU`a Yb`ZØf
GUa ghU[j cfa]hU[` [Yd`Ubh`k i fXYb`"9]bY`YfghY`i bhYfgi W`i b[`XYg
GY[Y`VcchYg`Yf[UVž`XUgg`Yg`bUW`XYa`GhfUbXYb`VYfY]hg
Yf`YV`]W`Y`GW`ÅXYb`Ua`Fi a dZi bX`?]Y`Ui Zk]Yg`"ϕ`Y]bYf
K UggYfh]YZ`j cb`bi f`) \$`NYbh]a YhYfb`k Uf`Y]bY`6Yf[i b[`ØVYf
@UbX`b]W`h`Xi fW`ZØ`fVUfž`XU`X]Y`Ni [Åb[`]W`_Y]h`Y]b[YgW`fÅb`_h
k Uf"

A]h`<]`ZY`Y]bYf`GcbXYfY]b`Y]h`XYf` : Yi Yfk Y`f`?cbghUbn`ghUfhYhYb
X]Y`9]bgUhn`fÅZ`h`Ua`GUa ghU[a cf[Yb`X]Y`6Yf[i b["i bhYfghØhnh
j cb`Y]bYa` : Yi Yf`ØgW`Vcchi`bX`Y]bYa`A Y`fnk YW`Vcch`k i fXY`XUg
6cch`a]hj]Yf`<YVYdcbhcbg`i bhYf`XYa`Fi a dZ[Yg]W`Yfh"
BUW`XYa`XUg`6cchi`Ui g`XYa` : `UW`k UggYfVYfY]W`j YfVfUW`h
k YfXYb`_cbbhYžk i fXYb`]a`h]YZYfYb`K UggYf`i a ZUb[fY]W`Y
GW`ÅXYb`g]W`hVUf.`XYf`?]Y`k Uf`UV[Yf]ggYb`i bX`Y]b`@W`j cb`ZUgh
nk Y]E i UXfUha YhYfb`]a`Fi a dZ`g]W`hVUf`"K Y[Yb`XYf`ghfi`_hi fY`Yb
GW`ÅXYb`k Uf`Y]b`g]W`YfYg`5i gk UggYfb`a`]h`Y]bYa`?fUb`b]W`h
a Ò[`]W`žk Yg`U`V`Y]b`GdYn]U`hfU]Yf`cf[Ub]g]Yfh`k i fXYž`i a`XUg
6cch`Ub`XYf`bU`Y[Y`Y[YbYb`G`]dUb`U[Y`Ui gni k UggYfb"

F Y [Y`b`ZØf`K UggYfgdcfh`Ua`6cXYbgYY

I a`gc`W`Y`HfU[ØX]Yb`]b`Ni`_i bZ`h`ni`j Yf`]bXYfbž`]gh`Yg`j cb`[fc»Yf
6YXYi hi b[žX]Y`gdYn]Y`Yb`F Y[Y`b`ZØf`K UggYfgdcfh`Yf`Ui ZXYa
6cXYbgYY`ni`VYUW`hYb`"8]YgY`g]bX`]b`XYf
6cXYbgYYgW`]ZZU`fhgc`fXbi b[`fBGCŁ`ZYgh[Y`Y[hž`X]Y`Y]bY
]bhYfbUh]cbU`Y`J YfY]bVUfi b[`nk]gW`Yb`8Yi hgW`U`bXž`2 ghYffY]W
i bX`XYf`GW`k Y]n`XUfghY`"h`"ϕ`XYb`Y`hnhYb`U`fYb`k i fXYb`X]Y
F Y[Y`b`ž`X]Y`Ui W`b`Yi Y`K UggYfgdcfhUfhYb`k]Y`GhUbX`! d!DUX`X`]b[
UVXYW`_Ybž`U`_hi U`]g]Yfh`6YgcbXYfY`J cfg]W`h`]gh`[YVchYbž`XU`X]Y

K]bX!i bX`K Y`Ybj Yf\A`hb]ggY`Ua `6cXYbgYY`j cb`UbXYfYb`GYyb
UVk Y]WXYb`i bX`ni gAh`]WXY`F]g]_Yb`XUfghY`Yb`_ObbYbžk Ybb`a Ub
g]W`ni `k Y]hj ca `l ZYf`YbhZYfbh"

Ni gAh`]W`gc`hYb`K UggYfgdcfh`Yf`XUfUi Z`UW`hYbž`X]Y
J cfZU`fhgfY[Y`ni `fYgdY_h]YfYb.`GY[`Yf`UVYb`J cffUb[`j cf`GI D!
: U`fYfbž`X]Y`k]YXYfi a `j cf`A chcfVcchYb`_ca`a Yb`"A]h`Y]bYa
Yf\O`hYb`6Yk i gghgY]b`ZØf`X]Y`VYghY`YbXYb`J cfgW`f]ZhYb`i bX`XYb
F YgdY_h[Y[YbØVYf`XYf`BUhi f`_ObbhY`XUg`F]g]_c`gc`W`Yf
hfU[]gW`Yb`J cfZ`A`Y`]b`Ni _i bZi[YgYb_h`k YfXYb`"9g`]gh
YbhgW`Y]XYbXž`g]W`Ub`X]Y`[Y`hYbXYb`G]W`Yf\Y]hgj cf_Y`fi b[Yb`ni
\U`hYbž`]bgVYgc`bXYfY`VY]k]Xf][Yb`K YhhYfj Yf\A`hb]ggYb"

8YhU]`g	
J cfZU``	HchgW`U[
I fgUWXY	K]bXžK Y`Yb[Ub[
C fh	?cbghUbnž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "gW`k UYV]gW`Y"XY• k k k "&\$a]b"W`• k k k "VcXYbgYY"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY