

G_UbXU`i a `6i gZU\ fYf. `H\Øf]b[Yb
Zc fXYfh`DfØZi b[`i bYfk ØbgW\ hYf` : U\ fYf°

8 Yf`@UbXYgY`hYfbgd fYW\ Yf`]b `H\Øf]b[Yb`Zc fXYfh`A U» bU\ a Yb
[Y[Yb`Y]bYb`fYW\ hgYI hfYa Yb`6i gZU\ fYf`"GW\ i `Yb`i bX
6Y\ ÒfXYb`a ØggYb` \UbXY`bž`i a `X]Y`G]W\ Yf\Y]h`XYf`GW\Ø`Yf
ni `[Yk`À\`f`Y]ghYb"



A]hhY`h\Øf]b[Ybž`8 Yi hgW\ `UbX`!`a `H\Øf]b[Yf`GW\ i `j Yf_Y\ f
[]Vh`Yg`VYgcf[b]gYffY[YbXY`9bhk]W_`i b[Ybž`X]Y`X]Y`G]W\ Yf\Y]h
j cb`GW\Ø`Yfb`i bX`X]Y`b`hY[f]h`h`j cb`GW\ i `ZU\ fhYb`VYhfYZZYb`"DYhYf
CY\ a]W\ Ybž`@UbXYgY`hYfbgd fYW\ Yf`]b `H\Øf]b[Ybž`\Uh`Y]bXf]b[`]W\
X]Y`GW\ i `VY\ ÒfXY`Ui Z[YZc fXYfh`A U» bU\ a Yb`ni `Yf[fY]ZYb`"9f
a UW\ h`XUfUi ZUi Za Yf_gUa ž`XUgg`X]Y`6Y\ ÒfXY`ja `gW\`a a ghYb
: U`XUg`VYhfYZZYbXY`6i gi bhYfbY\ a Yb`Ui g`]\fYa `5bZfU[Y_UhU`c[
ghfY]W\ Yb`gc`hYž`i a `i bUb[Ya YggYbY` : U\ fYf`Ui gni gW\`Y» Yb"
@Y\ fYf`gc`hYb`ni _ØbZh[`j cf`C fh`ØVYfd fØZYbž`cV`Y]b
i bYfk ØbgW\ hYf` : U\ fYf`Ui Zhf]h`i bX`[Y[YVYbYbZU`g`X]Y` : U\ fh
UVgU[Yb"

8]Y`DfcV`Ya Uh]_`VYghY\`h`XUf]bž`XUgg`j]Y`Y`GW\ i `Yb`c`Zh`XYb
[Øbgh][ghYb`5bV]YhYf`ZØf`HfUbgdcfhX]YbghY`k`À\`Ybž`k Ug

dchYbn]Y`ni`Y]bYf`A]ggUW`hi b[`XYf`G]W`Yf`Y]hgghUbXUfXg`ZØ`fh`
CY`a]W`Yb`gW`À[hij`cfz`XUgg`X]Y`GW`i`VY`ØfXY`XYa
6i gi bhYfbY`a Yb`i ba]ggj Yfgh`bX`]W`a]hhY`Yb`gc`hYž`XUgg
i bYfk ØbgW`hY` : U`fYf`b]W`h`Y]b[YgYhnh`k YfXYb`XØfZYb`"9]b][Y
@UbX`_fY]gY`UVYb`VYfY]hg`[i hY`DfU`_h]_Yb`YhUV`]Yfhž`]bXYa`g]Y`g]W`
j ca`6i gi bhYfbY`a Yb`VYgh`h][Yb`UggYbž`XUgg`XUg` : U`fdYfgcbU`
ZØf`GW`i`ZU`fhYb`[YY][bYh`]gh`Gc`_ØbbYb` : U`fYf`a]h`VYgh]a a hYb
J cfghfUZy`b`j cb`GW`i`ZU`fhYb`Ui`g[YgW`cggYb`k YfXYb`"

9fk Y]hYfhY` : Ø`fi b[gnYi [b]ggY`[YZcfXYfh

@Ui h`XYa`H`Øf]b[Yf`6]`Xi b[ga]b]ghYf]i a`a ØggYb`6i gZU`fYfz`X]Y
GW`Ø`Yf`hfUb`gd`cfh]YfYbž`Y]b`Yfk Y]hYfhYg`dc`]nY`]W`Yg
: Ø`fi b[gnYi [b]g]j cf`Y[Ybž`XUg`_Y]bY`9]bhf`À[Y`Ui Zk`Y]gh`8]YgY
F]W`h]b]Y`gc`g]W`YfghY`Ybž`XUgg`bi`f`j YfhfUi`Ybgk ØfX][Y
DYfgcbYb`]a`GW`Ø`Yfj Yf`_Y`f`h`h][`g]bX`"8 Ug`GW`i`Ua`h
A]hY`h`Øf]b[Yb`k`i`fXY`Ub[Yk`]YgYbž`X]Y`j YfUb`hk`cfh]W`Yb
6i gi bhYfbY`a Yb`Ui`Z`X]YgY`J cf[UVYb`Ui`Za`Yf`_gUa`ni`a`UW`Yb`
9]bY`Ub[Ya`YggYbY`,`VYfd`fØZ`b[`XYg` : U`fdYfgcbU`g`]gh`j`cb
Yb`hgW`Y]XYbXYf`6YXYi`hi`b[ži`a`XUg`K`c`X`Yf`GW`Ø`Yf`ni`g]W`Yfb`"

I a`X]Y`G]W`Yf`Y]h`Ub`<U`hYghY`Yb`k`Y]hYf`ni`j`YfVYggYfbž`]gh`Y]b
5bZcfXYfi`b[g`_UhU`c[`ZØf`<U`hYghY`Yb`j`cb`[fc`»Yf`F`Y`Yj`Ub`n`
8]YgYf`?UhU`c[ž`XYf`Ui`Z`@]hYfUhi`ffYW`YfW`Yb`i`bX`6Yc`VUW`hi`b[Yb
VUg]Yfhž`]W`hY`h`g]W`Ub`6Y`ØfXYbž`9`hYfb`i`bX`9`hYfbj`YfhfYhYf`i`bX
k`]fX`ni`f`9ff]W`hi`b[i`bX`6Yk`Yfhi`b[j`cb`<U`hYghY`Yb
`]bni`[Ync[Yb`"8]Y`J`cf[UVYb`_]bg]W`h]W`XYf`<U`hYghY`Yb`g]bX
b]W`h[YgYhn`]W`j`YfV]bX`]W`ž`_ØbbYb`YXcW`]a`GhfY]hZU`bØhn`]W`
gY]b`"5`Y`A`U`»bU`a`Yb`gc`Yb`Ub`X]Y`Øfh]W`Yb` ; Y[YVYb`Y]hYb
Ub[YdUggh`k`YfXYb`"

A U» bU`a`Yb`ZØf`g]W`YfY`<U`hYghY`Yb

Ni`XYb`k`]W`h][ghYb`5bZcfXYfi`b[Yb`[Y`Øfhž`XUgg`<U`hYghY`Yb
a`]bXYghYbg`Y]bYb`A`YhYf`5VghUbX`ni`f` : U`fVU`b`_UVYb`i`bX`Y]bY
: `AW`Y`j`cb`a`]bXYghYbg`Y]bYa`E`i`UXfUha`YhYf`d`fc`DYfgcb`V]YhYb
a`ØggYb`"Ni`XYa`a`ØggYb`J`Yf`_Y`f`ggW`]XYf`ni`f`5bnY][Y`XYf
; YZU`fYbg]hi`Uh]cb`ZfØ`nY]h][`Ui`Z[YghY`h`k`YfXYbž`]bgVYgc`bXYfY

VY]i b[Øbgh][Yb`@]W\hj Yf\À`hb]ggYb"8Yf'9]bgUhn'j cb
 K UfbV`]b_Yfb`Xi fW`XUg': U\fdYfgcbU``]gh`YVYbZU``g`bchk YbX][ž
 i a `X]Y`G]W\Yf\Y]h`ni `Yf\Ò\Yb"

: Øf`X]Y`<U`hYghY``Yb`]gh`Yg`k]W\h][ž`XUgg`g]Y`Ui gfY]W\YbX
 VY`Yi W\hYh'g]bX`i bX`ØVYf`A Uf_]Yfi b[gghfY]ZYb`j YfZØ[Ybž`X]Y`XYb
 5VghUbX`ni `UbZU\fYbXYb`: U\fnYi [Yb`g]W\YfghY``Yb"6Y]`bYi Yb
 cXYf`[YÀbXYfhYb`<U`hYghY``Yb`a ØggYb`X]Y`9`hYfb`ØVYf`Yj Ybhi Y``Y
 ; YZU\fYbghY``Yb`]bZcfa]Yfh`k YfXYbž`i a `XYfYb`G]W\Yf\Y]h`ni
 [Yk À\f`Y]ghYb"Ni XYa `k]fX`Ya dZc`Ybž`XUgg`GW`i `Y`hYfbVY]fÀhY
 i bX`GW`i ``Y]hYf`X]Y`A Ò[`]W\Y]h`ni f`GhY``i b[bU\`a Y`Yf\U`hYb"

≠g[YgUa h`]gh`X]Y`G]W\Yf\Y]h`]a `GW`i `j Yf_Y\`f`Y]b`nYbhfU`Yg
 5b`]Y[Ybž`XUg`gck c`\`j cb`XYb`ni ghÀbX][Yb`6Y\`ØfXYb`U`g`Ui W
 j cb`XYb`GW`i `Yb`dfcU_h]j `Ub[Y[Ub[Yb`k YfXYb`a i gg"8Yf
 i a ZUggYbXY`5bZcfXYfi b[g_UhU`c[`i bX`X]Y`: cfXYfi b[Yb`bUW
 Yfk Y]hYfhYb`: Ø\fi b[gnYi [b]ggYb`g]bX`GW`f]hhY`]b`X]Y`f]W\h][Y
 F]W\hi b[ž`i a `XUg`J YfhfUi Yb`XYf`9`hYfb`]b`X]Y
 GW`i `hfUbgdcfhX]YbghY`ni `ghÀf`Yb"

8YhU]`g	
J c f Z U ``	Gc b g h][Y g
C f h	A]h h Y `h \ Ø f]b [Y b ž `8 Y i h g W \ `U b X
E i Y `` Y b	<ul style="list-style-type: none"> • k k k "a Xf"XY • V]`Xi b["h\i Yf]b[Yb"XY • k k k "gW`i `Vi g"bYh

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY