

đ gcg`Y\bYb`?cU`h]cbgj YfhfU[`UV.
H]W_YbXY`NY]hVca VY `ZØf`X]Y`GD8 °

8]Y`đ gcg`Y\bYb`Ua`%("\$("&\$&) `XYb`?cU`h]cbgj YfhfU[`a`]h
XYf`i`b]cb`UV`i`bX`ZcfXYfb`XYi`h]WXY`BUWVYggYfi`b[`Yb`"



8Yi hgWV`UbX`!`8]Y`đ [`YbXcf[`Ub]gUh]cb`XYf`GD8`ž`X]Y`đ gcgž`U`h
g]WV`Yb`hgWV]YXYbž`[`Y[`Yb`XYb`U`_hi`Y`Yb`?cU`h]cbgj YfhfU[`a`]h`XYf
l`b]cb`ni`gh]a`a`Yb`"8]YgY`9b`hgWVY]Xi`b[`k`i`fXY`j`cb`đ`gc`!7\YZ
D\`]"dd`HØfa`Yf`]b`XYf`F`H@#`hj`!GYbXi`b[` `: `fØ\ghUfh`j`Yf`Øb`XYh`
HØfa`Yf`VY`hc`bhY`ž`XUgg`XYf`J`YfhfU[`]b`gY]b`Yf`Yhn][`Yb`: `cfa` `b]WV`h
Ui`gfY]WVYž`i`a` `Y]bY`[`fi`bX`Y[`YbXY`dc`]h]gWVY`K`YbXY
`YfVY]ni`ZØ`fYb`" `đ`gVY`gcb`XYfY`X]Y`nY`bhfU`Yb`H`Y`a`YbZY`XYf`5gmž
A`][`fUh]cbž`5fVY]hi`bX`Gcn]U`Yg`_f]h]g]YfhY`Yf`U`g`i`b[`YbØ[`YbX`i`bX
]b`j`]Y`Yb`Di`b`_hYb`U`g`ZU`gWV`Y]b[`YgWV`Ä`hnh`"Ni`XYa` `k`]fX`XUg
Z]bUbndc`]h]gWVY`?`cbnYdh`U`g`ni`Ua`V]h]cbg`cg` `k`U\`f[`Ybca`a`Ybž
k`Ug`6YXYb`_Yb`_\]bg]WV`h]WV`XYf`ni`_ØbZh][`Yb`k`]fhgWV`UZh]WV`Yb
9bhk`jW`_i`b[`Ui`Zk`]fZh`"

9]b`k Y]hYfYf`nYbhfU`Yf`?f]h]_di b_h]gh`XYf`ja`J YfhfU[`ZYgh[Y`Y[hY
:]bUbn]Yfi b[gj`cfVY`U`hž`XYb`HØfa Yf`U`g`Y]bY` h]W_YbXY
NY]hVca VY`VYnY]W`bYhY`"8]Yg`XYi hYh`XUfUi Z`]\bž`XUgg`X]Y`đ gcg
XYi h]W`Y`B`UW`VYggYfi b[Yb`Ub`XYb`J`YfY]bVUfi b[Yb`ZcfXYfbž
VYj`cf`g]Y`Y]bYf`Ni`gh]a`a`i`b[`Yfbgh`UZh]b`9fk`À[i`b[`n]Y`Yb
_`ÒbbYb`"8`U`U`Y`A`h[`]YXYf`XYf`đ`gcg`g]W`ZFY`Y`bhgW`Y]XYb
`ÒbbYb`ž`k`]Y`g]Y`UVgh]a`a`Ybž]gh`i`b``Ufž`k`]Y`X]Y`A`h[`]YXYf
`Yhnh]W`fYU[]YfYb`k`YfXYb`"

5Vgh]a`a`i`b[`i`bX`K`]XYfghUbX

5V`8]YbghU[`g]bX`fi`bX`") , "\$\$\$`A`h[`]YXYf`XYf`GD8`Ui`Z[Yfi`ZYbž
ØVYf`XYb`?`cU`]h]cbgj`YfhfU[`a`h`78l`i`bX`7Gl`UVni`gh]a`a`Yb`"
5b[Yg]W`hg`XYf`V]g`Yf][Yb`_f]h]gW`Yb`Dcg]h]cb]Yfi`b[`XYf`đ`gcg
_`Òbbh`X]Y`Ni`gh]a`a`i`b[ž`Ui`W`]bbYf`U`V`XYf`GD8`ž
a`Ò[`]W`Yfk`Y]gY`]b`: fU[Y`ghY`Yb`"A`Y`fYfY`@UbXYgj`Yfv`AbXY`XYf
đ`gcg`U`hYb`VYfY]hg`Ua`K`cW`Yb`Yb`XY`]\fY`6YXYb`_Yb`]\bg]W`h]W`
XYg`?`cU`]h]cbgj`YfhfU[g`[Y`Ai`»`Yfhi`bX`g]W`[Y[Yb`Y]bY
Ni`gh]a`a`i`b[`Ui`g[Ygd`fcW`Yb`"8]YgY`]bhYfbY`C`ddcg]h]cb`_`ÒbbhY
g]W`gW`]Y`»`]W`Ui`Z`XUg`5Vgh]a`a`i`b[gYf[YVb]g`Ui`gk`]f`_Yb`"

≠`Y]bYa`VfY]hYfYb`dc`]h]gW`Yb`?`cbhYl`hd`Ubh`X]Y`?`cU`]h]cbž`XYb
≠`Xi`ghf]Y`!`i`bX`≠`bcj`Uh]cbgg`hUbX`cfh`8Yi`hgW`UbX`a`]hY`!`V]g
`Ub[Zf]gh][`ni`gh`Āf`_Yb`"9]b`nYbhfU`Yg`N]Y`X]YgYf`A`U`»`bU`a`Yb`]gh
X]Y`?`]a`UbYi`hfU`]h`Āh`V]g`gd`ĀhYghYbg`&\$`(`)"`<]YfVY]`ghY`Yb
_`cb`_fYhY`G`W`f]hY`ni`f`9ffY]W`i`b[`XYf`?`]a`Un]Y`Y`]a`J`cfXYf[fi`bXž
i`bhYf`UbXYfYa`Xi`fW`Y]bYb`a`Ugg]Yb`5i`gVUi`XYf`9fbYi`YfvUfYb
9bYf[]Yb`i`bX`Y]bY`6YgW`Yi`b][i`b[`XYf`D`Ubi`b[gj`YfZU`fYb`ZØf
B`YhnYž`K`]bXf`ĀXYf`i`bX`UbXYfY`k`]W`h][Y`≠`ZfUghfi`_hi`fYb`"8Yf
[Yd`UbhY`5i`ZVUi`Y]bYf`K`UggYfghc`Zk`]fhgW`UZh]a`]bXi`ghf]Y`Yb
A`U`ghUV`i`bX`Y]bY`9f`Ā`i`b[`XYf`:`cfW`i`b[g!`i`bX
9bhk`]W`_i`b[gUi`g[UVYb`Ui`Z`ž`i`XYg`6`Đ`g]bX`YVYbZU`g
k`YgYbh]W`Y`6YghUbXhY]Y`X]YgYf`GhfU`hY[]Y`"

2`_c`c[]gW`Y`i`bX`gc`n]U`Y`J`YfUbhk`cfhi`b[

8]Y`J`Yf`UbX`i`b[Yb`ni`f`?`cU`]h]cb`Y[Yb`VYgcbXYfYb`K`Yfh`Ui`Z`X]Y
: ØfXYfi`b[]`cb`≠`bcj`Uh]cbYb`ZØf`Y]bY`_]a`UbYi`hfU`Y`≠`Xi`ghf]Y`i`bX

X]Y`GhÅf_i b[`XYf`A cV`]hÅhgk YbXY""8 UVY]`gc``Yb`_]a UZFyi bX`]WXY
 @Øgi b[Yb`ZØf`l bhYfbY\ a Yb`i bX`6Øf[Yf`Yf`Y]W\hYfh`k YfXYb""9]b
 @Y]ha Uf_h`ZØf`9!A cV`]hÅh`gck]Y`XYf`5i gVUi `Y]bYf
 ZÅWXYbXYW_YbXYb`@UXY]bZfUghfi _hi f`g]bX`YVYbZU`g`]b`D`Ubi b["
 Ni XYa `k]fX`XYf`ØZZYbh]WXY`DYfgcbYbbU\j Yf_Y`f`i bX`X]Y
 8Yi hgWXY`6U\b`U`g`HY]`XYf`8 UgY]bgj c fgc f[Y`[YghÅf`h""8]YgY
 A U» bU\ a Yb`_ØbbhYb`h\YcfYh]gWXY`Ui WXY`X]Y`_f]h]g]YfhYb
 [YgY`gWXY`UZh]WXYb`<YfUi gZcfXYfi b[Yb`]b`XYb`6YfY]WXYb`5gmž
 A][fUh]cb`i bX`Gcn]U`Yg`fY`Yj UbhYf`a UWXYbž`V`Y]Vh`UVYf`]b`XYf
 U_hi Y`Yb`8]g_i gg]cb`XYf`ž gcg`i bVYUWXYhYh"

æg[YgUa h`V`Y]Vh`UVni k UfhYbž`k]Y`g]WXY`X]Y`]bbYfdUfhY`]WXYb
 8]ZZYfYbnYb`Ui Z`XYb`5i g[Ub[`XYf`5Vgh]a a i b[`i bX`X]Y`XUfUi g
 fYgi `h]YfYbXYb`dc`]h]gWXYb`9bhgWXY]Xi b[Yb`_Ub[Zf]gh][`Ui gk]f_Yb
 k YfXYb""8]Y`_ca a YbXYb`HU[Y`k YfXYb`YbhgWXY]XYbX`gY]b`ZØf`X]Y
 F]WXYhi b[žX]Y`X]Y`GD8`i bX`X]Y`?cU`]h]cb`Y]bgWXY`U[Yb`k YfXYb"

8YhU]`g	
J c fZU``	Gcbgh][Yg
C fh	8Yi hgWXY`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fYa gnY]hi b["XY • k k k "gd]Y[Y`"XY • k k k "gdX"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY