

5Vf]ggnU\`Yb`j]b`8Yi hgW\`UbX`]a`G]b_Zi [.
9I dYfhYb`k UfbYb`j cf` : c`[Yb`°

: cfgW\i b[gdfc`Y_h`Ub`XYf`HI`8fYgXYb`UbU`mg]Yfh`g]b_YbXY
5Vf]ggnU\`Yb`j cb` ; YV\i XYb`j]b`8Yi hgW\`UbX`i bX`ZØfXYfh
bUW\`U`h][Y`6Ui k Y]gYb"



8fYgXYbž`8Yi hgW\`UbX`!`8]Y`NU\`XYf` ; YV\i XYUVVfØWY`]b
8Yi hgW\`UbX`]gh`Ui h`Y]bYf`U_hi`Y`Yb`i bhYfgi W\i b[`g][b]Z]_Ubh
[Ygi b_Yb`" `a`FU\`a Yb`XYg` : cfgW\i b[gdfc`Y_h`Yg` @cb[!@Ugh]b[
FYU`9ghUHy`f@c@UF 9Ł`Ub`XYf`HYW\ b]gW\Yb`i b]j Yfg]h\h
8fYgXYbž`XUg`j cb`DfcZ`ž`bg`C hhc`i [Y`Y]hYh`k]fXž`k i fXYb`X]Y
5Vf]ggnU\`Yb`]a`NY]hfUi a`j cb`&\$\$+`V]g`&\$\$%`UbU`mg]Yfh`8Y
I bhYfgi W\i b[`YfZc`[hY`i bhYf`XYf` : ØfXYfi b[`XYg
6i bXYga]b]ghYf]i a`g`ZØf`K c`bYbž`GhUXhYbhk]W`i b[`i bX
6Ui k YgYb`f\A K G6Ł`]a`FU\`a Yb`XYg`ž`bcj Uh]cbgdfc[fUa`a`g
Ni`_i bZ`6Ui "

8]Y`9f[YVb]ggY`nY][Ybž`XUgg`X]Y`5Vf]ggY`]b`8Yi hgW\`UbX`gY]h`&\$\$+
fØW`_`Ài Z][`g]bXž`VYgcbXYfg`Ui Z\`][`]gh`X]YgYf`HfYbX`gY]h`&\$\$, ``Gc

g]bX`X]Y`5Vf]ggY`j cb`K c`b[YV`Ai XYb`]b`X]YgYa`NY]hfUi a`i a`" *
DfcnYbh[Ygi b`_Ybž`k `A`fYbX`VY]`B]W`Xhk c`b[YV`Ai XYb`Y]b
F`ØW`_ [Ub[`j cb`%-`DfcnYbh`j YfnY]W`XbYh`k i fXY`"8 i fW`gW`b]h`i]W`X
k i fXYb`A`f`]W`X`_bUdd`%&`\$\$\$` ; YV`Ai XY`UV[Yf]ggYbž`k cVY]`XYf
; fc» hY]`X]YgYf`5Vf]ggY`Ui Z`9]bZUa`]Yb`A`i gYf`Yb`hZ`h`"

9]bV`]W`_Y`]b`X]Y`6Ui ghfi`_hi`f`

9]b`k YgYb`h]W`X`Yf`6Yz` bX`XYf`5bU`mgY`]ghž`XUgg`XYf`[fØ» hY`HY]`XYf
UV[Yf]ggYbYb`K c`b[YV`Ai XY`nk`]gW`Xb`%-`(-`i bX`%-`+,`Yff]W`XhYh
k i fXY`"@YX][`]W`X`%+`DfcnYbh`XYf` ; YV`Ai XY`k UfYb`k Yb][Yf`U`g`('`
`X`A`fY`U`hž`k Ug`Ui Z`Y]bY`c`Y`5`hYfi b[`XYf`6Ygh`AbXY`]\]bk`Y]gh`"8`Y
<Ui`dh[fØbXY`ZØf`X]Y`5Vf]ggYb`hgW`X`Y]Xi b[Yb``]Y[Yb`]b`XYf
GW`XUZZ`b[`bYi Yf`K c`b[YV`Ai XY`gck`]Y`XYf`l`a`k`UbX`i`b[`j`cb
: `A`W`Xb`]b` : fY]fUi a`"9l`dYfhYbVY`ZfU[i b[Yb`j`YfXYi`h]W`X`Ybž`XUgg
k`]fhgW`XUZh]W`X`Y` , VYf`Y[i b[Yb`i`bX`c`Y`GUb]Yfi b[g`_cghYb`c`Zhi`ni
5Vf]ggYb`ZØ`fYb`" : `Y]W`X`nY]h][`gd]Y`Yb`8Yb`_a`U`gW`X`i`h`ni`bX
6YghUbXggW`X`i`h`nY]bY`F`c`Y`ž`k`Yb`b`Yg`i`a`X]Y`9f`U`hi`b[`j`cb
; YV`Ai XYb`[Y`h`"

8]Y`l`bhYf`gi`W`X`i`b[`YV`h`Y`f`j`cfž`XUgg`X]Y`5bdUggi`b[gZ`A`][`_Y]h
j`cb` ; YV`Ai XYb`Ub`bYi`Y`5bZc`fXYfi`b[Yb`Y]b`Yb`hgW`X`Y]XYb`XYf
5gdY`_h`ZØf`XYfYb`@Ub[`YV][`_Y]h]gh`"K`]W`X`h][Y`DUfUa`YhYfž`X]Y`X]Y
9b`hgW`X`Y]Xi`b[gZ]b`Xi`b[`VYY]b`Zi`ggYbž`g]b`X` ; YgW`X`cgg`Ø`Ybž
hfU[Yb`XY`Ghfi`_hi`fYb`i`bX`@UghfYgYfj`Yb`"

2`_cV]`Ub`n]Yfi`b[`]a`6Ui`k`YgYb`

9]b`k`Y]hYfYf`VYXYi`hYb`XYf`5gdY`_h`XYf`6Ui`]b`Xi`ghf]Y`]gh`X]Y
2`_cV]`Ub`n]Yfi`b[ž`X]Y`ni`bY`a`Yb`X`Ub`6YXYi`hi`b[`[Yk`cb`bYb`U`h`"
8]YgY`Ub`U`mg]Yfh`HfY]V`U`i`g[UgY`a`]gg]cb`Yb`ØVYf`XYb`[YgU`a`hYb
@VYb`g`n`m`_`i`g`j`cb` ; YV`Ai XYb`Ub[YZUb[Yb`j`cb`XYf`<YfghY`i`b[
i`bX`9ff]W`X`hi`b[`V]g`]\]b`ni`f`Bi`hni`b[`i`bX`9b`hgcf[i b["8Yf
6YhfUW`X`hi`b[gnY]hfUi`a`ZØf`K`c`b[YV`Ai XY`VYhf`A[h`nk`Uf`]b`XYf
FY[Y`")`\$`X`A`fY`ž`Y`XcW`k`]fX`X]YgYf`j`cb` : UW`X`Yi`hYb`c`Zhi`U`g`ni`_`i`fn
Y]b[YgW`X`A`h`h`"@Ui`h`XYa`6i`b`XYgj`YfV`Ub`X`XYf`8Yi`hgW`X`Yb
N]Y[Y`]b`Xi`ghf]Y`VY`Y[hY]bY`U`_hi`Y`Y`Ghi`X]Y`X]Y`@Ub[`YV][`_Y]h
XYf`N]Y[Y`VUi`k`Y]gYž`X]Y`XYb` ; fc» hY]`X]Yg`XYi`hgW`X`Yb` ; YV`Ai XY

VYghUbXg`Ui ga UW`h`

„ VYf`nk Y]`8f]hhY`XYf; YV`Ai XYž`X]Y`A`hYf`U`g`) \$`đ\`fY`g]bXž
k i fXYb`]b`N]Y[Y`VUi k Y]gY`Yff]W`hYh`8`JY`@YVYbgXUi Yf`X]YgYf
6Ui k Y]gY`ØVYfghY][h`XYi h`]W`X]Y`) \$`đ\`fYž`k Ug`5bdUggi b[Yb`]b
XYb`FY[i`Uf]Yb`bU\`Y`Y[hž`i a`X]Y`bUW`\`U`h][Yb`9][YbgW`UZhYb
VYggYf`ni`VYfØW`g]W`h][Yb`8`Y`B`cfa Yb`ZØf`X]Y`²`_cV]`Ubn]Yfi b[
VYfi`Yb`Ui Z`8`B`9B`GC`%(\$`(\$`i bX`8`B`9B`GC`%(\$`(`ž`k cVY]`X]Y
6YfYW`bi b[`bUW`8`B`9B`%)`-`+`,`YfZc`h`

B UW`X`U`h][`_Y]h`]a`6Ui k YgYb

5`g`nYbhfU`Yg`đghfi a Ybhni f`B UW`X`U`h][`_Y]hgVYk Yfhi b[`V]YhYh`X]Y
²`_cV]`Ubn`i a ZUggYbXY`đZcfa Uh]cbYb`ØVYf`i a k Y`hk]f`_i b[Yb
i bX`FYggci fW`bVYXUfZ`8`JYgY`8 UhYbg`ÀhnYž`fYW`YfW`Y]fhj`ca`
6i bXYgUa h`ZØf`6Ui k YgYb`i bX`FYi a c fXbi b[`f66GF`ž`g]bX
YbhgW`Y]XYbX`ZØf`X]Y`K U\`Ö`c`c[]gW`X`[Y]Y][bYhYf`6Ui dfcXi`_hY
i bX`?`cbghfi`_h]cbYb`"A]h`<`]ZY`j`cb`Hcc`g`k]Y`²`?`C`65I`85H`i bX
Y@75`_ØbbYb`X]Y`i a k Y`hk]f`_i b[Yb`j`cb; YV`Ai XYb`ØVYf`]\`fYb
[YgUa`hYb`@YVYbgnm`_i`g`VYgh]a a hi bX`VYk YfhYh`k YfXYb`8`JYgY
X][]hU`Y`đZfUghfi`_hi`f`\`Uh`b]W`h`bi`f`bUh]cbU`Yž`gcbXYfb`Ui`W`
]bhYfbUh]cbU`Y`5bYf`_Ybbi b[`i`[YZ] bXYbž`k Ug`8Yi hgW`X`UbXg`F`c`Y
U`g`J`c`f`fY]hYf`]b`XYf; YV`Ai XYÖ`cV]`Ubn]Yfi b[`i`bhYfghfY]W`h`

đg[YgUa h`V]YhYb`X]Y`9f[YVb]ggY`XYf`i bhYfgi W`i b[`i`bX`X]Y
9bhk]W`_i b[Yb`]b`XYf`²`_cV]`Ubn]Yfi b[`]bhYfYggUbhY`9]bg]W`hYb
ZØf`X]Y`ni`_ØbZh][Y`GhUXh`i`i bX`6Ui d`Ubi b[ž]bgVYgcbXYfY`]a
<]bV`]W`_Ui Z`U`b[`YV][Y`i bX`UbdUggi b[gZ`A`][Y`Ghfi`_hi`fYb`

8YhU]`g	
J`c`f`ZU`^`	F`Y[]`cbU`Yg
C`f`h`	8`f`Y`g`X`Y`b`ž`8`Y`i`hgW`X`UbX`
E`i`Y`Y`b`	<ul style="list-style-type: none"> • hi`!`X`f`Y`g`X`Y`b`"X`Y` • k`k`k`"b`V`U`i`"c`f`[` • k`k`k`"V`V`g`f`"V`i`b`X`"X`Y`

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY