

8cfYYb`GhY]bYfh.`A]h`Y]X`a]h`9I !
J Yf`cVhYa `G]Xc`bUW`hi fVi `YbhYf
HfYbbi b[`

8cfYYb`GhY]bYfh`Ai » Yfh`A]h`Y]X`a]h`9I !J Yf`cVhYa `G]Xc`bUW
gY]bYf`HfYbbi b[`i bX`XYa `Z0bZhYb`?]bX` `Y]b`b`g]XYfV`]W`]b
Dfca]!6Yn]Y\i b[Yb"

6Yf`]bž`8Yi hgW`UbX`!`8cfYYb`GhY]bYfhž`X]Y`Y\Ya U`][Y`J Yf`cVhY
j`cb`G]Xcž`\Uh]b`0b[ghYf`NY]h`]fY`; YXUb`_Yb`0VYf`]fYb`9I !
DUfhbYf`[YhY]`h`8Yf`(`!`Ä`f][Y`fUddYfž`V0f[Yf`]W`DUi` `K 0fX][ž
k i fXY]a`Bcj Ya VYf`&\$&(`ni a`Z0bZhYb`A U`J UhYf`i bX`a UW`hY
XfY]`K`cW`Yb`bUW`XYf`; YVi fh`gY]bYf`HcW`hYf`Ua` `&&`8YnYa VYf
gY]bY`G]b[`Y!GhUhi g`0ZYb`h`]W`"GhY]bYfhž`X]Y`a]h`Yfk Y]`Y` ,`ž\`fY
U`h]ghž`Ai » Yfh`A]h`Y]X`Z0f`G]Xc"

8]Y`6Yn]Y\i b[`nk]gW`Yb`8cfYYb`GhY]bYfh`i bX`G]Xc`VY[Ubb`&\$) ž
U`g`g]Y`g]W`VY]`XYf` 7ca Yh !J Yf`Y]i b[`_YbbYb`YfbhYb`"BUW
g]YVYb`ž\`fYb`J Yf`cVi b[`YbhgW]YX`g]W`XUg`DUUfž`bUW`XYf
HfYbbi b[`]a`A U]`&\$%&[YhfYbbhY`K Y[Y`ni`[Y\Yb`"GhY]bYfhg
K 0bgW`Y`bUW`Y]bYf`[Ya Y]bgUa Yb`: Ua]]Y`a]h`G]Xc`YfZ0`hYb
g]W`b]W`hž`ghUhhXYggYb`\Y]fUhYhY`G]Xc`k Yb][`gd`ÄhYf`]fY`: fYi bX]b
7\Uf`chY`K 0fX][ž`a]h`XYf`Yf`nk Y]`G0\`bY`\Uh`i bX`g]W`]a`A`Äfn
&\$&\$`hfYbbhY"

9a ch]cbU`Y`F`YZ`YI]cbYb

GhY]bYfh`\Uh`_0fn`]W`]fY`bY[Uh] Yb`; YXUb`_Yb`ni`f`XYfnY]h][Yb
K`c\b]g]hi Uh]cb`j`cb`G]Xcg`9I !DUfhbYf]bbYb`[Y`Äi » Yfh`8]Y`Yb[Y
: fYi bXgW`UZh`nk]gW`Yb`G]Xcg`U`_hi`Y`Yf`DUfhbYf]b`; Ycf[]bU
Ghi a dZi bX`gY]bYf`9I !: fUi` 7\Uf`chY`K 0fX][`VYgW`fY]Vh`g]Y`U`g
i bUb[YbY\`a`"GhY]bYfh`nY][`h]g]W`[YfY]nh`0VYf`X]Y`G]hi Uh]cb`i bX

j Yfn]Wk hYhg[Uf'Ui Z; `ØW_k ØbgWk Y'ni f'; YVi fh'XYf'HcWk hYf'j cb G]Xc"

⇒ Y]bYa 'ZfØ\YfYb'⇒ hYfj]Yk 'Yf]bbYfhY'g]Wk '8cfYYb'Ub'X]Y 5bZÅb[Y']\fYf'?Uff]YfY'k Å\YbX'XYf'6Yn]Y\i b['i bX'VYhc b hYž XUgg'hfcm']\fYg'↑ b[Yb'5'hYfg'i bX'XYg'9fZc'[g'X]Y'6Yn]Y\i b['i h j Yf']YZ''G]Xc'\UVY'g]Wk ž'gc'GhY]bYfhž'Ya ch]cbU''_cffY_hj'Yf\U'hYbž cVkc'\`gY]b'FØdY'fUddYf!⇒ U[Y'Yhk Ug'UbXYfYg'j Yfa i hYb''Åggh" 8Yb b cWk'gdf]Wk h'g]Y'U_hi Y''_f]h]gWk'ØVYf']\fY'[Ya Y]bgUa Y JYf[Ub[Yb\Y]h"

8 Yf'? cbhYI h'XYf'Dfca]!HfYbbi b[Yb

⇒ Y]bYa 'VfY]hYfYb'[YgY''gWkUZh]Wk Yb'?cbhYI h]gh'Ui Z[YZU''Ybž XUgg'Dfca]!6Yn]Y\i b[Yb'\Åi Z['j cb'<YfUi gZcfXYfi b[Yb'[YdfÅ[h g]bX''@Ui h'Y]bYf'Ghi X]Y'XYf' A Uff]U[Y': ci bXUh]cb''Y[h'X]Y GWkY]Xi b[gfUhY'VY]'dfca]bYb hYb'DUUFYb']bbYf\U'V'j cb'nY\ b ⇒\fYb'VY]Yhk U'(\$'i ž'k Ug'g][b]Z]_Ubh'\Ø\Yf']gh'U'g'VY]'XYf U''[Ya Y]bYb'6Yj Ø'_Yfi b["': U_hcfYb'k]Y'VYfi Z]Wk Yf'9fZc'[gXfi W_ž JYfgi Wk Yž'fY'Yj Ubh'ni 'V'Y]VYbž'i bX'X]Y'ghÅbX][Y'J Yfgi Wk i b[Xi fWk'Y]bYb'\Y_h]gWk Yb '@YVYbggh]'hfU[Yb'ni a 'GWkY]hYfb'j]Y'Yf 6Yn]Y\i b[Yb'VY]''8]YgY'FU\ a YbVYX]b[i b[Yb'_ØbbhYb'Ui Wk'ZØf X]Y'[YgWkY]hYfhY'6Yn]Y\i b['nk]gWk Yb'G]Xc'i bX'GhY]bYfh YbhgWkY]XYbX'[Yk YgYb'gY]b"

8]Y'ÖZZYbh]Wk Y'K U\fbY\ a i b['j cb'Dfca]!DUUFYb']gh'cZh]j YfnYffhž XU'X]YgY'\Ui dhgÅWk']Wk'gWk ØbY'A ca YbhY'ni f'GWkUi 'ghY''Yb" 6Yn]Y\i b[g_f]gYb'k YfXYb']b'XYf'^2 ZZYbh]Wk_Y]h'bi f'gY'hYb h\Ya Uh]g]Yfhž'k Ug'ni 'Y]bYa 'ZU'gWk Yb'6]'X'XYf'FYU]'hÅh'ZØ\fh''9g V'Y]Vh'UVni k UfhYbž'k]Y'g]Wk'X]Y'6Yn]Y\i b[Yb']b'G]Xcg '@YVYb k Y]hYfYbhk]W_Y'b'i bX'cV'8cfYYb'GhY]bYfh']b'Ni _i bZh a Ø[']Wk Yfk Y]gY'dcg]hj Y'5gdY_hY']\fYf'9fZU\fi b[Yb'a]h'G]Xc \Yfj cf\YVYb'k]fX"

: Øf'k Y]hYfY'8YhU]'g'ni '8cfYYb'GhY]bYfhg'DYfgdY_hj] Yb'Ui Z]\fY 6Yn]Y\i b['ni 'G]Xc'_ØbbYb'G]Y'XYb'5fh]_Y''j cb'; U'U''YgYb''9]bY h]YZfY'5bU'mgY'ØVYf'HfYbbi b[Yb']a 'l a ZY'X'j cb'Dfca]bYb hYb Z]bXYb'G]Y'VY]J ⇒" ⇒ Y]bYa 'ZfØ\YfYb'6']W'Ui Z'X]Y'6Yn]Y\i b[

Yf]bbYfh'Dfca]Z'Ug\`Ub`8cfYYb`GhY]bYfhg'dcg]hj Y`F ØW_V`]W_Y`Ui Z
]\fY`XUa U`][Y`6Yn]Y\i b["

8YhU]`g	
Cfh	6Yf`]bž'8Yi hgW\`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "[U`U"XY• k k k "dfca]Z'Ug\"XY• k k k "j]d"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY