

;][Ubh]gWx Y '9bhXYW_i b[. '8]W_Y
VYf[Ub[gncbYb 'ja '9fXa UbhY`j cf
5bh]`Yb`

: cfgWxYbXY`XYg? #H`YbhXYW_Yb`Y]bY`X]W_Y` , VYf[Ub[gncbY
]a '9fXa UbhY`z`X]Y`D`UhhYbVYk Y[i b[Yb`]a '5hUbh]_
VYY]bZi ggh"



? Uf`gfi \ Yž`8Yi hgWx `UbX`!`#`Y]bYf`VYXYi hYbXYb`9bhXYW_i b[
\ Uh`Y]b`]bhYfbUh]cbU`Yg': cfgWx i b[ghYUa `i bhYf`XYf`@Y]hi b[`XYf
K ccXg`<c`Y`C W`Ubc[fUd\]W`#gh]hi h]cb`Y]bY`XYf`X]W_ghYb
, VYf[Ub[gncbYb 'ja '9fXa UbhY`j cf`XYb`?`Y]bYb`5bh]`Yb`]a
5hUbh]_`]XYbh]Z]n]Yfh`'8]YgY`NcbYž`X]Y`Yhk U`' '\$`?]`ca YhYf`X]W_`]ghž
`Y[h`nk]gWxYb`XYa `cVYfYb`i bX`i bhYfYb`9fXa UbhY`" `8]Y
9f[YVb]ggY`X]YgYf`Ghi X]Ybž`Ub`XYbYb`Ui Wx`XUg`? Uf`gfi \ Yf`#gh]hi h
ZØf`HYWx`bc`c []Y`f? #E`VYhY`][h`]ghž`k i fXYb`]b`XYf`: UWx`nY]hgWx`f]Zh
BUhi fY`j YfØZYbh]Wx`hi bX`nY][Ybž`k]Y`[fc» Y`A Yb[Yb
VUgU`h]gWxYb`; YghY]bg`XUg`j Yf\ U`hYb`UVg]b`_YbXYf`c`nYUb]gWxYf
D`UhhYb`VYY]bZi ggYb`_ØbbYb`"@Ui h`? #H`gUa a Y`h`g]Wx`X]YgYg

; YghY]b'ØVYf'a Y\FYfY` \i bXYfh'A]`]cbYb' ð\FY`Ubž'k Ug'ni`Y]bYf
6fYa gi b[`XYf'D`UhhYb'ZØ\fh"

8]Y`U_hi`Y`Y` : cfgWxi b[`VY`Yi` W`hYh`X]Y` [YchY`_hcb]gWXY
JYf[Ub[Yb\Y]h`X]YgYf'D`UhhYb`i bX`XYfYb`9]bZi`gg`Ui`Z`X]Y
8mbUa]_`XYf'D`UhhYbhY`_hcb]_""DfcZYggcf`5bXfYUg`F`JYhVfcW`_j`ca
; Ycd\mg]_U`]gWXYb`'ðgh]hi`h`XYg`?`#`_ccfX]b]Yfh`XUg`Dfc`Y`_hž`XUg
HY]`XYg`]bhYfbUh]cbU`Yb` : cfgWxi b[gdfc`Y`_hg`J`c]@5`fU`c`Uh]`Yg`]b
h\Y`@YggYf`5bh]`YgŁ`]gh"8]YgY`Ghi`X]Y` [Y`h`j`cb`XYf`H\Ycf]Y`XYf
D`UhhYbhY`_hcb]_`Ui`gž`X]Y`gY]h`XYb`%-`*\$Yf`ð\FYb`X]Y
9fXk`]ggYbgW`UZhYb`fYj`c`i`h]cb]Yfh`\Uh`i`bX`Yf`_`Àfhž`k`]Y` [fc»`Y
@UbXZcfa`Yb`Xi`fW`_gi`Vh]`Y`6Yk`Y` [i`b` [Yb`XYf`9fX`_fi`gh`Y`b`hghY`\Yb"

8]Y`F`c`Y`XYf` , VYf[Ub[gncbY

8]Y` , VYf[Ub[gncbY`]a` `A`UbhY`Y`b`h`À`h`VUgU`hfY]WXY`FY` []cbYb`]b
H]YZb`j`cb` (%\$`V]g`*`*\$`?`]`ca`YhYfb`"8]YgY`VYgcbXYfYb
 [Yc`c` []gWXYb`Ghfi`_hi`fYb`\UVYb`X]fY`_hY`5i`gk`]f`_i`b` [Yb`Ui`Z`X]Y
A`UbhY`n]f`_i`_Uh]cb`i`bX`X]Y`8mbUa]_`XYf'D`UhhYbhY`_hcb]_""8]Y
 : cfgWxi b[`nY][`hž`XUgg`VYgh]a`a`hY`D`UhhYb`ghU[`b]YfYb`_`ÒbbYbž
k`Ug`k`]YXYfi`a`_j`cb`]fYf`WXYa`]gWXYb`Ni`gUa`a`YbgYhni`b` [i`bX
 [Yc`c` []gWXYb` ; YgW]W`hY`UV`\Àb[`h"8]YgY`9f`_Ybbhb]ggY`_`ÒbbhYb
X]Y`5fhi`bX`K`Y]gYž`k`]Y`K`]ggYbgW`UZh`Yf`X]Y`6Yk`Y` [i`b` [XYf
9fXd`UhhYb`j`YfghY`\Ybž` [fi`bX`Y` [YbX`j`Yf`ÀbXYfb"

I`a`X]YgY`_ca`d`YI`Yb`Ni`gUa`a`Yb`\Àb[`Y`gmghYa`Uh]gWXY`ni
i`bhYfgi`WXYbž`k`i`fXYb`" (`GY]ga`ca`YhYf`Ui`Z`XYa` `A`YYfYgVcXYb
]bghU`Y`Yfh`" ð`fY`8`UhYb`"]YZYfb`Yb`hgWXY]XYbXY`ð`Zcfa`Uh]cbYb`ØVYf
X]Y`8mbUa]_`XYf'D`UhhYb`i`bX`XYfYb`5VhUi`WXYb`]b`X]Y
, VYf[Ub[gncbY""8Ug`Dfc`Y`_hidfcZ]h]Yfh`Ui`W`_j`cb`XYf
I`bhYfgh`Øhni`b` [XYg`9i`fcd`À]gWXYb` : cfgWxi b[gfUhgž`k`Ug`X]Y
F`Y`Y`j`Ubn`i`bX`8f]b[`]W`_Y]h`X]YgYf` : cfgWxi b[`i`bhYfghfY]W`h"

?`cbhYI`h`XYf`D`UhhYbhY`_hcb]_`

8]Y`D`UhhYbhY`_hcb]_`]gh`Y]bY`H\Ycf]Yž`X]Y`XUg`9bhghY`\Yb
VYXYi`hYbXYf` [Yc`c` []gWXYf` : cfa`Uh]cbYb`Xi`fW`X]Y`6Yk`Y` [i`b` [Yb
XYf`9fXY`Yf`_`Àfh"8]YgY`H\Ycf]Y`gh`Øhnh`g]WXY`Ui`Z`X]Y

6YcVUW\hi b[YbžXUgg'X]Y'@]h\cgd\ÅfYž'X]Y'X]Y'9fX_fi ghY'i bX'XYb
 cVYfYb'A UbhY''i a ZUgghž]b'[fc» YžZYghY'D`UhhYb'i bhYfhY]'h]gh"
 8]YgY'D`UhhYb'VYk Y[Yb'g]W\Ui ZY]bYf'hY]'k Y]gY'[YgW\ a c`nYbYb
 GW\W\hž'XYf'5gh\Ybcgd\ÅfY'" ÆfY'6Yk Y[i b['YfZc`[h'fY`Uh]j
 ni Y]bUbXYf'a]h'; YgW\k]bX][_Y]hYb'nk]gW\Yb'&i bX'%)
 NYbh]a YhYfb'dfc`š\ fž'k Ug'k YgYbh]W\Y'5i gk]f_i b[Yb'Ui ZXUg
 [Yc`c[]gW\Y'; YgW\Y\Yb`\Uhž'k]Y'XUg'9bhghY\Yb'j cb'; YV]f[Ybž
 Ji`_UbYb'i bX'9fXVYVYbž'k]Y'B Uh]cbU`'; Yc [fUd\]WYf_`Åfh"

8]Y'Ghi X]Y'XYf', VYf[Ub[gncbYb'ja '9fXa UbhY`k]fX'gca]h'b]W\h
 bi f'ni f?'`Åfi b['[Yc`c[]gW\Yf'DfcnYggY'VY]hfU[Ybž'gcbXYfb
 _ÖbbhY'Ui W\5i gk]f_i b[Yb'Ui Zi bgYf'J YfghÅbXb]g'[`cVU`Yf
 [Yc`c[]gW\Yf'D\Åbca YbY'\UVYb"8]Y'9f[YVb]ggY'_ÖbbhYb
 `Ynh]W\XUni `VY]hfU[Ybž'k]Y'k]f'9fXVYVYb'i bX'j i`_Ub]gW\Y
 5_h]j]hÅhYb'j cf\YfgU[Yb'i bX'j YfghY\Yb"

8YhU]`g	
C fh	?Uf`gfi \Yž'8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "_]h"YXi • YXi WWh]cb"bUh]cbU`[Yc [fUd\]Wcf [

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U["XY