

K UZZYbfi \Y`]a `l _fU]bY! ? f]Y[. ? ca a h XYf` : f]YXYb `cXYf`HÀi gWxi b[3

Fi gg`UbX`gW`À[h`Y]bY`hYa dcfÀfY`K UZZYbfi \Y`]a `l _fU]bY!
? f]Y[`j cfž`k À`fYbX`DfÀg]XYbh`Hfi a d`i bX`GY`Ybg_m^`b`F ca
j Yf\UbXY`b"



Gi a mž`l _fU]bY`!`Fi gg`UbX`\Uh`Y]bY`_i fnZf]gh][Y`K UZZYbfi \Y`]a
l _fU]bY! ? f]Y[`Ub[Y_ØbX][h`8]YgY`gc``j ca `; , "V]g`%\$`"A U]`&\$&)
UbXUi Yfb`i bX`]gh`Ub`Àgg`]W`XYg`; , \$"`ž\`fYghU[Yg`XYg`G]Y[Yg`ØVYf
XYb`B Uh]cbU`gcn]U`]ga i g`]b]h]Yfh`k cfXYb``@Ui h`6Yf]W`hYb`ØVYf`XUg
H\Ya U`Yfk UfhYb`X]Y`fi gg]gW`Yb`6Y\`ØfXYbž`XUgg`Ui W`X]Y`i _fU]bY
X]YgYb`J cfgW`U[`Ubb]a a h`i bX`U`Y`?Ua dZ`UbX`i b[Yb`k À`fYbX
X]YgYf`NY]h`Ui ggY`mh``5``YfX]b[g`nk Y]ZY`b`X]Y`i _fU]b]gW`Yb
J Yfhf`YhYf`Ub`XYf`9fbgh\UZh][_Y]h`Fi gg`UbXg`i bX`_f]h]g]YfYb`XYb
J c fghc`» j Y\Ya Ybh``8Yf`i _fU]b]gW`Y`5i » Yba `]b]ghYf`5bXf]^GmV]\U
ZcfXYfh`ghUhhXYggYb`Y]bY`gcZcfh][Y`i bX`Ub[Zf]gh][Y` : Yi YfdUi gY
j cb`a `]bXYghYbg`" \$`HU[Ybž`i a `Y]bYb`bUW`\U`h][Yb` : f]YXYb`ni
Yfa Ò[`]W`Ybž`UbghUhh`Y]bYf`V`c`» Yb`hYa dcfÀfYb`Fi \YdUi gY"

I G!DfÅg]XYbh'8cbU`X`Hfi a d`Ai » YfhY`g]W`YVYbZU``g`g_Ydh]gW`ni
XYa`fi gg]gW`Yb`J cfgW`U["9f`VYnY]W`bYhY`X]Y`[Yd`UbhY
K UZZYbfi \Y`U`g`i bni fY]W`YbX`i bX`ZcfXYfhY`Y]bY`XUi Yf\UZhY
: Yi YfdUi gY" Hfi a d`i bX`5bXf]^>fa U_ž`XYf`GhUVgW`YZ`j cb
DfÅg]XYbh`GY`Ybg_mž`\UVYb`g]W`i]b`Fca`[YhfcZZYbž`i a`X]Y
G]hi Uh]cb`ni`VYgdFYW`Yb" K Å`fYbX`XYg`HfYZZYbg`Åi » YfhY`Hfi a dž
XUgg`Y]bY`9]b][i b[`a Ò[`]W`gY]ž`k cVY]`Yf`Ui W`UbXYi hYhž`XUgg
GY`Ybg_m`a Ò[`]W`Yfk Y]gY`VYfY]h`gY]ž` ; YV]YhgUVhfYhi b[Yb`]b
6YhfUW`h`ni`n]Y`Yb" GY`Ybg_m`\]b[Y[Yb`k`]Yg`X]YgY`>YY
YbhgW`]YXYb`ni fØW`i bX`k UfZF`i gg`UbX`j cfž`a`]higY]bYb
J cfgW`Å[Yb`bi f`HÅi gW`i b[ga UbÒj Yf`ni`VYhfY]VYb"

F YU_h]cbYb`i bX`6YXYb_Yb

J YfhY]X][i b[ga`]b]ghYf`6cf]g`D]ghcf]i g`\Uh`g]W`YVYbZU``g`g_Ydh]gW`
[Y[YbØVYf`XYa`K UZZYbfi \YbUb[YVch[YÅi » Yfh`i bX`Ui Z`X]Y
Zcfh`Ui ZYbXYb`fi gg]gW`Yb`5b[f]ZZY`Ui Z`GhÅXhY`i bX`n]j`]Y
=>ZfUghfi`_hi fYb`\]b[Yk`]YgYb"8Yf`i`_fU]b]gW`Y` ; YbYfU`ghUV
VYf]W`hYhY`j cb`%*`*`8fc`bYbUb[f]ZZYb`]bYf\U`V`_ØfnYghYf`NY]hž
k cVY]`X]Y`i`_fU]b]gW`Y`@ ZhUVk Y`f`(\$`XYf`8fc`bYb`UVZUb[Yb`i bX
+(`Xi fW`Y`Y`_hfc]gW`Y`A U» bU`a`Yb`UV`Yb`_Yb`_cbbhY"8UfØVYf
\]bUi g`k`i fXY`]b`XYb`YhnhYb`&(`Ghi bXYb`X]Y`A`Y`Xi b[`[Ya UW`hž
XUgg`Yhk U`%*`\$`fi gg]gW`Y`Gc`XUhYb`[YhØhYh`cXYf`j Yf`Yhnh
k`i fXYb"

Ni gÅhn`]W`ni`XYb`?Åa dZyb`Ub`XYf` : fcbh`\Uh`X]Y`fi gg]gW`Y
FY[]Yfi b[`VY`_Ubbh[Y[YVYbž`a`]`hÅf]gW`Y`i bhYfghØmi b[`]b
BcfX`_cfYU`Ubni V]YhYb"8]Yg[Y`h`Y]b`Yf`a`]h`XYa`9]bgUhn
bcfX`_cfYUb]gW`Yf`Hfi ddYb`]b`XYf` ; fYbnfY[]cb`?`i fg_ž`k Ug`X]Y
[Ycdc`]h]gW`Yb`GdUbbi b[Yb`k`Y]hYf`Ub`Y]nh`i bhYfXYggYb
VYa`Ø`Yb`g]W`X]Y`i G5`i a`Y]bY`J Yfa`]h`i b[`nk`]gW`Yb`XYb
?cbZ]_hdUfhY]Ybž`k Ug`]b` ; YgdFÅW`Yb`]a`F]h!7Uf`hcb!<chY`]b`F]UX
[YgW`Y]h`8cfhk`i fXYb`gck c`\`X]Y`i`_fU]bY`U`g`Ui W`F`i gg`UbX`ni
Y]bYa`VYZf]ghYhYb`Ghcdd`j cb`5b[f]ZZYb`Ui Z`9bYf[]YUb`U[Yb
VYfUhYb"

J Yf\UbX`i b[Yb`i bX` : Ygh`Y[i b[`j`cb

6YX]b[i b[Yb

8]Y`J Yf\ UbX`i b[Yb`]b`F]UX`i bhYfghfY]W\Yb`X]Y`6Ya Ø\i b[Yb`i a
 Y]bY`VY[fYbnhY`K UZZYbfi \Yžk cVY]`YXcW\`]\bg]W\h`]W`XYf
 [YgW\ØhnhYb`N]Y`Y`i bhYfgW\]YX`]W\Y`5bg]W\hYb`VYghY\Yb``8]Y`i G5
]bg_f]V]YfYb`9bYf[]Y`i bX`≠ZfUghfi _hi fžk Å\fybX`XYf`?fYa`g]W\
 bi`f`Ui Z`9bYf[]Y]bZfUghfi _hi`f`_cbnYbhf]YfYb`a`ØW\hY``DfÅg]XYbh
 GY`Ybg_m^\Uh`XUfØVYf`\]bUi`g`ni`gÅhn`]W\Y`GW\i`hna`U»bU\`a`Yb`ZØf
 9]gYbVU\`bYb`i`bX`<ÅZYb`[YZcfXYfh"

GY`Ybg_m^_f]h]g]Yfh`ni`XYa`ž`XUgg`F`i`gg`UbX`b]W\h`Ui`ZX]Y
 : cfXYfi b[`bUW\`Y]bYf` \$!hÅ [] [Yb`K UZZYbdUi`gY`Y]b[Y[Ub[Yb`]ghž
 X]Y`U`g`J`cfUi`ggYhni`b[`ZØf`Yfbgh\UZhY`:`f]YXYbgj`Yf\UbX`i`b[Yb
 VYhfUW\hYh`k`]fX``Nk`]gW\Yb`XYa`Zcfh[YgYhnhYb`[Y[YbgY]h][Yb
 6YgW\i`gg`i`bX`XYb`X]d`ca`Uh]gW\Yb`6Ya`Ø\i`b[Yb`\YffgW\hY]bY
 Ub[YgdUbbhY`G]hi`Uh]cbžk`Å\fybX`X]Y`]bhYfbUh]cbU`Y
 ; Ya`Y]bgW\UZh`Ui`Z: cfhgW\f]hY`cZž"

≠a`]hYb`X]YgYf`?ca`d`Yi`]hÅh`k`]fX`X]Y`dc`]h]gW\Y`@UbXgW\UZh
 k`Y]hYf\]b`Xi`fW\`Di`h]bg`6YX]b[i b[Yb`VYY]bZi`gghž`X]Y`Y]bY
 j`c`ghÅbX][Y`K UZZYbfi \Y`j`cb`Y]bYa`Ghcdd`XYf`K UZZYb`]YZYfi`b[Yb
 Ub`X]Y`i`_fU]bY`UV\Åb[] [`a`UW\Yb``8]YgY`FU\`a`YbVYX]b[i b[Yb
 _ØbbhYb`YbhgW\Y]XYbXYb`9]bZi`gg`Ui`ZX]Y`k`Y]hYfYb
 J`Yf\UbX`i`b[Yb`\UVYbž`X]Y`]b`bU\Yf`Ni`_i`bZh`Yfk`UfhYh`k`YfXYb"

cd!cb`)bY"XY`VYf]W\hYhž`XUgg`Hfi`a`d`i`bX`GY`Ybg_m^ØVYf
 ; YV]YhgUVhfYhi`b[Yb`X]g_i`h]YfYb``@Ui`h`h!cb`)bY"XY`_ØbX][hY
 Di`h]b`Y]bY`Y]bgY]h][Y`K UZZYbfi \Y`Ub``Ni`XYa`VYgW\fy]Vh`
 hU[YggW\Ui`"XY`X]Y`J`Yf\UbX`i`b[Yb`]b`F]UX`i`bX`X]Y
 i`bhYfgW\]YX`]W\Yb`5bgÅhnYž`X]Y`XUVY]j`YfZc`[h`k`YfXYb"

8YhU]`g	
J`c`f`ZU``	I`_fU]bY!`?`f]Y[
I`f`g`UW\`Y	_cbZ]_h
C`f`h	Gi`a`mž`I`_fU]bY
J`Y`f`Y`hnhY	&,
E`i`Y``Yb	• k k k "cd!cb`)bY"XY

8 YhU]`g

- k k k "h!c b`]bY"XY
- k k k "hU[YggWk Ui "XY

6Ygi Wk Yb 'G]Y 'i bg 'Ui Z. 'b!U["XY