

A cXY`dffc^Y_h`GhUhUa YX`.'=bbcj Uh]j Y
DUh]YbhYbj Yfgcf[i b[`]b`Gi `]b[Yb

8Yf'5fh]_Y`VY`Yi W\hYh`XUg`A cXY`dffc^Y_h` GhUhUa YX `]b
Gi `]b[Ybž`XUg`X]Y`B UW\ VYhfYi i b[`ZØf`À`hYfY`i bX`W\fc b]gW
_fUb_Y`DUh]YbhYb`j YfVYggYfh"

=bbcj Uh]j Yf'5bgUhn`]b`XYf
DUh]YbhYbj Yfgcf[i b[

=a `@UbX_fY]g`8]Yd\c`n`U`h`g]W\`XUg`?fUb_Yb\Ui`g`Gi `]b[Yb`Ub
Y]bYa`bYi`Ufh][Yb`A cXY`j Yfgi W\`VYhY`][hž`XYf`XYb`:`c`i`g`Ui`Z`X]Y
C dh]a`]Yfi b[`XYf`a`YX]n]b]gW\Yb`6YhfYi i b[`ZØf`À`hYfY`A`YbgW\Yb
i bX`W\fc b]gW `?fUb_Y`Y[h`8Ug`Dfc^Y_h`bUa`Ybg` GhUhUa`YX`n]Y`h
XUfUi`Z`UVž`X]Y`DUh]YbhYbYfZU\fi b[`ni`j`YfVYggYfb`i bX`X]Y
B UW\gc f[Y`bUW\`Y]bYa`?`]b]_Ui`Z`b`h`U`h`ni`gh`f`_Yb"

9]b `[Ub n\ Y]h`]W\ Yf'5bgUhn

8Yf'5bgUhn`j`cb` GhUhUa YX`ghY`h`X]Y`6YXØfZb]ggY`XYf`DUh]YbhYb
]b`XYb`J`cfXYf[fi bX`8]Yg[YgW\]Y`h`Xi`fW\`Y]b`gc f[Z`h`[
Ui`g[YUfVY]hYhYg`GmghYa`ž`XUg`X]Y`9]bk`Y]gi b[`]b`X]Y`?`]b]_
Ui`ggW\`Y]Y`W\`ØVYf`<Ui`g`ÀfnhYž`DZY[YY]bf]W\hi b[Yb`cXYf
F`Y`hi b[gX]YbghY`Yfa`Ò[`]W\h`9]b`XYhU]`YfhYg
9]bk`Y]gi b[g[Ygdf`ÀW\`VYfØ`f`h`b]W\h`bi`f`U`_i`hY`6YgW\k`YfXYbž
gcbXYfb`Ui`W\`VYghY`YbXY`J`cfYf`_fUb`_i b[Ybž`i`a`Y]bY
i`a`ZUggYbXY`6YhfYi i b[`g]W\Yfni`ghY`Yb`H\ca`Ug`@`Ymž`XYf
Àfnh]W\Y`@Y]hYfž`Yf`_`Àfh`I`bg]gh`Yg`k`]W\h][ž`XUgg`X]Y`DUh]YbhYb
gW\`bY`k`]YXYf`]b`]\fY`[Yk`c`b`hY`I`a`[YVi b[`ni`fØW`_Y`fYb`K`]f
j`Yfa`Y]XYb`i`bb`Øh][Y`6Y`Ughi b[Yb"

9]b`i bhYfghØhnYbXYg`HYUa

6YgcbXYfg`Yfj cfni \YVYb`]gh`XUg`a i `h]X]gn]d`]bÅFY`HYUa ž`XUg
VY]a `A cXY`j Yfgi W`a]hk]f_h`BYVYb`YfnhYb`i bX`DZY[Y_fÅZhYb
VY]b\U`hYb`X]Y`HYUa g`Ui W` : `m]b[`Bi fgYg `gck]Y
DUh]YbhYb`chgYbž`X]Y`ZØf`X]Y`BUW`gcf[Y`j YfUbhk cfh]W`g]bX`
A Uf]YhhU`<Y]gY!@]bbYž`Y]bY`XYf` : `m]b[`Bi fgYg ž`VYgW`fY]Vh]`fY
F c`Y` K]f`ØVYfbY`a Yb`X]Y`BUW`VYhfYi i b[ž`X]Y`g]W`ØVYf`V]g`ni
j]Yf`K cW`Yb`YfghfYW`Yb`_Ubb`"8 Ug`]gh`_Y]bY`?cb_i ffYbn`ni
UbXYfYb`DZY[Y_fÅZhYbž`gcbXYfb`ghY`h`Y]bY`Ni gUhnVYhfYi i b[
XUf` `8]YgY`Yb[Y`BUW`VYhfYi i b[`k]fX`j cb`j]Y`Yb`DUh]YbhYb
[YgW`Åhni bX`V]YhYh`Y]bY`k Yfhj c`Y`i bhYfghØhni b[`k Å`fYbX`XYf
; YbYgi b[gd`UgY`"

? c`UVcfUh]cb`i bX`i bhYfghØhni b[

9]b`k Y]hYfYf`k]W`h][Yf`5gdY`_h`XYg`Dfc`Y`_hg`]gh`XUg
9bhUgga UbU[Ya Ybhž`XUg`j cb`XYb`DUh]YbhYb`chgYb`[YfY[Y`h`k]fX`
A Ufh]bU`?i \bž`Y]bY`XYf`DUh]YbhYb`chgYbž`\YVh`\Yfj cfž`k]Y`k]W`h][
X]Y`?ca`a`i`b]_Uh]cb`a`]h`XYb`5b[Y`Øf][Yb`]gh` `K]f`g]bX`YXYfnY]h
YffY]W`VUf`i bX`VYUbhk cfhYb`[YfbY` : fU[Ybž`k Ug`j cb`XYb` : Ua`]Yb
gY`f`[i`h`Ub[Ybca`a`Yb`k]fX`" `8i fW`X]YgY`cZYbY`?ca`a`i`b]_Uh]cb
k]fX`Y]b`g]W`YfYfYg` ; YZØ`\`VY]`XYb`DUh]YbhYb`i bX`XYfYb
5b[Y`Øf][Yb`[YgW`UZZYb`"

Ni`_i bZhgdYfgdY`_h]j Yb`]a

; Ygi bX`Y]hgk YgYb

8 Ug`A cXY`d`f`c`Y`_hž`XUg`ni bÅW`gh`V]g`ni a` `%"`A`Åfn`&\$`*`VYZf]ghYh
]ghž`_Øb`bhY`k`Y[k`Y]gYbXY`9f`_Yb`hb]ggY`ZØf`X]Y`ni`_Øb`Zh][Y
; Ygi bX`Y]hgj Yfgcf[i b[`]a` `@UbX`_fY]g`8]Yd`c`n`n`]YZYfb`"i`k`Y
@cfYbnž` ; YgW`ÅZhgZØ`fYf`XYf`?`]b]_Ybž`g]Y`h`]b`XYf`HY]`bU`a`Y`Ub
`GhUhUa`YX` `Y]bY`A`Ø[`]W`_Y]hž`XYb`gc[YbUbbhYb` ; fUi`VYfY]W`
nk]gW`Yb`Ua`Vi`_Ub`hYf`i`bX`ghUh]cb`ÅFYf`J`Yfgcf[i b[`VYggYf
UVni`XYW`_Yb`" `8]Y`?fUb`_Yb`Ui`g`UbXgW`UZh]b`B]YXYfgUW`gYb`k`]fX
g]W`V]g`&\$` \$`ghUf`_j`Yf`ÅbXYfb`ž`VYhc`bh`@cfYbn`" `K]f`VYfY]hYb`i`bg
\Yi`hY`XUfUi`Z`j`cfž`i`a` `XYb`ni`_Øb`Zh][Yb`6YXUfZ`XYf`6Yj`Ø`_Yfi`b[

cdh]a U`ni `VYX]YbYb"

9]b `6 `]W_ `]b `X]Y `Ni _i bZh

8]Y`YfghYb`9f[YVb]ggY`X]YgYg`A cXY`g`g]bX`j]Y`j YfgdfYWX`YbX`
6]g`Ub[`k i fXYb`" + `DUh]YbhYb`VY\UbXY`hž`X]Y`]a `8 i fWX`gWX`b]hh`XfY]
V]g`j]Yf`HU[Y`]a `?fUb`Yb\Ui`g`j YfVfUWX`hYb`"8]Y`Ni`Zf]YXYb\Y]h`XYf
DUh]YbhYb`ghY`h]a `A]hhY`di`b`h`XYf`9j`U`i]Yfi`b[ž`X]Y`&\$&`*
ghUhhZ]bXYb`gc``"Gc``hY`g]WX`XUg`Dfc`Y`h`VYk`Å`fYbž`_`ÖbbhY`Y]bY
:cfhZØ\fi`b[`i`bhYf`UbXYfYa`B`Ua`Ybž`a`Ò[`]WX`Yfk`Y]gY`]a `?cbhYI`h
XYf`bYi`Yb`NYbhfU`_]b_]b`6cfk`YXY`]a `š\`f`&\$&,`ž]b`6YhfUWX`h
[Ync[Yb`k`YfXYb`"8`Ug`9b[U[Ya`Ybh`XYg`?fUb`Yb\Ui`gYg`nY][`h`Y]b
ghUf`Yg`6Ya`Ø`Ybž`X]Y`;`Ygi`bX\Y]hgj`Yfgcf[i`b[`]b`XYf`FY[]cb
bUWX`U`h][`ni`j`YfVYggYfb`i`bX`XYb`DUh]YbhYb`Y]b`i`a`ZUggYbXYg
6YhfYi`i`b[gYf`YVb]g`ni`V]YhYb"

8YhU]`g

6Ygi WX`Yb`G]Y`i`bg`Ui`Z.`b!U["XY