

VYfZU`Ui Z'Gd]Y`d`Uhn`]b`8]Yd\c`n.
Dc`nY]`V]hhYh'i a`NYi [YbUi ggU[Yb

I bVY_UbbhY`HÄhyf`fUi VYb`&\$!\$Å\ f][Yb`Ui Z'Gd]Y`d`Uhn`]b
K Ym\Y`Ui g" `Dc`nY]`gi W\h`NYi [Yb`i bX`<]bk Y]gY`ni`XYb
J YfXÅW\h][Yb"

⊕Y]bYf`VYi bfi \][YbXYb`J cfZU`]b`8]Yd\c`n`\UVYb`i bVY_UbbhY
HÄhyf`Y]bYb`↑ b[Yb`A Ubb`Ui Z`Vfi hU`ghY`K Y]gY`Ub[Y[f]ZZYb" `5a
: fY]hU[žXYa`i`&`" `5i [i gh`&\$&(ž[Y[Yb`&%`" \$`I` \fž`k`i`fXY`Y]b
&\$!\$Å\ f][Yf`i`bhYf`Y]bYa`ZU`gW\Yb`J cfk`UbX`Ui ZY]bYb`Gd]Y`d`Uhn
]a`G]YX`i`b[gk`Y[`]b`XYf`BÄ\Y`XYg`GW`Y\Yb_Ua`d`[Y`cW`h" `8]Yg
[YgW\U\`]b`Y]bYf`Ub`gcb`ghYb`fi` \][Yb`K`c\`b[Y[YbX`i`bX`\Uh`X]Y
5bk`c\`bYf`c`ZY`bg]W\h`j]W\`YfgW\Ø`hY`fh"

J cf`C`fh`k`i`fXYb`X]Y`5`hhUW`Y`gc`Zcf`hi`a`gc`i[Yk`U`hhÄh][Yfž`U`g`nk`Y]
5b[fY]ZYf`XUg`C`dZYf`a`]h`Y]bYa`A`YggYf`VYXfc`\hYb`i`bX`]b`X`Uni
nk`Ub[Ybž`gY]bY`K`YfhgUW\Yb`UVni [YVYb" `I`bhYf`XYa`i`8`fi`W`XYf
8`fc`i`b[`i[UV`XYf`&\$!\$Å\ f][Y`gY]b`A`cV]`hY`Y`Zc`b`ž`Y]bY`97!`?`UfhY
gck`Y]k`Y]hYfY`d`Yfg`Øb`]W\Y`;`Y[Yb`gh`Ä`b`XY`\`YfUi`g" `8`cW`X]Y
5[[fYgg]cb`XYf`HÄhyf`k`Uf`bc`W`b]W\h`j`cfVY].`B`UW\XYa`i`Yf`X]Y
K`YfhgUW\Yb`ØVYf[YVYb`\`UhY`ž`k`i`fXY`XYf`↑`b[Y`A`Ubb
Ui`Z[Y`ZcfXY`fhž`g]W\` \]bni`_`b]Yb" `⊕`X]YgYf`XYa`Øh][YbXYb`Dcg]h]cb
k`i`fXY`Yf`j`cb`gY]bYb`5b[fY]ZYf`b`i[YgW\`U[Yb`i`bX`Ua`i`?`cdZ
[YhfY`hY`b`ž`k`Ug`ni`" `Y]W\`hYb`J`Yf`Y`hni`b[Yb`ZØ`fhY"

8]Y`:`i`W\`h`XYf`HÄhyf`

B`UW\`XYa`i`,`VYf[f]ZZ]`YfgW\`k`UbXYb`X]Y`HÄhyf`gW\`bY`" `i`bX`bi`hnhYb
X]Y`[YfUi`VhY`97!`?`UfhY`Ub`a`Y`fYfYb`N][UfY`hYb`Ui`hca`UhY`b`ž`X]Y
g]W\`]a`F]W\`hk`Y[`i`bX`Ub`XYf`F`YW`_]b[\`Ui`gYf`GhfU`»`Y`VYZ]bXYb"
Gc`W\Y`GhfU`Zh`UhYb`k`YfZYb`Yfb`ghY`:`fU[Yb`ØVYf`X]Y`G]W\`Yf`Y]hg`U[Y

]b`XYf`F`Y[]cb`Ui Zi bX`a U\`bYb`ni f`K UW\gUa _Y]h]b`XYf
; Ya Y]bgW\UZh"

8Yf`Ā b[Y`A Ubb`_cbbhY`XYb`9fa]hh`Yfb`Y]b][Y`8YhU]`g`ni`XYb
HĀhYfb`_]YZfb`"8Yf`YfghY`HĀhYf`k]fX`U`g`Yhk U`%ž) `A`YhYf`[fc»
VYgW\f]YVYbž`a]h`_i fnYb`gW\k UfnYb`<UUFYb`i bX`[Y`_Y]XYh]b
Y]bYf`V`Ui !høf_]gYb`Gk YUhg\]fh!`JW_Y`a]h`? Udi nY`gck]Y`Y]bYf
V`Ui Yb`>Ubg`"8Yf`nk Y]hY`HĀhYf`k Uf`gc [Uf`bcW\`[fØ» Yfž
gW\Āhni b[gk Y]gY`%ž- \$`A`YhYfž`i bX`hfi [`Y]bY`k Y]» Y`Gk YUhg\]fh!
>JW_Y`a]h`? Udi nY`"8]YgY`6YgW\fy]Vi b[Yb`g]bX`ZØf`X]Y`Dc`]nY]`j cb
[fc» Yf`6YXYi hi b[ži a`a Ø[`]W\Y`<]bk Y]gY`Ui g`XYf`6Yj Ø`_Yfi b[
ni`Yf\U`hYb"

5i Zfi Z`ni f`NYi [Yba Y`Xi b[

8]Y`Dc`]nY]]bgdY`_h]cb`8]Yd`c`n`_U`h`X]Y`6Yj Ø`_Yfi b[`Ui Z[Yfi ZYbž
g]W\`a]h`a Ø[`]W\Yb`_bZcfa Uh]cbYb`ni a`_J`cfZU``cXYf`ni f`>Yb]h]hĀh
XYf`HĀhYf`ni`a`Y`XYb`"NYi [Ybž`X]Y`Ua`_fY]hU[UVYbX`]a`cXYf`i`a
XYb`Gd]Y`d`Uhn`6YcVUW\hi b[Yb`[Ya`UW\h`\UVYb`cXYf`XYbYb`X]Y
HĀhYfVYgW\fy]Vi b[`VY`_Ubb]j`cf`_ca`a`hž`k`YfXYb`[YVYhYbž`g]W\
i`bhYf`XYf`HY`YZc!Bi`a`a`Yf`\$) ((%#- +%`\$`ni`a`Y`XYb`"8]Y`Dc`]nY]
]gh`Ui`Z`X]Y`i`bhYfghø`hni b[`XYf`6Øf[Yf`Ub[Yk`]YgYbž`i`a`X]YgY
GhfUZhUh`Ui`Zni`_`ĀfYb`i`bX`X]Y`Y`YfUbhk`cfh]W\Yb`ni`f`FYW\YbgW\UZh
ni`n]Y\Yb"

K`Ā`fYbX`X]Y`9fa]h`i`b[Yb`XYf`Dc`]nY]`]a`_`Ub[Y`g]bXž`V`Y]Vh`X]Y
: fU[Y`c`ZZYbž`k]Y`gc`W\Y`[Yk`U`hĀh] [Yb`_`VYfZĀ``Y`]b`Ni`_i`bZh
j`Yf\]bXYfh`k`YfXYb`_ØbbYb`"8]Y`_`Ya`Y]bgW\UZh`k]fX`Yfa`i`h][hž
Ui`Za`Yf`_gUa`ni`gY]b`i`bX`j`YfXĀW\h][Y`5`_h]j]hĀhYb`ni`a`Y`XYbž`i`a
Ā`b`]W\Y`_J`cfZĀ``Y`ni`j`Yf\]bXYfb`i`bX`X]Y`G]W\Yf\Y]h]b`XYb
K`c`b[YV]YhYb`ni`ghĀf`_Yb"

8]Y`Dc`]nY]]bgdY`_h]cb`8]Yd`c`n`_ca`a`h`a]h`Y]bYa`5i`Zfi`Z`ni`f
A]h`Y]i`b[`j`cb`_bZcfa Uh]cbYbž`XUgg`Y]bY`gc`W\Y`5 [[fYgg]cb`b]W\h
U`g`Y]ba`U`][Yg`9fY][b]g`VYhfUW\hYh`k`YfXYb`gc`hYž`gc`bXYfb`U`g`HY]
Y]bYg`U`Ufa]YfYbXYb`HfYbXg`j`cb`_`Yk`U`h]`YfVfYW\Ybž`X]Y`]b`X]YgYf
5fh`ni`bY`a`Yb`_ØbbYb`"

: Øf'F ØW_ZfU[Yb'cXYf'<]bk Y]gY'ghY\Yb'X]Y'ni ghÅbX][Yb'6YUa hYb
i bhYf'XYf'HY`YZcbbi a a Yf'\$) ((%#- +%!\$'ni f'J YfZØ[i b["9g']gh
k]W\h][ž'XUgg'g]W\X]Y'; YgY`gW UZh'U_h]j 'Ub'XYf'5i Z_Àfi b[
gc`WYf'J cfZÀ`Y`VYhY]'[hi bX'XUni 'VY]hfÅ[hž'X]Y'G]WYf\Y]h'ib'XYf
FY[]cb'ni 'Yf\Ö\Yb"

C f][]bU`!7cbhYbhj cb.'Dc`]nY]]bgdY_h]cb'8]Yd\c`nžØVYfa]hY`h
Xi fW\`bYk g'U_hi Y`

8YhU]`g

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U["XY