

6J 6!HfU]bYfgcf[Yb. ; i]fUggm!5i gZU`` _ÒbbhY`g]W\ j Yf`Àb[Yfb

6cfi gg]U`8cfha i bX`[]Vh`Y]b`l dXUHY`ni`GYf\ci` ; i]fUggm
5i gZU``nY]h`_ÒbbhY`Àb[Yf`XUi Yfb"GdcfhX]fY_hcf`?Y\``_`Àfh
Ui Z'

⊕`XYf`i »VU``k Y`h`k]fX`a ca YbhUb`ØVYf`X]Y`DYfgcbU`]Y`GYf\ci
; i]fUggmj cb`6cfi gg]U`8cfha i bX`X]g_i h]Yfh"8]Y`6YXYb_Yb
VYnØ[`]W\`gY]bYf`J Yf`Yhni b[` _ÒbbhYb`b]W\h`bi f`X]Y`A UbbgW\UZhž
gcbXYfb`Ui W\`X]Y`[YgUa hY`J YfY]bgghfUHY[]Y`VYY]bZi ggYb"

J Yf`Yhni b[`i bX`HfU]b]b[` `5 _hi Y``Yf`GhUbX

GYf\ci` ; i]fUggmž`XYf`[YfUXY`j cb`J Z6`Ghi hh[Ufh`ni`6cfi gg]U
8cfha i bX`[Yk YW\gY`h]ghž`_Àa dZ`h`a]h`Y]bYf`?b]Yj Yf`Yhni b[``Hfchn
X]YgYf`?ca d`_Uh]cbYb` \Uh`XYf`GdcfhX]fY_hcf`GYVUgh]Ub`?Y\`
j Yfg]W\Yfhž`XUgg` ; i]fUggm`hÀ[`]W\`]b`6UX`F U[Un`hfU]b]Yfhi bX
U_hi Y``Y]b`@Ui ZhfU]b]b[`c`bY`GW\]YbY`UVgc`j]YfY"8Ug`[]Vh
<cZb]b[`Ui Z`Y]bY`nY]hbU`Y`F ØW__Y`fž`Ui W\`k Ybb`XYf`[YbUi Y
NY]hdi b_h`k Y]hYf\]b`i b`_Uf`V`Y]Vh"€ €

9]bZi gg`Ui Z`X]Y`A UbbgW\UZhggghfUHY[]Y

8Yf`5i gZU``j cb` ; i]fUggm`YfgW\Y]bh`dfcV`Ya Uh]gW\ž`XU`XYf`6J 6
i fgdfØb[`]W\`d`UbhYž`XUg`Ghi fa !8i c`a]h`]\a`i bX`B]WUg` : Ø``fi [
ni `V]`XYb"5i Z[fi bX`Y]bYg`i _fUh]j Yb`5b[YVchg`j cb`K Ygh<Ua
l b]hYX`k i fXY` : Ø``fi [`YXcW\`j Yf_Ui Zhž`k Ug`X]Y`G]hi Uh]cb`k Y]hYf
j Yf_ca d`n]Yfh" ; YfØW\hY`ØVYf`Y]bYb`a Ø[`]W\Yb`K YW\gY`j cb
Mci ggci ZU`A ci _c_c`i bX`X]Y`l bg]W\Yf\Y]h`i a`GÅVUgh]Yb`<U`Yf
k YfZYb`ni gÀh`n]W\` : fU[Yb`Ui Zž`k]Y`6cfi gg]U`8cfha i bX`]a`Ghi fa
Ui Z[YghY``h]gh"

; YfØW hY 'ØVYf''Àb[YfY '5Vk YgYb\Y]h

9g'_i fg]YfYb'A Y'Xi b[Ybž'X]Y'VYgU[Ybž'XUgg'; i]fUggm
a Ô[']WYfk Y]gY'ZØf'Y]bYb''Àb[YfYb'NY]hfUi a 'Ui gZU''Yb'_ØbbhYž
k Ug']\b'j cb'XYb'YfghYb'6i bXYg''[U!Gd]Y'Yb'XYg'bYi Yb'J YfY]bg
Ui ggW']Y» Yb'k ØfXY''@Ui h'6Yf]W hYbž'_ØbbhY'gY]b'8YVØh'Yfgh'Ua
&+'G YdhYa VYf'VY]a 'Gd]Y''[Y[Yb'XYb'J Z@6cW'i a 'ghUhhZ]bXYb"
8U'XYf'6J 6'Ua ' &&'G YdhYa VYf'[Y[Yb'; i]fUggmg'Y\Ya U''[Yb
J YfY]b'gd]Y'hž'_ØbbhY'X]YgYf'Ui W'XUVY]'ZY'\Yb"

8]Y 'F Y 'Yj Un'XYf'G]hi Uh]cb'ZØf'XYb'6J 6

8Yf': U''; i]fUggm]gh'b]W'h'bi f'Y]bY']bX]j]Xi Y''Y'gdcfh']W'Y
5b[Y'Y[Yb\Y]hž'gcbXYfb'\Uh'Ui W'gW'k Yfk]Y[YbXY
5i gk]f'_i b[Yb'Ui ZXYb'J YfY]b''6cfi gg]U'8cfha i bX'_ØbbhY
[Ynk i b[Yb'gY]bž'gW'bY''gha Ô[']W'Y]bYb'k Y]hYfYb'5b[fY]ZYf'ni
j YfdZ]W'hYb''5_hi Y''gW'Ui h'XYf'J YfY]b'Ui ZA UI]a ']]Ub'6Y]Yf'j cb
XYf'HG; ' <cZYb\Y]a žk Å\fybX'XYf': 7 '@] Yfdcc''YVYbZU''g
-bhYfYggY'Ub'XYa 'Gd]Y'Yf'VY'_i bXYh'\Uh''8]Y'5V'ØgY'ZØf'XYb
hU'Ybh]YfhYb'GhØfa Yf'k]fX'Ui Z'&) 'V]g'' \$'A]''cbYb'9i fc'[YgW'Àmh"

: Un]h

8]Y'6YXYb_Yb'i a 'X]Y':]hbYgg'j cb'GYf\ci'; i]fUggm'k YfZYb'Y]b
@]W'h'Ui ZX]Y' <YfUi gZcfXYfi b[Ybž'XYbYb'g]W'6cfi gg]U'8cfha i bX
]b'XYf'_ca a YbXYb'GU]gcb'[Y[YbØVYfg]Y'h''8]Y'5i gZU''nY]h
_ØbbhY'b]W'h'bi f'X]Y'gdcfh']W'Yb'5a V]h]cbYb'XYg'J YfY]bg
[YZÀ\fXYbž'gcbXYfb'Ui W'X]Y'ghfUhY[]gW'Y'5i gf]W'hi b[']b'XYf
HfUbgZYfdc'h]_VYY]bZi ggYb''8]Y': Ubgi bX'XYf'J YfY]b'V']W_Yb
[YgdUbbh'Ui ZX]Y'_ca a YbXYb'HU[Yž'i a 'a Y\?'Uf\Y]h'ØVYf'X]Y
Ni '_i bZ]j cb'; i]fUggmi bX'XUg'; YgW']W_XYg'6J 6'ni 'Yf\U'hYb"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY