

8 fYgXYb 'hf]ZZh'Ui Z'Ghi hh[Ufh' = 'K Yf
hf]i a d \]Yfh'ja '5i Zgh]Y[g_Ua dZ3

9fZU\ fYb'G]Y'U''Yg'ØVYf'XUg'8f]hh'[UXi Y''8 mbUa c'8 fYgXYb
[Y[Yb'Ghi hh[Ufh'=Ua '' %"\$, "&\$&(' 'H]ddgž'Dfc[bcgYb'i bX
K Yhhei chYb"

5a 'GUa ghU[žXYb'' %''5i [i gh&\$&(žZ]bXYh'ja 'Fi Xc'Z< UfV][!
GhUX]cb']b'8 fYgXYb'Y]b'gdUbbYbXYg'8f]hh'[UXi Y''nk]gWYb
8 mbUa c'8 fYgXYb'i bX'XYf'nk Y]hYb'A UbbgW UZh'XYg'J Z6'Ghi hh[Ufh
ghUhh''8]YgYg'5i ZY]bUbXYfhfYZZYb'j Yfgdf]W'h'b]W'h'bi f
Ui » Yf[Yk Ò\ b']WYb': i » VU''ž'gcbXYfb'Ui W'gdUbbYbXY
K Yhha Ò[']W_Y]hYb'ZØf': Ubg'i bX'Gdcfhk YhhYb!9bh\i g]UghYb"

8]Y'6Y[Y[bi b['VY[]bbhi a '%(.\$\$'I \f'i bX''Ài hYh'XYb'j]YfhYb
Gd]Y'hU['XYf'' '@[U'Y]b''8 mbUa c'8 fYgXYb'[Y\h'U'g': Uj cf]h'ib'X]Y
DUfh]Yž'bUW\XYa 'g]Y'V]g\Yf'Y]bY'VYY]bXfi W_YbXY'@Y]ghi b[']b'XYf
@[U['YnY][h'\UVYbž'cVkc'\ 'g]Y]b']\fYa ''YhnhYb'Gd]Y''Y]bY
\$.&!B]YXYf'U[Y['Y[Yb'9fn[YV]f[Y'5i Y'\]bbY\ a Yb'a i gghYb"
Ghi hh[Ufh'=\]b[Y[Yb'nY][h'g]W'YVYbZU''g'U'g'Yfbgmi bY\ a YbXYf
' Y[bYfž'\Uh'YXcW']b']\fYb''YhnhYb'Gd]Y'Yb['Ya]gW'hY
9f[YVb]ggY'Yfn]Y'h''6Y]XY'A UbbgW UZhYb'g]bX'VYghfYVhž'\ fY
: cfa _i fj Y'ni 'j YfVYggYfb"

8 fYgXYb ']b'ghUf_Yf': cfa

8 mbUa c'8 fYgXYb '\Uh']b'XYf''Ui ZYbXYb'GU]gcb'Y]b'ghUf_Ygž
cZZYbg]j 'cf]Ybh]YfhYg'Gd]Y'Ub[YVch'dfÀgYbh]Yfh''8]Y'YfghYb'VY]XYb
@[Ugd]Y'Yž'X]Y'g]Y['Yk cbbYb'\UVYbž'j YfgdfYWYb'Y]bY
Ui ZfY[YbXY'Gd]Y'k Y]gY'' ðg[YgUa h'\UVYb'g]Y]b'X]YgYb'YfghYb
XfY]'Gd]Y'Yb'VYfY]hg'*'HcfY'Yfn]Y'hž'k Ug']\fY'cZZYbg]j ghÅf_Y
i bhYfghfY]W'h''5''YfX]b['g'a ØggYb'g]Y'Ub']\fYf'8YZYbg]j 'Y]ghi b[

UfVY]hYbž'XU'g]Y'a]h') ; Y[YbhcFYb']b'XYb'V]g\Yf][Yb'Gd]Y'Yb'X]Y
j]YfhgW\`YW\hYghY'8YZYbg]j Y'XYf'@[U'ghY''Yb"

A]h']bg[YgUa h'* 'Di b_hYb'Ui g'XfY]'Gd]Y'Yb'VY'Y[Yb'g]Y'XYfnY]h
XYb'j]YfhYb'D'Uhn']b'XYf'HUVY''Y''8]Y'\c\Y'; Yk]bbei chY'XYf
6i W\ a UW\Yfž'X]Y'8fYgXYb'Y]bY'; Yk]bbW\UbW'j cb'+%
ni gW\fy]VYbž'j YfXYi h']W\h'X]Y': Uj cf]hYbfc''Y'XYf'; Ugh[YVYf''8]Y
E i chY'ZØf'Y]bYb'G]Y['j cb'8fYgXYb''Y][h'VY]'%ž(\$žk A\fybX'Y]b
, VYffUgW\i b[gg]Y['j cb'Ghi h[Ufh'=Y]bY'E i chY'j cb'* ž* ('V]YhYh"

Ghi hh[Ufh'=Ui Z'XYf'Gi W\Y' bUW\ 'GhUV]'hÅh

8]Y'nk Y]hY'A UbbgW\UZh'XYg'J Z6'Ghi hh[Ufh'\Uh'V]g\Yf']b'YXYa
]\fYf'Gd]Y'Y'Y]b'Hcf'Yfn]Y'hžk Ug'XUfUi Z\]bk Y]ghž'XUgg'g]Y'j b'XYf
@[Y'g]bXž'cZZYbg]j ; YZU\f'ni 'YfnYi [Yb''B UW\ 'Y]bYa
I bYbhgW\]YXYb:[Y[Yb'K]YgVUXYbž'k c'g]Y'&.&gd]Y'hYbž'_ØbbYb
g]Y'g]W\ 'VYbZU'g'Ui Z'\fY'@Y]ghi b[Yb'ghØhnYb''A]h'XYa 'U_hi Y''Yb
HUVY''YbghUbX'Ui Z'XYa 'g]YVhYb'D'Uhn'ghY\Yb'g]Y'bi f'Y]bYb'Di b_h
\]bhYf'8fYgXYb''Ghi hh[Ufh'nY][h'Y]bY'gc`]XY'5i gk Åfhg'Y]ghi b['i bX
\Uh'VYgcbXYfYb'A i h'VYk]YgYbž']bXYa 'g]Y'g]W\ 'b]W\h'j cb'XYb
Xfi W_j c''Yb'Gd]Y'VYX]b[i b[Yb']b'ZfYa XYb'GhUX]Yb'Y]bgW\ØW\hYfb
'Y»Yb"

8]Y'GhÅf_Y'XYf'Ghi hh[UfhYf']a '5i gk Åfhggd]Y'']gh'VYgcbXYfg
VYa Yf_Ybgk Yfh''b'XYf'j Yf[Ub[YbYb'GU]gcb'\UhYb'g]Y'X]Y
nk Y]hVYghY'5i gk ÅfhgV]'Ubn']b'XYf'@[Už'a]h'bi f'nk Y]'B]YXYf'U[Yb
]b'%+'Gd]Y'Yb''8Yf'HfU]bYf'A Uf_i g':]YX'Yf'k]fX'XUfUi Z'UVn]Y'Ybž
X]YgY'HYbXYbn'VY]ni VY\U'hYb'i bX'XYb'Gd]Y'Yfb'J YfhfUi Yb'ni
[YVYbž'i a '[Y[Yb'8fYgXYb'a Ui]a U'Yb'8fi W_'Ui gni ØVYb"

8]Y'5bU'mgY'XYf'K Yhhei chYb'nY][hž'XUgg'X]Y'6i W\ a UW\Yf'Y]bY
\c\Y'K U\fgW\Y]b']W\ _Y]h'ZØf'Y]b'hcffY]W\Yg'Gd]Y''j cfUi ggU[Ybž
a]h'Y]bYf'E i chY'j cb'%ž+, ž'XUgg'VY]XY'HYUa g'hfYZZYb'k YfXYb''8]Y
?ca V]bUh]cb'j cb'8fYgXYb'g'cZZYbg]j Yf'GhÅf_Y'i bX'Ghi hh[Ufhg
: A\][_Y]hž'HcfY'ni 'Yfn]Y'Ybž'_ØbbhY']b'X]YgYa 'Ui g[Y['W\YbYb
8i Y''YbhgW\Y]XYbX'gY]b'i bX'ni 'Y]bYa '\c\Yb'Di b_hYghUbX
ZØ\fyb"

6i W\ a UW\ Yf'i bX'Gdcfhk YhhYb!5bU`mghYb'fYW\ bYb'XU\ Yf'a]h
Y]bYf`YV\UZhYb'6Y[Y[bi b[ž'VY]'XYf'a Y\ f'U`g'&ž) 'HcfY'Yfn]Y`h
k YfXYb'_ÖbbhYb"'8]Y'E i chY'ZØf'X]YgY'K YhhY`']Y[Yb'VY]'%ž) , ž'k Ug
XUfUi Z'\]bXYi hYhž'XUgg'Ui W\ 'X]Y': UW\ `Yi hY`]b'XYf'GnYbY'j cb
Y]bYa 'cZYbg]j Yb'GW\ `U[UVhUi gW\ `Ui g[Y\ Yb"'8 Ug'U[[fYgg]j Y
Gd]Y`'j cb'VY]XYb'GY]hYb'_ÖbbhY'ZØf'Y]bYb'i bhYf\U`hgUa Yb
BUW\ a]hhU['gcf[Yb"

8]Y`YhnhYb'6Y[Y[bi b[Yb'nk]gW\ Yb'X]YgYb'VY]XYb'HYUa g'k UfYb
Ui W\ 'j cb'gdUbbYbXYb'A ca YbhYb'[YdfÄ[hž'a]h'Y]bYf
[`Y]W\ a Ä»][Yb'6]'Ubn'Ui g'XYb`YhnhYb'nY\ b'Gd]Y`Yb"'8 fYgXYb
_cbbhY'V]g'Ub['X]Y'a Y]ghYb'X]YgYf'8i Y`Y'ZØf'g]W\ `YbhgW\ Y]XYb
i bX'k]fX'X]YgY'<Y]a gd]Y`W\ UbW\ 'bi hnYb'k c`Ybž'i a 'XYb'5VghUbX
ni a '5i Zgh]Y['ni 'k U\ fYb"

8]Y`Ni gW\ Ui Yf'i bX'K YhhZfYi bXY' [YgdUbbh'Ui Z'Y]b'Ya ch]cbU`Yg
i bX'UWh]cb[Y`UXYbYg'Gd]Y`ž'k c'VY]XY'A UbbgW\ UZhYb'U`Yg[YVYb
k YfXYbž'i a 'X]Y'XfY]'Di b_hY'Y]bni ZU\ fYb"'9g'k]fX']bhYfYggUb'h'gY]b
ni `VYcVUW\ hYbž'c'V'8mbUa c'8fYgXYb'gY]bY'<Y]a ghÄf_Y
Ui ggd]Y`Yb'_Ubbž'k Ä\ fYbX'Ghi hh[Ufh'≡XUfUi Z'UVn]Y`hž'a]h'Y]bYa
5i gk Äfhgg]Y['ni 'ØVYffUgW\ Yb'i bX'g]W\ 'j b'XYf'@[U'ni 'ZYgh][Yb"

8YhU]`g

6Ygi W\ Yb'G]Y'i bg'Ui Z.'b!U["XY