

< Y`XYb \ UZhY`F Y]gYbXY`fYhhYb`%+!>À\ f][Y
]b`XYf`G!6U\ b`VY]`@Y]dn][`

%+!>À\ f][Y`]b`G!6U\ b`VY]`@Y]dn][`VY`Àgh][hž`HÀhYf`]b
BYi`_]Yf]hngW`ZYgh[Ybca`a`Yb`"FY]gYbXY`i`bX`DYfgcbU`
\Y`ZYb`gW`bY`"

@Y]dn][`ž`8Yi`hgW`UbX`!`8fUa`U`]a`Ni`[UVhY]`.`5a`"\Y`"]W`hYb
HU[`k`]fX`Y]bY`%+!>À\ f][Y`↑`b[Y`:]fUi`]b`XYf`G!6U\ b`Ui`ZXYf
GhfYW`_Y`bUW`@Y]dn][`C`dZYf`Y]bYf`gW`c`_Y]fYbXYb`5`hUW`_Y`" `đ
6cfbU`ghY][`hY]b`%-`>À\ fY`U`hYf`5Z[`\UbY`ni`ž`XYf`XYf`Dc`]nY]`VYfY]hg
VY`_Ubbh]`ghž`i`bX`[Y\`hi`bj`YfnØ[`]W`a`]hi`b[YVYhYbYb
6YfØ\fi`b[Yb`ni`f`HUh`8`cW`X]Y`]; YgW`]W`hY`b]a`a`hY]bY
\Y`XYb\UZhY`K`YbXi`b[`8`Ub`_`_i`[Yf`A`]hfY]gYbXYfž`X]Y`b]W`h
i`bhÀh][`ni`gW`Ui`Ybž`k`]fX`XUg`Ni`[dYfgcbU`U`Ufa`]Yfh`"@i`h`XYf`
HU[&(`YbXYhY`U`Ygž`]bXYa`X]Y`G!6U\ b`]b`BYi`_]Yf]hngW`Ub\`Y`hž
k`c`X]Y`6YUa`hYb`XYf`@Y]dn][Yf`6i`bXYgdc`]nY]`VYfY]hghUbXYbž`XYb
HÀhYf`]b`; Yk`U\fgUa`ni`bY\`a`Yb`"

9]bY`a`i`h][Y`9b`hgW`Y]Xi`b[`XYf`FY]gYbXYbž`X]Y`g]W`Yf`]W`b]W`h
gY`Vghj`Yfgh`AbX`]W`]gh`"K`Yf`\`ÀhY`[YXUW`hž`XUgg`Y]bY`Y]bZUW`Y
Ni`[ZU\fh]gc`XfUa`Uh]gW`j`Yf`Ui`Zyb`_`ÖbbhY`3`8`cW`X`U`b`_`XYf
Ui`Za`Yf`_gUa`Yb`NYi`[Yb`]Y`Z`X]Y`5`_h]cb`]b`_`ØfnYghYf`NY]h]`bg`@YfY`"
8Yf`Ni`[`V`]YV`b]W`h`Ub[Y`ghY\`Ybž`XYb`b`X]Y`Dc`]n]ghYb`k`UfYb
gW`bY`"j`cf`C`fhž`i`a`XYb`HÀhYf`ZYghni`bY\`a`Ybž`k`]Y`Y]b
Dc`]nY]gdYfW`Yf`Yf`_`ÀfhY`"8]Y`6i`bXYgdc`]nY]`\Uh`VYfY]hg`Y]b
9fa`]hhi`b[gj`YfZU\`fYb`k`Y[Yb`gYI`i`Y`Yf`6Y`Àgh][i`b[`Y]b[Y`Y]hYh`"

< Y`XYb \ UZhY`F Y]gYbXY`i`bX`gW`bY`Yg
< UbXY`b

8Yf`J`cfZU`YfY][`bYhY`g]W`Ua`A`cbhU[`a`]hhU[`ž`i`bX`nk`Uf`]a

[Ya Øh]WXYb`BYi _]Yf]hngW` [Y`Y[Yb" <]Yf`k i fXY`X]Y
i b[Ya Øh]WY`@U[Y`XYg`hUdZYfYb`A`AXWXYbg`j cb`XYb`N]j]`Wci fU[Y!
G]Y[Yfb`VYYbXYh"8]Y`6i bXYgdc`]nY]`VYhcbh`]bgVYgcbXYfY`X]Y
Fc`Y`XYf`Wci fU[]YfhYb`DUggU[]YfY`i bX`cVh`XUg`gW`bY`Y
9]b[fY]ZYb`XYg`Ni [dYfgcbU`gž`XUg`_Y]bY`GY`i bXY`nØ[YfhYž`X]Y
Dc`]nY]`ni `VYbUW`f]W`h][Yb"

A]hfY]gYbXY`U`g`<Y`XYb`XYg`5`hU[g`8]YgYg`VY`YfnhY`9]b[fY]ZYb
nY][hž`k]Y`k]W`h][`Yg`]ghž`]b`i bYfk UfhYhYb`G]hi Uh]cbYb`Y]bYb
_Ø`Yb`?cdZni `VYk U`fYb`i bX`gcZcfh`Ybhgd`fYW`YbX`ni `UbXY`b"
8]YgY`9bhgW`cggYb`Y]h`U`Z`b]W`h`bi f`XYf`f`b[Yb`i: fUi ž`gcbXYfb
`Y]ghYhY`Y]bYb`[fc»Yb`6Y]hfU[`ni f`G]W`Yf`Y]h]b`ÖZYbh]W`Yb
JYf`_Y`fga]hhY`b"

9]b`gW`k YfYf`GW`U[ž`XcW`_Y]bY`6`Y]VYbXY B UfVYb

K `A`fYbX`XYf`H`hYf`bi b`a]h`XYb`?cbgYei YbnYb`gY]bYg`<UbXY`bg
_cbZfcbh]Yfh`k]fXž`]Y[h`XYf`i: c`_i g`bi b`Ui W`XUfUi Z`XUg
JYfhfUi Yb`]b`X]Y`G]W`Yf`Y]h`XYf`ÖZYbh]W`Yb`JYf`_Y`fga]hhY`
k]YXYf`Yfn`i ghY`Yb"8]Yg`YfZcfXYfh`Y]b`fY[Y`a`Å»][Yg`GW`i`hYfb
U`Yf`6YhY]][hYbž`i a`XUg`l`a`ZY`X`g]W`YfYf`ni`a`UW`Ybž`k]Y`Ui W`
X]Y`@`N`VYhcbh"8Yf`8Ub`_XYf`6YhfcZZYbYb`]gh`VYfY]hg`XYb
a`i`h][Yb`A]hZU`fYbXYb`i bX`XYa` `]`ZgVYfY]hYb`Ni [dYfgcbU`
g]W`Yf`"K`Ug`V`Y]Vhž`]gh`Y]b`i: `Ubndi b`h`XYf`7ci fU[Y`i bX
A YbgW`]W`_Y]h`a]hhYb`]a`5`hU["9]b`JcfV]`Xž`XYa`k]f`U`Y`Zc`[Yb
_ØbbYb"

8YhU]`g	
JcfZU`	GYI i U`XY`_hY
Cfh	@Y]dn][ž`8Yi hgW`UbX
: YghbU`a`Yb	%

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY