

>YfYa m'5`Yb`K \]hY`YfZc fgW h'6fi W
Gdf]b[ghYYb`Z0f`bYi Y`:]`a fc`Y

>YfYa m'5`Yb`K \]hY`VYfY]hYh'g]W`]bhYbg]j`Ui ZX]Y`Fc`Y`XYg
6fi W`Gdf]b[ghYYb`j cfz`]bgd]f]Yfhj cb`Mci Hi VY!J]XYcg`i bX
dYfg0b`]WYa`'?cbhU_h"

@cg'5b[Y`Yg`]gh'ni fnY]h'XYf`C fhz`Ub`XYa`'g]W`U`Yg`i a`'Y]bY`XYf
VY_UbbhYghYb`A i g]_`Y[YbXYb`XfY`h`6fi W`Gdf]b[ghYYb`"8Yf
GWUi gd]Y`Yf`>YfYa m'5`Yb`K \]hYz`XYf`Xi fW`'gY]bY`Fc`Y`U`g`?cW
7Ufa m`]b`XYf`VY`]YVhYb`GYf]Y` H\Y`6YUf`'?'b[`cZ`h\Y`?]hWYb
VY_Ubbh`k i fXYz`VYfY]hYh'g]W`Ui ZY]bY`bYi Y`<YfUi gZcfXYfi b[`j cf"
= `VYj cfghY`YbXYb`:]`a`'8Y`]j Yf`A Y`:] fca`Bck \YfY`'k]fX`Yf`X]Y
Fc`Y`XYg`'6cgg`'0VYfbY`a Ybzi bX`gY]bY`J cfVYfY]hi b[Yb`g]bX
U`Yg`UbXYfY`U`g`[Yk 0\b`]W`"

K \]hY`]gh`Y]b`Y]XYbgW UZh]W Yf`?0bghYfz`XYf`g]W`YbhgW]YXYb
\Uhz`g]W`]bhYbg]j`'a]h`XYa`'K Yf`_`i bX`@VYb`j cb`6fi W
Gdf]b[ghYYb`Ui gY]bUbXYfni gYhnYb`"9g`[]Vh`Y]bZUW`gc`j]Y`
J]XYca UhYf]U` ž`gd]W`h`Yf`]a`'bhYfj]Yk`'a]h`XYa`'A AbbYfa U[Un]b
; E`"8]Y`:] 0`Y`Ub`'bZcfa Uh]cbYb`\Uh`Yg`]\a`'Yfa 0[`]W`hž
Gdf]b[ghYYbg`9bhk]W`_`i b[`0VYf`X]Y`d\`fY`[YbUi`'ni`VYcVUW`hYb`
gck c`\`gY]bY`Gh]a`'a`Y`U`g`Ui W`'gY]bY`DfAgYbn`Ui ZX`Yf`'60\bY`"

8]Y`?'i bgh`XYf`J cfVYfY]hi b[

I a`'g]W`Ui ZX]Y`Fc`Y`j cfni VYfY]hYbž`\Uh`K \]hY`nU`\fY]W Y
Mci Hi VY!J]XYcg`Xi fW`ZcfghYhž`X]Y`gck c`\`5i Zhf]hY`U`g`Ui W
=bhYfj]Yk`g`nY][Yb`"9f`VYgW`fY]Vh`Yg`U`g`'k]f`_]W`'[fc`»Ufh][ž
Gdf]b[ghYYb`]b`j YfgW]YXYbYb`@VYb`gd`UgYb`ni`Yf`VYb`i bX
gY]bY`a`i g]_U`]gW`Y`gck]Y`[YgdfcW`YbY`Gh]a`'a`Y`ni`'ghi`X]YfYb`
8]YgY`:] cfgW`i b[`] [Y`h`k`Y]h`0VYf`XUg`V`c`»Y`5b`\0fYb`j cb`A i g]_

\]bUi g/Yg]ghY]b'h]YZYg'9]bhUi W\Yb']b'X]Y'DYfgOb`]W_Y]hi bX'XYb Gh]'XYg'F cW_ghUfg"

9]b'YbhgW\Y]XYbXYf'5gdY_h'XYf'J cfVYfY]hi b['k Uf'ZØf'K \]hY'X]Y A Ò[`]W\Y]h'z'Ui W\X]fY_hYb'?cbhU_h'ni 'Gdf]b[ghYYb'ni '\UVYb'" 9f i bhYfghØhnh'XYb':]'a 'ØVYf\Ui dh žYbh\Ø'h'K \]hYžXYf'XYb'A i g]_Yf U'g' Y]bZUW\XYb'VYghYb'Hmd 'VYnY]W\byh'"8]YgY'dYfgOb`]W\Y JYfV]bXi b['_ØbbhY'Y]bY'k Yfhj c''Y'E i Y''Y'XYf'5i h\Ybh]n]hÅh'ZØf gY]bY'8UfghY''i b['gY]b"

9]b'6`]W_`Ui Z' 8Y`j] Yf'A Y': fca `Bck \YfY

8Yf':]'a 'k]fX'g]W\`Ui Z'X]Y'9bhghY\i b['j cb'Gdf]b[ghYYbg'5`Vi a BYVfUg_U '_cbnYbhf]YfYbžXUg'%-, &j YfØZYbh]W\h'k i fXY" 8]YgYg'5`Vi a 'a Uf_]YfhY'Y]bYb'K YbXYdi b_h]b'XYf'?Uff]YfY'XYg ?ØbghYfg'i bX'k]fX'cZi'ZØf'gY]bYb'fc\YbžU_i gh]gW\Yb'Gh]'i bX gY]bY'Y]bXf]b[`]W\Yb'HYI hY' [Y'cVh'"8]Y'9bhgW\Y]Xi b[ž'Y]b'gc`W\Yg ?Ud]hY''gY]bYg'@YVYbg'ni 'YfnÅ\`Ybž'gdf]W\h'ZØf'Y]bYb'h]YZYb FYgdY_hj cf'XYf'?i bgh'i bX'XYf'; YgW\]W\hYž'X]Y'Gdf]b[ghYYb [YdfÅ[h`Uh"

ŸfYa mi5''Yb'K \]hYg'HfUbgZcfa Uh]cb']b'X]Y'F c''Y'XYg'F cW_ghUfg k]fX'b]W\h'bi f'Xi fW\`gY]bY'gW\Ui gd]Y'Yf]gW\Yb': Å\[_Y]hYbž gcbXYfb'Ui W\X'i fW\`gY]bY'; YgUb[gXUfV]Yhi b['j Yf'Ub[h"i a Ui h\Ybh]gW\`ni '_]b[Ybž'a i gg'Yf'X]Y'9ggYbn'j cb'Gdf]b[ghYYbg ghUf_Yf'i bX'Ya ch]cbU`Yf'Gh]a a Y'Y]bZUb[Ybž'k Ug'Y]bY'Ybcfa Y <YfUi gZcfXYfi b['XUfghY''hž]bgVYgcbXYfY'ZØf'Y]bYb'GW\Ui gd]Y'Yfž XYf'V]g'Ub['j cf'U''Ya ']'b'XfUa Uh]gW\Yb'F c''Yb'Vf]''YfhY"

8]Y'?ca V]bUh]cb'Ui g'A i g]_i bX'GW\Ui gd]Y`_i bgh'_ØbbhY'ZØf K \]hY'Y]b'bYi Yg'?Ud]hY'']b'gY]bYf'?Uff]YfY'XUfghY''Yb'i bX']\a'X]Y A Ò[`]W\Y]h'V]YhYbž'gY]b'HU'Ybh'Ui ZY]bY'j Ò`]['bYi Y'K Y]gY'ni nY][Yb'"8]Y'J cfZfYi XY']gh'[fc»ž'b]W\h'bi f'VY]'gY]bYb': Ubgž gcbXYfb'Ui W\VY]XYbYbž'X]Y'XYa '@YVYb'i bX'K Yf'_j cb'6fi W\ Gdf]b[ghYYb'bU\Y'ghY\Yb"

9]bV`]W_]b'Y]bY'A i g]_`Y[YbXY

8]Y'6YXYi hi b[žX]Y'6fi W'Gdf]b[ghYYb']b'XYf'A i g]_[YgW]W hY
 \Uhž]gh'i bVYghf]hYb"'GY]b'HU'Ybhž; YgW]W hYb'Xi fW'gY]bY'@]YXYf
 ni 'YfnÅ\`Ybž'\Uh; YbYfUh]cbYb']bgd]f]Yfh"ŰfYa m'5`Yb'K \]hYg
 9b[U[Ya Ybhž]g]W'gc']bhYbg]j']b'X]Y'A UhYf]Y'Y]bni UfVY]hYbž'nY][hž
 k]Y'k]W h]['Yg]ghž'X]Y'K i fnY'b'i bX'X]Y'9]bZØggY'j'cb'?Øbgh'Yfb
 ni 'j YfghY\`Ybž'i a'g]Y'['Ui Vk ØFX]['XUfni ghY`Yb"'9g']gh'Y]b
 NY]WYb'XYg'FYgdY_hg'[Y[YbØVYf'Y]bYf'@Y[YbXY'i bX']\fYa '9fVYž
 XUg'ØVYf'X]Y'A i g]_'\]bUi g[Y'h"

8]Y'FY]gY'j'cb'ŰfYa m'5`Yb'K \]hY'ni '6fi W'Gdf]b[ghYYb']gh'U'gc
 b]W h'bi f'Y]bY'gWUi gd]Y'Yf]gWY'<YfUi gZcfXYfi b[ž'gcbXYfb'Ui W
 Y]bY'9bhXYW_i b[gfY]gY']b'X]Y'K Y'h'Y]bYg'XYf'[fØ» hYb'A i g]_Yf
 i bgYfYf'NY]h"8]Y'J YfV]bXi b['nk]gWYb'GWUi gd]Y''i bX'A i g]_
 k]fX'ja a Yf'ghÅf_Yfž'i bX'X]YgYf':]a'j Yfgdf]W hž'Y]b
 ZUgn]b]YfYbXYg'GhØW'?'i 'hi fi' i bX'A i g]_[YgW]W hY'ni 'k YfXYbž
 XUg'gck c'\`U'hY': Ubg'j'cb'Gdf]b[ghYYb'U'g'Ui W'bYi Y'Di V']_i a
 UbgdYfWYb'k]fX"

8]Y'6YXYi hi b['j'cb'6fi W'Gdf]b[ghYYbg A i g]_

6fi W'Gdf]b[ghYYbg'A i g]_'\Uh'ØVYf'X]Y'Ű\fnY\`bhY'\]bk Y['Y]bYb
 h]YZ[fY]ZYbXYb'9]bZi gg'Ui ZX]Y'Ua Yf]_Ub]gWY'?'i 'hi fi' i bX'X]Y
 A i g]_]bXi ghf]Y']bg[YgUa h[Y\UVh"'GY]bY'HYI hY'g]bX'cZij'cb
 [YgY`gWUZh]WYb'H\Ya Yb'[YdfÅ[hž'X]Y'j'cb'XYf'5fVY]hg'cg][_Y]h
 XYf'%- , \$Yf'Ű\fY'V]g'ni ': fU[Yb'XYf'gcn]U'Yb'; YfYW h][_Y]h
 fY]WYb"'Gdf]b[ghYYbg'A Y]ghYfk Yf_~6cfb'hc'Fi b"']gh'Y]b
 \Yfj'cffU[YbXYg'6Y]gd]Y`ZØf'gY]bYb'Gh]ž'XYf'Y]bY'J YfV]bXi b[
 nk]gWYb'dYfgØb`]WY'a' i bX'_c`Y_h]j Ya '9f'VYb'\YfghY`h"

8]Y': Å\][_Y]h]j'cb'Gdf]b[ghYYbž; YgW]W hYb'ni 'YfnÅ\`Yb'i bX
 Ya ch]cbU'Y'FYgcbUbn'ni 'YfnYi [Ybž'\Uh]\`b'ni 'Y]bYa '≡cbYb
 [Ya UW h"@Ui h'Y]bYf'i a ZfU[Y'j'cb'~; U`i d" 'VYnY]W bYb'g]W'fi bX
 * \$i 'XYf'5a Yf]_UbYf'U'g': Ubg'gY]bYf'A i g]_ž'k Ug'gY]bY
 k Y]hfY]WYbXY'6Y'YVh\Y]h'VY'Y[h'≠'XYb'j Yf[Ub[YbYb
 Ű\fnY\`bhYb'\Uh'Gdf]b[ghYYb'ØVYf'%) \$'A]`]cbYb'5'VYb'j Yf_Ui Zhž
 k Ug']\`b'ni 'Y]bYa 'XYf'YfZc'[fY]W ghYb'?Øbgh'Yf'U`Yf'NY]hYb
 a UW h"

8]Y`F Y`Yj Ubn`XYg':]`a g' 8 Y`]j Yf`A Y': fca
Bck \YfY

8 Yf[Yd`UbhY':]`a `~8 Y`]j Yf`A Y': fca `Bck \YfY" ` _ObbhY`b]W`h`bi f
Y]bY`<ca a U[Y`Ub`6fi W`Gdf]b[ghYyb`gY]bž`gcbXYfb`Ui W`XUg
_i`hi fY`Y`i bX`\]ghcf]gW`Y`i a ZY`X`XYf`%- , \$Yf`d\`fY`fYZY`h]YfYb"
K `A`fYbX`X]YgYf`NY]h`Yf`YVhYb`X]Y`i G5`g][b]Z`_UbhY
[YgY`gW`UZh`]W`Y`i a VfØW`Y"8]Y`k]fhgW`UZh`]W`Yb
<YfUi gZcfXYfi b[Ybž`X]Y`]bgVYgcbXYfY`X]Y`5fVY]hYf`_UggY
VYhfUZybž`g]bX`nYbhfU`Y`H\Ya Yb`]b`Gdf]b[ghYyb`g`A i g]_`i bX`gca]h
Ui W`]b`X]YgYa`i:]`a`ni`Yfk UfhYb"

8 Yf': c_i g`Ui Z`XUg`5`Vi a`~BYVfUg`U" ž`XUg`c`Zh`U`g`Y]bYg`j`cb
Gdf]b[ghYyb`g`]bh]a ghYb`K Yf`_Yb`Ub[YgY`Yb`k]fXž`nYi [h]`cb
Y]bYa`~hYfYggY`Ub`XYb`k`Yb][Yf`[`Ua`ci`fØgYb`5gdY`hYb`XYg
5a Yf]W`Ub`8fYUa`"8]Yg`_ObbhY`]a`i:]`a`Xi`fW`X]Y`dYfgØb`]W`Yb
; YgW`]W`hYb`j`cb`A`YbgW`Ybž`X]Y`]b`X]YgYf`NY]h`YVhYbž
j`YfXYi`h]W`h`k`YfXYb"8]Y`gcn]U`Yb`i`bX`dc`]h]gW`Yb
F`U`a`YbVYX]b[i`b[Ybž`X]Y`Gdf]b[ghYyb`g`A i g]_`dfA[hYbž`_ObbhYb
XYa`Di`V`]i`a`Y`ZYbž`Y]bYb`h]YZYfYb`9]bV`]W`]b`gY]b
_Øbgh`Yf]gW`Yg`GW`UZYb`i`bX`XYggYb`F`Y`Yj`Ubn`ni`Yf`U`hYb"

8 Yf`9]bZ`i`gg`j`cb`i:]`a`i`bX`A`i`g]_`Ui`Z`X]Y
; YgY`gW`UZh

8]Y`GW`b]hghY`Y`j`cb`i:]`a`i`bX`A`i`g]_`]gh`Y]b`gd`Ubb`Yb`XYg`i: Y`Xž
XUg`X]Y`K`U`fbY`a`i`b[]`j`cb`?ØbghYfb`i`bX`XYfYb`K`Yf`_Yb`]b`XYf
²`ZYb`h]W`_Y]h`VYY]bZi`ggh"i:]`a`Yž`X]Y`g]W`a`]h`A`i`g]_`Y[YbXYb
VYZUggYbž`_ObbYb`c`Zh`XUg`~hYfYggY`Ub`XYfYb`@YVYbg[YgW`]W`hYb
i`bX`a`i`g]gW`Yf`?Uff]YfY`bYi`Yb`hZUW`Yb"Gc`nY][hY`XYf':]`a
~6c`Y`a`]Ub`F`UdgcXm`ØVYf`E`i`YYbž`XUgg`X]Y`F`YW`cb]b[`a`]h`XYf
J`Yf[Ub[Yb`Y]h`b]W`h`bi`f`bc`ghU`[]gW`Y`; YZØ`Y`k`YW`hž`gcb`XYfb
Ui`W`Øb[YfY`; YbYfUh]cbYb`Ub`gd`f]W`h"

J`cf`X]YgYa`<]bhYf[fi`bX`_ObbhY`ž`fYa`mi5`Yb`K`]\]hYg`8`UfghY`i`b[
j`cb`6fi`W`Gdf]b[ghYyb`]b`~8 Y`]j`Yf`A`Y': fca`Bck`YfY" `Y]bY
A`b`]W`Y`K`]f`_i`b[`Yb`hZU`hYb"8]Y`J`YfV]bXi`b[`nk`]gW`Yb`i:]`a`i`bX

A i g]_j YfghÀf_h'b]W\h'bi f'X]Y'6Y_Ubbh\Y]h'XYg? Øbgh`Yfgž'gcbXYfb
_Ubb'Ui W\`Y]bY'D`UhhZcfa `V]YhYbž'i a `fY`Yj UbhY`gcn]U`Y`H\Ya Yb
YfbYi h'ni f'8]g_i gg]cb'ni `ghY``Yb"K Ybb'XUg'Di V`_i a
Gdf]b[ghYb'b]W\h'bi f'U`g'A i g]_Yfž'gcbXYfb'Ui W\`U`g'A YbgW\
Yf`YVhž'_ÒbbhY`X]Yg'XUg'ÒZYb'h]W\Y'6Yk i gghgY]b'i bX'XUg
J YfghÀbXb]g'ZØf'gY]bY`A i g]_i bX'XYfYb`B UW\ f]W\hYb`Yf\YV`]W\
Yfk Y]hYfb"

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY