

; fc» Vf]hUbb]Yb`ghc d d h
< UbXY`g[YgdfÀWY. `GUb_h]cbYb`[Y[Yb
=gfUY`j Yf\Àb[h°

8]Y`Vf]h]gWY`FY[]Yfi b[`gYhnh: fY]\UbXY`g[YgdfÀWY`a]h
=gfUY`Ui g`i bX`j Yf\Àb[h`GUb_h]cbYb`k Y[Yb`XYf`9g_U`Uh]cb
]a `; UnU!`?cbZ]_h°



; UnUž`DU`Àgh]bYb gYf[YV]YhY`!`8]Y`Vf]h]gWY`FY[]Yfi b[`Uh
\Yi hY`X]Y`5i ZbU`a Y`bYi Yf: fY]\UbXY`gj Yf\UbX`i b[Yb`a]h`=gfUY`
k Y[Yb`XYf`Ub`U`hYbXYb`a]`hÀf]gWYb`9g_U`Uh]cb`]a `; UnU!
?cbZ]_h`Ui g[YgYhnh`8]Yg`k i fXY`cZZ]n]Y`VY`_Ubbh[Y[YVYbž
bUWXYa `; fc» Vf]hUbb]Ybž: fUb_fY]W`i bX`?UbUXU`=gfUY`g
I a [Ub[`a]hXYa `?f]Y[`]b; UnU`gck]Y`X]Y`F Unn]Yb`]a
K Ygh`c fXUb`UbX`j Yfi fhY]`h`UhhYb`"DfYa]Yfa]b]ghYf`?Y]f`GhUfa Yf
Ài »YfhY`g]W`Yb hgYhnh`ØVYf`X]Y`9bhk]W`i b[Ybž`]bgVYgcbXYfY`ØVYf
XUg`@Y]X`XYf`?`]bXYf`]b; UnUž`XUg`Yf`U`g`j`Ò`][`i bYfhfÀ[`]W
VYnY]W`bYhY`i bX`Zc fXYfhY`Y]bYb`K UZZYbgh]`ghUbX`"8]Y`@UVci fi
FY[]Yfi b[`g]Y`h`g]W`i bhYf`ghY][YbXYa `8fi W`ž`g]W`ghÀf`_Yf`ZØf

X]Y`DU`Àgh]bYbgYf`Y]bni gYhmYbž`k`À`fYbX`k`ÒW`Ybh`]W`Y` G`hcd`h`Y`
K`Uf`!8Ya`cbghfUh]cbYb`HUi`gYbXY`j`cb`DfchYgh]YfYbXYb`Ui`ZX]Y`
GhfU»Yb`Vf]b[`Yb`

"

;`fc»Vf]hUbb]Yb`j`Yf`Àb[`h`k`Y]hYfY`GUb_h]cbYb`[`Y[`Yb`]`Y[`U`Y`
]gfUY`]gW`Y`G]YX`i`b[`Yb`]a`VYgYhnhYb`K`Ygh`c`fXUb`UbXž`i`bX`XYf`
Vf]h]gW`Y`5i`»Yba`]b]ghYf`8Uj`]X`@Ja`a`m`Yf`_`ÀfhYž`XUgg`X]Y`
VYghY`YbXYb`<`UbXY`gUV`_ca`a`Yb`k`Y]hYf`]b[`Y`hYbž`YXcW`_Y]bY`
bYi`Yb`;`Ygdf`ÀW`Y`[`YZ0`f`h`k`YfXYb`_`ÒbbYbž`gc`Ub[`Y`X]Y`
]gfUY`]gW`Y`F`Y[`]Yfi`b[`]`[`fUj`]YfYbXY`Dc`]h]_Yb`j`YfZc`[`h`8]YgY`
A`U»bU`a`Yb`Zc`[`Yb`Ui`ZX]Y`ni`bY`a`YbXY`;`Yk`U`h`j`cb`G]YX`Yfb`
[`Y[`Yb`DU`Àgh]bYbgYfž`X]Y`j`cb`XYf`]gfUY`]gW`Yb`5fa`YY`i`bhYfgh`hnh`
k`]fX`"i`b`XYb`YhnhYb`HU[`Yb`U`h`h`Yb`@`ZhUb[`f]ZY`Ui`Z`;`UnU`
nU`f`Y]W`Y`N]j`]ghYb`XUg`@YVYb`[`Y`_c`ghY`h`i`bX`X]Y`@U[`Y`g]W`
XfUgh]gW`ni`[`Ygd]hnhž`k`cVY]6Yf]W`hY`VYgU[`Ybž`XUgg`<i`bXYfhY`
j`cb`DU`Àgh]bYbgYfb`i`bhYf`XYb`6ca`VUfX]Yfi`b[`Yb[`Yh`ÒhY`h`k`i`fXYb`"

⇒bhYfbUh]cbU`Y`F`YU`_h]cbYb`i`bX`<`]ZgUi`Zfi`ZY`

8Yf`Vf]h]gW`Y`5i`»Yba`]b]ghYf`@Ja`a`m`_f]h]g]YfhY`X]Y`U`_hi`Y`Y`
C`ZYbg]j`Y`XYf`]gfUY`]gW`Yb`5fa`YY`U`g`i`b[`YY][`bYh`ni`f`F`ØW`_`c`i`b[`
XYf`j`YfV`]YVYbYb`;`Y]gY`b`"Ni`XYa`U`h`h`Y`g`fUY`X]Y`9]bZ`f`j`cb`
a`YX]n]b]gW`Ybž`B`U`fi`b[`ga`]hY`!`i`bX`HfY]Vg`hc`ZZ]Y`ZYfi`b[`Yb`b`UW`
;`UnU`V`c`W_]Yf`hž`k`Ug`]bhYfbUh]cbU`Y`9i`dYfhYb`XUni`j`YfUb`Uggh`U`hž`
j`cf`Y]bYf`Xfc`YbXYb`<i`b[`Yfgbch]b`XYf`9b`_Uj`Y`ni`k`UfbYb`8Yf`
Vf]h]gW`Y`5i`»Yba`]b]ghYf`Zc`fXYfh`X]Y`gc`Zc`fh][`Y`6Y`YbX][`i`b[`XYf`
6`c`W`_`UXY`i`a`Ub]h`À`fYf`<`]ZY`i`bX`_`ØbX][`hY`Ubž`XUgg`
;`fc»Vf]hUbb]Yb`ni`g`À`h`]W`Y`GUb_h]cbYb`[`Y[`Yb`DYf`gc`bYb`i`bX`
;`fi`ddYb`j`Yf`Àb[`Yb`k`]fXž`X]Y`[`Y[`Yb`DU`Àgh]bYbgYf`;`Yk`U`h`
Ui`g`ØVYb`"

⇒X]YgYa`?`cbhYi`h`j`YfUV`gW`]YXYhY`XYf`i`B!G]W`Yf`Y]hg`fUh`Y]bY`
F`Ygc`i`h]cbž`X]Y`X]Y`gc`Zc`fh][`Y`i`fY]`Uggi`b[`]U`Yf`j`cb`XYf`<`Ua`Ug`
ZYgh[`Y`U`h`YbYb`;`Y]gY`b`Zc`fXYfh`i`bX`Xf]b[`YbXY`i`a`Ub]h`À`fY`
?`cff]XcfY`Z0f`X]Y`N]j`]VYj`Ò`_Yfi`b[`]b`;`UnU`Y]bf]W`hY`h`8]Y`
F`Ygc`i`h]cbž`X]Y`b`UW`i`a`Y`fYfYb`[`YgW`Y]hYfhYb`j`Yf`gi`W`Yb`

Ub[Ybca a Yb`k i fXYžfi Zhini ` Xf]b[YbXYb`i bX`j Yf`Ab[YfhYb
 \i a Ub]hÅfYb`DUi gYb`i bX`?cff]XcfYb `Ui Zž`i a `Y]bYb`gWbY`Yb
 i bX`i b[Y\]bXYfhYb`Ni [Ub[`ZØf`i B!Cf[Ub]gUh]cbYb`ni
 [Yk Å\`f`Y]ghYb``i B!Bch\`ZY`ccfX]bUhc`f`A Ufh]b` ; f]ZZ]h\`g`ghY`hY
 Y]bYb`%\$!Di b`hY!D`Ub`j cfž`XYf`i bhYf`UbXYfYa `X]Y`5i gk Y]hi b[
 XYf`<]`Zg`YZYfi b[Yb`i bX`X]Y` : fY]`Uggi b[`XYf` ; Y]gY`b`j cfg]Y\`h

"

8]Y`]gfUY`]gWY`FY[]Yfi b[`fYU[]YfhY`Ui ZX]Y`Vf]h]gWYb
 GUb`_h]cbYbž`]bXYa `g]Y`X]YgY`U`g` i bfYW`ha Å»][`i bX`VYXUi Yf`]W`
 VYnY]W`bYhY``K Å\`fYbX`DfYa]Yfa]b]ghYf`6Yb`Ua]b`BYhUmU\i
 Yf`_`ÅfhYž`=gfUY`ZØ\`fY`Y]bYb` ?f]Y[`XYf`N]j]`]gUh]cb`[Y[Yb
 6UfVUfY] `i bX`k YfXY`g]W`V]g`ni `Y]bYa `hchU`Yb`G]Y[
 j YfhY]X][Ybž`YfbYi YfhY`Yf`gY]b`6YghfYVYbž`X]Y`?cbhfc``Y`ØVYf
 [Ubni ; UnU`ni `ØVYfbY\`a Yb"

8]Y`Ub\U`hYbXY` ; Yk U`h]a `?cbZ`_hi bX`X]Y`]bhYfbUh]cbU`Yb
 FYU`_h]cbYb`[YVYb`5b`Ugg`ni f`Gcf[Y`ØVYf`X]Y`G]hi Uh]cb`]b`XYf
 FY[]cb`i bX`X]Y`\i a Ub]hÅfYb`6YX]b[i b[Yb`XYf`N]j]`VYj Ø`_Yfi b["
 9g`V`Y]Vh`UVni k UfhYbž`cV`k Y]hYfY`X]d`ca Uh]gWY`6Ya Ø\i b[Yb`ni
 Y]bYf`8YYg`_U`Uh]cb`ZØ\`fYb`k YfXYb"

: Øf`k Y]hYfY`=bZcfa Uh]cbYb`g]Y\`Y`5`>`UnYYfUž`MU\`cc`BYk`g`i bX`
 I BF =7"

8YhU]`g	
J cfZU``	HYffcf]ga i g
I fgUWXY	a]`]hÅf]gWYg`J cf[Y\`Ybž` ; Yk U`h]`cb G]YX`Yfbž`\i a Ub]hÅfY`?f]gY
C fh	; UnUž`DU`Ågh]bYbgYf[YV]YhY
J Yf`YhnhY)' \$\$\$
E i Y`Yb	<ul style="list-style-type: none"> • k k k "U`^UnYYfU"W`a • k k k "mU\`cc"W`a • i bf]Wcf[

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY