A i g_]b`XYf`? f]h]_ .`HYg`U!5b`Y[Yf
_Äa dZYb`a ]h'g]b`YbXYb`Ni`Uggi b[Yb`°

HYg`U`g]Y\`h'g]W\`Ui Z[fi bX`j cb`9`cb`A i g_g`i a ghf]hhYbYf
FY[]Yfi b[gfc`Y`i bX`9G; !6Yk Yfhi b[ Yb`g]b`YbXYb
Ni`Uggi b[ gnU\`Yb`]b`9i fcdU`[Y[YbØVYf"

: fYa cbhž`? U`]Zcfb]Ybž`! G5`!`ē`XYb`YhnhYb`K cW\Yb`\UVYb
g]W\`X]Y`Ni`Uggi b[ gnU\`Yb`ZØf`HYg`U`]b`a Y\`fYfYb`Yi fcdÄ]gW\Yb
@ÄbXYfbž`XUfi bhYf`8Yi hgW\`UbXž; fc»Vf]hUbb]Ybž: fUb\_fY]W\`i bX
GWk YXYbž`j Yff]b[ Yfh`8]YgY`9bhk ]W\_`i b[`]gh`VYgcbXYfg
VYa Yf_Ybgk Yfhi`b`5bVYhfUW\`h`XYf`5fVY]h`j cb`79C`9`cb`A i g_ž`XYf
XYfnY]h`a`5i ZhfU[`j cb`! G!DfÄg]XYbh`8cbU`X`Hfi a d`]b`XYf
FY[]Yfi b[gnYbhfU`Y`k]f_hž`i a`Y]bY`FYZcfa`XYf`6Y\`ÖfXYbUfVY]h
j cfUbni hfY]VYb`i bX`?cghYbY]bgdUfi b[Yb`ni`fYU`]g]YfYb`"8]YgY
JYfei]W_`i b[ `j cb`A i g\_`a]h`dc`h]gW\Yb`5[ YbXYb`gcf[h`ZØf`! bfi \Y
i bhYf`XYb`Yi fcdÄ]gW\Yb`?cbgi a YbhYbž`X]Y`]fY`?f]h]_`Ui h
Äi »Yfb"

8]Y`G]hi Uh]cb`ghY`h`? Ud]hU`Ub`Y[Yf`j cf`<YfUi gZcfXYfi b[Ybž`j cf
U`Ya`ZØf`X]Y`Yb][Ybž`X]Y`Ui Z`\_cghYb[ Øbgh][ Y`9H: !GhfUHY[]Yb`a]h
: c_i g`Ui ZI a k Y`hž`Gcn]U`Yg`i bX`[i hY`! bhYfbY\`a YbgZØ\`fi b[
f9G; Ł`gYhnYb`"K Ä\`fYbX`HYg`U`]b`XYb`! a k Y`hVYk Yfhi b[ Yb`ghUf_
UVgW\`bY]XYhž`g]bX`X]Y`FYgi`hUHY`]b`XYb`gcn]U`Yb`i bX`[cj YfbUbW!
fY`Yj UbhYb`6YfY]W\Yb`k Yb][ Yf`YfZfYi`W\`"8]Yg`ZØ\`fh`XUni ž`XUgg
5b`Y[ Yf`GWk]Yf][_Y]hYb`\UVYbž`g]W\`j cb`Y]bYf`ēj Ygh]h]cb`]b
HYg`U`ni`hfYbbYbž`cVk c`\`Yg`\_UfY; fYbnYb`VY]`9G; !GhfUHY[]Yb
[]Vh`9g`]gh`YbhgW\Y]XYbXž`UVni k Ä[Ybž`k Y`W\Y`K YfhY`ZØf
ēj YghcfYb`Ua`k]W\h][ghYb`g]bXž`XU`Y]bY`VfY]hYfY`5i gk U\`Ub
ēj Ygha Ybhg]b`XYf`FY[Y`\`Ö\`YfY`?cghYb`a ]h'g]W\`Vf]b[h"

9G; !? cbhfcj YfgYb`i bX`A i g_

9]b`k Y]hYfYf`VYXYi hYbXYf`5gdY`h]b`XYf`U`hi Y`Yb`8 ]g\_i gg]cb`]gh
HYg`Ug`5i ggW`i gg`Ui g`XYa `G/ D`) \$\$`9G; `!XyI "A Uf[ UfYh`8 cfb
j cb`G/ D`8ck `x`bYg`!X]Wg`Yf`\_`ÀfhYž`XUgg`X]Y`6Yk Yfhi b[ `j cb
HYg`U`ghUV]`[ YV`]YVYb`gY]ž`UVYf`j cb`[`cVU`Yb`A]hVYk YfVYfb
ØVYfhfcZZYb`k i fXY" , VYf" ( `l bhYfbY`a Yb`k i fXYb`k À`fYbX`XYf
`À`f`]WYb`l a ghfi `hi f]Yfi b[ `YbhZYfbhž`UVYf`HYg`Ug` : U``]gh
VYgcbXYfg`Ui Z`À``[ž`XU`XUg`l bhYfbY`a Yb`ZØf`i a k Y`hžYi bX`]WY
A cV`]h`h`ghY`h"; fØbXY`ZØf`X]YgYb`5i ggW`i gg`g]bX`i bhYf
UbXYfYa `6Yf]WYhY`ØVYf`fUgg]gh]gWY`8]g_f]a]b]Yfi b[`]b`Y]bYf
K Yf_ghUhh`i bX`fYW`h]WY`5i gY]bUbXYfgYhni b[Yb`a ]h`XYa
_U`]Zc]fb]gWYb`ž`gh]nUddUfUh`A i g`\_`U`h`X]YgY`J`cfk`ØfZ
YbhgW]YXYb`ni fØW\_[ Yk ]YgYb`i bX`VYh]hY`h`XUg`9G; !FUb_]b[!
GmghYa `U`g` 6Yhfi [" "

A i g_`Ài » YfhY`gY]bY`6YXYb`_Yb`Ui Z`Hk]hhYf`i bX`_f]h]g]YfhY`X]Y
5i ZbU`a Y`j cb`l bhYfbY`a Yb`k ]Y`9I l cb`A cV`]ž`X]Y`a]h
?`]a Uk UbXY`!@Yi [bi b[Yb`Uggcn]]Yfh`k YfXYbž`k À`fYbX`HYg`U`Ui g
XYa `9G; !!XyI `YbhZYfbh`k ]fX" `5bU`mh]\_Yf`k Y]gYb`Ui Z`XUg` : Y`Yb
Y]bYf`\_c`YbghcZ]Ufa Y`GhfUHY[ ]Y`i bX`Y]bYg`_`UfYb
J Yf`U`hYbg`\_cXYI Yg`VY]`HYg`U`\_`b" `!XyI`Nk]gWYbnY]h`]gh`XYf
9i fc!`?i fg`j cb`HYg`U`gY]h`x`fYgVY[ ]bb`i a `Yhk U`" `i` [YZU`Ybž
k Ug`ni f`J Yfa i hi b[`ZØ`fhž`XUgg`XYf`5i ggW`i gg`Ui g`XYa `9G; !
!XyI `bY[ Uh]j Y`5i gk]f_i b[Yb`Ui Z`XYb`A Uf`hk Yfh`UVYb`_`Øbb`hY"

8]g_i gg]cb`i a `B UW` \ U`h][_Y]h`i bX`9G;

Hfc`hn`XYf`?`f]h]_Yb`i bX`?`cb`hfc] YfgYb`[ ]Vh`Yg`Ui W`Gh]a a Ybž`X]Y
gU[Ybž`XUgg`HYg`U`X]Y`Df]bn]d]Yb`j cb`9G; `hUhg`ÀW`]WY`YfZØ`h" `x`b
GhfYi f`j cb`A cf[Ub`GhUb`Ym`Uf[ i a Ybh]Yfhž`XUgg`HYg`U`bUW`k]Y
j cf`U`g`bUW` \ U`h][ Yg`l bhYfbY`a Yb`VYhfUW`hYh`k YfXYb`gc``hY"
8 Yb`bcW`V`Y]Vh`X]Y`8 YVUhY`ØVYf`X]Y`K]f_gUa _Y]h`j cb`9G; !
F Uh]b[g`VYghY`Yb" `?`f]h]_Yf`g]bX`XYf`5bg]WYhž`XUgg`X]YgY
6Yk Yfhi b[Yb`c`Zi`gi V`Y`\_h]j `g]bX`i bX`XUg`hUhg`ÀW`]WY`gcn]U`Y`i bX
Ø`c`c[]gWY`K ]f`_Yb`Y]bYg`l bhYfbY`a Ybg`b]WYh`UX`Àei Uh
k]XYfgd]Y[Y`b"

Ni f`J YfXYi h]WYi b[ .`9G; `VYn]Y`h`g]WY`Ui Z`l a k Y`h`ž`Gcn]U`!`i bX
; cj YfbUbW`!5gdY`_hYž`bUW` `XYbYb`l bhYfbY`a Yb`VYk YfhYh`i bX`]b

6fUbWXYbj Yf[`Y]WXY`Y]b[YcfXbYh`k YfXYb"8Yf`5i ggW`i gg]j cb
 HYg`U`Ui g`XYa `9G; !`bXYI `fYZY_h]Yfh`X]Y`< YfUi gZcfXYfi b[Yb`z`a]h
 XYbYb`l bhYfbY\`a Yb`k ]Y`HYg`U`_cbZfcbh]Yfh`g]bX`z`i a `Ua
 ?Ud]hU`a Uf\_h`fY`Yj Ubh`ni `V`Y]VYb"K A`fYbX`Y]b][Y`5bU`mghYb`i bX
 `b] YghcfYb`XUg`l bhYfbY\`a Yb`k Y]hYf`]b`i bhYfghØmYb`z`V`Y]Vh`X]Y
 : fU[Y`XYf`hUhg`W`]WXYb`BUW`U`h][ \_Y]h`i bX`XYf
 DfcXi _h]cbgVYX]b[i b[Yb`j cb`HYg`U`]a `JcfXYf[ fi bX`XYf
 8]g_i gg]cb"

l bhYfbY\`a Yb`k]Y`9l l cb`A cV]`i bX`UbXYfY`[fc»Y
 9bYf[]Yj Yfgcf[Yf`\_ØbbhYb`Ui h`X]YgYf`8]g_i gg]cb`YVYbZU`g`Ui Z
 X]Y`DfcVY`[YghY`h`k YfXYb`z`k Ybb`a Ub`]fY`DfU\_h]\_Yb`a]h`XYb
 j Yf[`Y]WXYUfYb`GhUbXUfXg`j cb`HYg`U`UV[`Y]WXYh"8]Y
 5i gY]bUbXYfgYhni b[`i a `9G; !?f]hYf]Yb`nY][ h`z`k ]Y`_ca d`Yl `i bX
 j]Y`Z`h][`X]Y`G]WXYh`k Y]gYb`Ui Zl bhYfbY\`a Ybgj YfUbhk cfhi b[ `g]bX
 i bX`k Y`WXY`5i gk ]f\_i b[ Yb`g]Y`Ui Z`b] Ygh]h]cbgYb`hgWXY]Xi b[Yb
 \UVYb`_ØbbYb"

: Øf`a Y`f`8YhU]`g`ni `HYg`Ug`9G; !! a ZY`X`i bX`XYf`G]hi Uh]cb`]b`XYf
 9`Y\_hfcZU`fnYi [VfUbWXY`\_Ubb`Ui ZX]Y`Zc`[YbXYb`5fh]\_Y`
 j Yfk]YgYb`k YfXYb.`: **5 N`VYf]WXYh`z`XUgg` `z`G][a U`9Ufh`
 Yf`Ai hYfh`X]Y`< ]bhYf[ fØbXY` `z; fck bYm`X]g_i h]Yfh`XYb
 GhfY]h`i a `9G; !?f]hYf]Yb` ` "**

8YhU]`g	
JcfZU`	l a k Y`h
l fgUWXY	8]g_f]a]b]Yfi b[`z: ]bUbn]Yfi b[ `z`l bZ`Y`a ]h XYa `5i hcd]`ch
Cfh	: fYa cbh`z`?U`]Zcfb]Yb`z`l G5
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "ZUn"bYh • g][a UYUfh` "W`a • [fck bYm`XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY