

Ghi fa 'i bX'FY[Yb'Xfc\Yb. B]YXYfgUW\gYbg'6Ui Yfb'VUb[Yb'i a 'X]Y 9fbhY°

B]YXYfgUW.gYb Yfk UfhYh K YhhYfi a gWki b['a]h Ghi fa 'i bX GhUf_fY[Ybž'@UbXk]fhY VYgcf[h ØVYf 8 ØffYg]hi Uh]cb 'i bX 9fbhYUi gk]f_i b[Yb"



B]YXYfgUW gYbž8Yi hgW `UbX'! *\D`B]YXYfgUW gYb `Y]XYb
@UbXk]fhY 'XYfnY]hi bhYf'Ub\U`hYbXYf'8ØffYž'X]Y']\fY'5bVUi YfbhY
Yf\YV`]W [YZÀ\fXYh" 8]Y 'Ub\U`hYbXY'HfcW_Yb\Y]hink]b[hiX]Y
6Yhf]YVYž'Ui Z'_Øbgh`]W Y'6Yk ÀggYfi b[ini fØW_ni [fY]ZYbž'XU'X]Y
: Yi W h][_Y]hi]b 'XYb 'cVYfYb '6cXYbgW]W hYb 'ghUf_'UVb]a a h"'@Ui h
XYa '8 Yi hgW `UbXZi b_ 'nY][h'XYf'8ØffYa cb]hcf'U`Ufa]YfYbXY
8 UhYbž'X]Y'Ui Z'Y]bY'Ui » Yf[Yk Ò\b`]W Y'HfcW_Yb\Y]hi\]bk Y]gYb"
*\DgVYgcbXYfY'XYf'NY]hfUi a 'j cb': YVfi Uf'V]g'5df]`'&\$&) 'k Uf']b
8 Yi hgW `UbX'YI hfYa 'hfcW_Ybž'k Ug'Y]bY'k UW gYbXY'6Ygcf[b]g
i bhYf'XYb'@UbXk]fhYb'Ui g`Ògh"

2 _c `c[]gWX Y 5i gk]f_i b[Yb XYf Hfc W_Yb\Y]h

8]Y 8ØffY]b B]YXYfgUWXgYb]gh b]WX h U`Y]b Y]b U`Yg DfcV`Ya ž gcbXYfb HY]`Y]bYg i a ZUggYbXYfYb _`]a Uh]gWX Yb A i ghYfgž XUg 9i fcdU YfZUggh" 8 Yf 6i b X ZØf I a k Y`h i b X B Uhi fgWX i hn 8 Yi hgWX `Ub X fb I B 8 Ł k Ufbh j cf k Y]hfY]WX Yb XYb O_c `c []gWX Yb c`[Ybž k]Y Yhk U Yf\O\hYb K U`XVfUb X[YZU\fYb i b X g]b_Yb XYb K UggYfghÀb XYb]b : `ØggYbž k]Y XYa F\Y]bž XYf i bi a ghf]hhYb VYhfc ZZYb `]gh j cb `XYf `Ub\U`hYb XYb `Hfc W_Yb\Y]h" @Ui h XYa `6i b XYgj YfVUb X `Yf\O\h XYf ?`]a Uk Ub XY` X]Y `HYa dYfUhi f i a Yhk U nk Y]; fUXž k Ug X]Y `G]hi Uh]cb bc WX `[fUj]YfYb XYf a UWXh"

8]Y @UbXk]fhgWX UZhighY\hij cfij]Y ZÀ h][Yb < YfUi gZcfXYfi b[YbXi fWX X]Y ? `]a U_f]gY" \$\frac{1}{3} b[Y DZ UbnYb ii bX Z UWX k i fnY bXY? i hi fYb g]bX VYgcbXYfg UbZÀ ``][ZØf X]Y j YfÀbXYfhYb

K YhhYfVYX]b[i b[Yb" '9g k]fX ni bY\a YbX gWXk]Yf][Yfž X]Y '6 ÒXYb
i bX DZ UbnYb 'Ui gfY]WX YbX ni 'VYk AggYfbž k Ug X]Y '9fhfA[Y
[YZÀ\fXYh ii bX 'U ``Y '6YhY]`][hYb i]b 'XYf '6fUbWX Y i]b il bg]WX Yf\Y]h
ghØfnh" '8]Y '9I!? ca a]gg]cb k Ufbh ni XYa j cf 'XYb ``Ub[Zf]gh][Yb
5i gk]f_i b[Yb 'XYg 'B]YXf][k UggYfg 'Ui Z'Hf]b_k UggYfj Yfgcf[i b[ž
@UbXk]fhgWX UZhii bX 'GWX]ZZZU\fh"

5bdUggi b[gghfUhY[]Yb i bX

Ni _i b ZhgUi gV`]W_

± X]YgYa ?cbhYl h'ZcfXYfb'9l dYfhYb'A U» bU\a Yb'ni f

K]YXYf\YfghY``i b['[YgW\ÀX][hYf'@YVYbgfÀi a Y'i bX'Y]bY

GhÀf_i b['XYf'V]c`c[]gW\Yb'J]Y`ZU`h"8 Ug'H\Ya U'?`]a UgW\i hn'gd]Y`h

Y]bY'nYbhfU`Y'Fc``Yž'k Ybb'Yg'XUfi a '[Y\hž'X]Y

`UbXk]fhgW\UZh`]W\Yb'DfU_h]_Yb'Ub'X]Y'bYi Yb'; Y[YVYb\Y]hYb

Ubni dUggYb"'JcfgW\`À[Y'ni f'JYfVYggYfi b['XYg'K UggYf\Ui g\U`hgž

k]Y'FØW_\U`hYVYW_Yb'i bX'X]Y'9bhg]Y[Y`i b['j cb': `ÀW\Ybž'k YfXYb

]a a Yf'fY`Yj UbhYfž'i a 'XYb': c`[Yb'XYg'?`]a Uk UbXY`g'ni

VY[Y[bYb"

A]h'Y]bYa 'VU`X][Yb'?À`hYY]bVfi W\'i bX'XYb'VYfY]hg'gdØfVUfYb
5i gk]f_i b[Yb'XYf'HfcW_Yb\Y]h'\cZZYb'j]Y`Y'@UbXk]fhY'Ui Z
VU`X][Y'6YggYfi b["'8YbbcW\'V`Y]Vh'X]Y'Ni _i bZh'i bg]W\Yfž'XU
k Y]hYfY'9I hfYa k YhhYfYfY][b]ggY'dfc[bcgh]n]Yfh'k YfXYb'i bX'XYf
?`]a Uk UbXY`'Y]bY'6YXfc\i b['ZØf'X]Y'@UbXk]fhgW\UZh'9i fcdUg
XUfghY``h"'8Yf'8Yi hgW\`UbXZi b_'VYhcbhž'XUgg'Y]bY'bUW\\U`h][Y
9bhk]W_`i b['i bX'Y]b'_ca d`YhhYf'5i ggh]Y['Ui g'Zcgg]`Yb
6fYbbghcZZYb'bchk YbX]['g]bXž'i a 'X]Y'9fXYfk Àfa i b['ni 'VfYa gYb
i bX'X]Y'XUa]h'j YfVi bXYbYb'F]g]_Yb'ni 'a]b]a]YfYb"

8 YhU]`g	
J c f ZU``	lakY`h
I fgUWXY	?`]a Uk UbXY`ž'8ØffY
Cfh	B]YXYfgUWXgYbž'8YihgWX`UbX
EiY``Yb	k k k "_fY]gnY]hi b["XY
	• kkk"XYihgW\`UbXZib_"XY
	• k k k "VdV"XY

6 Ygi W Yb G]Y i bg Ui Z b!U["XY