

A]_fcZcb!GhfY]h`VYYbXYh. Hfi a d`i bX
< Uff]g`Y]b][Yb`g]W\`Ui Z`8YVUhhYb!F Y[Y`b

Hfi a d`i bX`< Uff]g`\UVYb`g]W\`Ui Z`FY[Y`b`ZØf`XUg`HJ!8i Y`
Ua`%\$`"GYdhYa VYf`[YY]b][hž`]b`_`i`g] Y`ghi a a [YgW\U`hYhYf
A]_fcZcbY"

⊕`Y]bYa`⊖`hYfj`]Yk`U`h`XYf`!`G!GYbXYf`567`X]Y`8YhU]`g`ZØf`XUg`a`]h
GdUbbi b[`Yfk UfhYhY`YfghY`HJ!8i Y`nk`]gW\Yb`8cbU`X`Hfi a d`ž
XYa`fYdi V`_]Ub]gW\Yb`DfÅg]XYbhgW\Uzhg_UbX]XUHyb`ž`i`bX`?`Ua`U`U
< Uff]gž`]\fYf`XYa`c`_fUh]gW\Yb`?`cbhfU`Ybh]bž`VY`_Ubbh`[`Y[`YVYb`"
8]Y`8YVUhhY`k`]fX`Ua`%\$`"GYdhYa VYf`fC`fhgnY]h`ghUhhZ]bXYb`i`bX
\Uh`VYfY]hg`nU`\fY]W\Y`8]g`_i`gg]cbYb`Ui`g[`Y`Øghž`]bgVYgcbXYfY
ØVYf`X]Y`A]_fcZcbY`i`bX`XYfYb`Bi`hni`b[`k`Å`\fYbX`XYg`8i`Y`g`"

B UW\`]bhYbg]j`Yb`J`Yf\`UbX`i`b[`Yb`gW\Y]bYb`Hfi a d`i bX`< Uff]g`g]W\
YbX`]W\`Ui Z`Y]bYb`?`ca`dfca`]gg`[`YY]b][`hni`U`UVYb.`8]Y`A]_fcZcbY
XYg`Yb][`Ybž`XYf`b]W\h`gdf]W\hž`k`YfXYb`k`Å`\fYbX`XYg`[`YgUa`hYb
8i`Y`g`ghi`a`a`[`YgW\U`hYh`8]Yg`ghY`hY`Y]bY`K`YbXY`]b`XYb
j`cf\Yf[`Y\YbXYb`8]g`_i`gg]cbYb`XUfž`]b`XYbYb`< Uff]g`X]Y`A]_fcZcbY
`]YVYf`Y]b[`YgW\U`hYh`k`i`gghY`ž`i`a`Y]bYb`ZU]fYfYb`8]U`c[`ni
[`Yk`Å`\f`Y]ghYb`"

<]bhYf[fi bX`XYf`A]_fcZcbX]g`_i`gg]cb

9]b`GdfYW\Yf`j`cb`< Uff]g`K`U`\`_Ua`dZhYUa`U`h`hY`ni`j`cf`XYi`h`]W\
[`Ya`UW\hž`XUgg`a`Ub`b]W\h`XUj`cb`Ui`g[`Y\Yž`XUgg`XYf`ZfØ\YfY
DfÅg]XYbh`i]b`XYf`@U[`Y`gY]ž`g]W\`ØVYf`X]Y`j`c`Y`8Ui`Yf`XYg`8i`Y`g
\]bk`Y[`d`fÅg]X]U`ni`j`Yf`U`h`Yb`"Gc`Uf[`i`]YfhY`a`Ubž`XUgg`X]Y
Ghi`a`a`gW\U`hi`b[`Y]bY`5fh`GW\i`hna`U»`bU\`a`Y`gY]ž`i`a`Y]bY
5i`gbU\`a`Yg]hi`Uh]cb`ni`j`Yfa`Y]XYbž`k`]Y`g]Y]b`XYf`Y`hnhYb`8YVUhhY
nk`]gW\Yb`Hfi a d`i bX`XYa`DfÅg]XYbhYb`x`Y`6]XYb`Ui`Z[`YfhYhYb

k Uf"8 cfh\UhhYb`X]Y`A]_fcZc bY`XYg`b]W\h'gd fYW\YbXYb
? UbX]XUhYb`VYfY]hg`ZØf`? cbhfcj YfgYb`i bX`8]g_i gg]cbYb`[Ygc f[h`

Hfi a d`\]b[Y[Yb`\UhhY`g]W\j Y\Ya Ybh`[Y[Yb`Y]bY`gc`W\Y
FY[Y`i b[`Ui g[YgdfcW\Yb`"9f`a UW\hY`XYi h`]W`ž`XUgg`Yf`Ui W\`VY]
X]YgYa`8i Y`X]Y`j c`Yb`K cfhY`XYf`? UbX]XUhYb`\ØfYb`k c`Yž`i a
ZU]f`Uf[i a Ybh]YfYb`ni`_ØbbYb`"BUW\`XYb`YhnhYb`8]g_i gg]cbYb
i bX`XYa`Ub\U`hYbXYb`K]XYfghUbXž`U`Yb`5bgW\Y]b`bUW`ž`k]fX
bi b`X]Y`9bhgW\Y]Xi b[`YXcW\`ni [i bghYb`XYf`Ghi a a gW\U`hi b[
Ui gZU`Yb`"

9]b][Y`F Y[Y`b`ZØf`X]Y`8 YVUhhY

567`hY]hY`Ui W\`a]hž`XUgg`X]Y`8 YVUhhY`- \$`A]bi hYb`XUi Yfb`k YfXY
i bX`XUgg`nk Y]`K YfVYdUi gYb`Y]b[Yd`Ubh`g]bX`"K A\`fYbX`XYf
8 YVUhhY`k]fX`Yg`_Y]bY`9fØZbi b[gghUhYa Ybhg`[YVYb/
UVgW\`]Y» YbX`gc`Yb`X]Y`? UbX]XUhYb`Yk Y]`g`nk Y]`A]bi hYb`NY]h
\UVYbž`i a`]\`fY`GW\`i ggZc`[Yfi b[Yb`ni`d`f`A`gYbh]YfYb`"8 Yg
K Y]hYfYb`]gh`Yg`b]W\h[YghUhhYhž`F`Yei]g]hYb`cXYf`j cfZcfa`i`]YfhY
Bch]nYb`Ui ZXYf`6Ø\`bY`ni`bi hnYb`"9f`Ui Vh`g]bX`YXcW\`Y]b`Gh]Zž
Y]b`6`cW`_DUd]Yf`i bX`Y]bY`:`UgW\Y`K UggYfž`i a`XYb`? UbX]XUhYb
Y]bY`[Yk]ggYb`6Ug]g`ni f`J YfZØ[i b[`ni`ghY`Yb`"

8]Y`Ghfi`_hi`f`XYf`8 YVUhhY`g]Y\`h`j`cfž`XUgg`YXYa`? UbX]XUhYb`ZØf
X]Y`6YUbhk cfhi b[`j`cb`:`fU[Yb`ni b`A`W\`gh`nk Y]`A]bi hYb
Y]b[Yf`A`i a`h`k YfXYbž`[YZc`[h`j`cb`nk Y]`A]bi hYb`ZØf
K]XYf`Y[i b[Yb`"8]Yg`gc`Y]bYb`[YfY[Y`hYb`i bX`fYgdY`_hj`c`Yb
5i ghUi gW\`nk]gW\Yb`Hfi a d`i bX`<Uff]g`[Yk A\`f`Y]ghYb`"567`\Uh
g]W\`VYfY]hg`Ui Z`X]Y`A cXYfUh]cb`Xi fW\`8Uj]X`A`i]f`i bX`@]bgYm
8Uj]g`[Y]b][hž`X]Y`X]Y`8]g_i gg]cb`n]Y`[Yf]W\`hY`hi bX`]bZcfa`Uh]
`Y]hYb`k YfXYb`"

8]Y`VYj`cfghY`YbXY`8 YVUhhY`gma`Vc`]g]Yfh`b]W\h`bi`f`XYb
K U\`_Ua`dZnk]gW\Yb`Hfi a d`i bX`<Uff]gž`gcbXYfb`Ui W\`XYb
?Ua`dZi a`X]Y`dc`]h]gW\Yb`BUffUh]Yž`X]Y`]b`XYb`_ca`a`YbXYb
A`cbUhYb`YbhgW\Y]XYbX`gY]b`k YfXYb`"8 YbbcW\`V`Y]Vh`UVni`k UfhYbž
cV`X]Y`j YfY]bVUfhYb`FY[Y`b`Ui W\`hUhg`A`W\`]W\`ni`Y]bYa
_cbghfi`_hj`Yb`8]U`c[`ZØ\`fYb`k YfXYb`cXYf`cV`X]Y`GdY`_i`Uh]cbYb

ØVYf`X]Y`A]_fcZc bcdh]cbYb`X]Y`9fk Ufhi b[`Ub`X]Y`8YVUhhY
ØVYf`U[Yfb`k YfXYb``8]Y`FYU_h]cbYb`XYf`K À\`Yf`i bX`dc`h]gWXYb
5bU`mghYb`k YfXYb`XU\Yf`a]h`GdUbbi b[`j YfZc`[h`k YfXYb`

8YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY