

: fUb_Zi fhYf`G]W\Yf\Y]hg_cbnYdh.
K UZZYbj YfVchgncbYb`i bX`J]XYc_cbhfc``Y

: fUb_Zi fhg`CVYfVØf[Yfa`Y]ghYf`FYbÅ`K]_Y`d`Ubh
K UZZYbj YfVchgncbYb`i bX`J]XYcØVYfk UW`i b[`ni`f`9f\Ø\i b[
XYf`G]W\Yf\Y]h`bUW` ; Yk U`hhUhYb`"

⊕`Y]bYf`NY]hž`]b`XYf`X]Y`Gcf[Yb`i a`X]Y`G]W\Yf\Y]h]b`GhÅXhYb
ni b]a a hž`\Uh`XYf`CVYfVØf[Yfa`Y]ghYf`j`cb : fUb_Zi fh`fC`XYfłž`FYbÅ`
K]_Yž`A U» bU\`a`Yb`j`cf[YgW\`U[Ybž`X]Y`XUfUi`Z`UVn]Y`Ybž`XUg
G]W\Yf\Y]hgYa`dZ]bXYb`XYf`6Yj`Ø`_Yfi b[`ni`ghÅf`_Yb``8]YgY
8]g_i`gg]cb`_Ua`]b` : c`[Y`Y]bYf`FY]\Y`VYgc f[b]gYffY[YbXYf
; Yk U`hhUhYb`Ui`Zž`k`jY`VY]gd]Y`gk`Y]gY`A`YggYfUhhUW`_Yb`i bX
GW`Å[YfY]Ybž`X]Y`]b`XYb`Y`hhYb`K`cW`Yb`X]Y`GhUXh`YfgW`Ø`hY`fhYb`"

K]_Yž`XYf`V]g`ž`]`A`]h[`]YX`XYf`@]b`_Yb`k`Uf`i bX`bi b`dUfhY`]cg`]ghž
\Uh`g]W\`]b`Y]bYa`c`ZYbYb`GW`fY]VYb`Ub`X]Y`Dc`]nY`[YÅi`»`Yfh`
6YgcbXYfg`VYa`Yf`_Ybgk`Yfh`]gh`gY]bY`6Yhcbi b[`XYg`gi`V`Y`_h]j`Yb
G]W\Yf\Y]hg[YZØ`\`g`ž`XUg`]b`XYf`6Yj`Ø`_Yfi b[`c`ZYbVUf`Y]XYh`8Yf
5ddY``YfZc`[hY`]a`?`cbhYI`hj`cb`J`cfZÅ``Ybž`VY]`XYbYb`i`bhYf
UbXYfYa`nk`Y]A`ÅbbYf`Y]bY` ; fi`ddY`ž`[YbX`]W\Yf`a`]h`Y]bYa
A`YggYf`i`bX`Y]bYf`A`UW`YhY`Ub[f]ZYb``8Yf`Dc`]nY]gd`fYW`Yfž`F`c`UbX
?`Ua`Ybnž`fÅi`a`hY`Y]bž`XUgg`gc`W`Y`GhfUZhUhYb`XUg
G]W\Yf\Y]hgYa`dZ]bXYb`XYf`6Øf[Yf`Yf\YV`]W\`VYY]bhfÅW`h][Yb`"

J`c`fgW`Å[Y`ni`f`J`YfVYggYfi b[`XYf`G]W\Yf\Y]h

I`a`X`Ya`Ybh[Y[Ybni`k`]f`_Ybž`Y[hY`K`]_Y`]b`gY]bYa`GW`fY]VYb`Ub
X]Y`Dc`]nY]]bgdY`_h]cb`C`XYf!`GdfYY`a`Y`fYfY`J`c`fgW`Å[Y`XUf``8]Y
A`U» bU\`a`Ybž`X]Y`Yf`]bg`Gd]Y`Vf]b[hž`g]bX`Xi`fW`Ui`g`Xi`fW`XUW`h
i`bX`gc``Yb`]b`YfghYf`@]b]Y`X]Y`?`f]a`]bU`]hÅ`hg`fU`hY`gYb`_Yb``8`Ufi`bhYf
ZÅ`h`X]Y`J`YfVYggYfi b[`XYf`6Y`Yi`W`hi`b[`ØZYbh`]W\Yf`D`Å`mYž`k`jY

XYa '@YbbÄdUf_i bX`XYa `?`Y]ghdUf_"`K]`_Y`Yf\]Y`hij`cb`j`]Y`Yb
6Øf[Yfb`F`ØW_a`Y`Xi`b[Yb`ØVYf`i`bg]WXYfY`I`a`[YVi`b[Yb`Ub`X]YgYb
C`fhYbž`VYgcbXYfg`k`À`fYbX`XYf`5VYbXghi`bXYbž`k`Ug`gY]bY
J`cfgW`À[Y`YfbYi`hi`bhYfghfY]W`h"

8Yg`K`Y]hYfYb`d`Ubh`XYf`C`VYfVØf[Yfa`Y]ghYfž`XYb`VYghY`YbXYb
5`_c`l`c`j`YfVch`i]b`XYf`GhUXh`Ui`gni`k`Y]hYbž`]bgVYgcbXYfY`]a
6YfY]W`XYg`DUV`c`!BYfi`XU`6`c`W`g`"8UXi`fW`gc`Yb`a`Ò[`]W`Y
5i`ggW`fY]hi`b[Yb`i`bX` ,`VYf[f]ZZYž`X]Y`Ài`Z[`]a`Ni`gUa`a`Yb`Ub[
a`]h`5`_c`l`c`_cbgi`a`ghY`Ybž`j`Yff]b[Yfh`k`YfXYb`"9]b`k`Y]hYfYf
nYbhfU`Yf`Di`b`h`]b`K`]`_Yg`J`cfgW`À[Yb`g]bX`X]Y`gc[Yb`UbbhYb
K`UZZYbj`YfV`chgncbYbž`X]Y`Yf`Y]bf]W`hYb`a`ÒW`hYž`i`bhYfghØhnh`Xi`fW`
J]XYcØVYfk`UW`i`b[`ni`f`df`Aj`Yb`hj`Yb`?`cb`hfc`Y"

8i`fW`X]YgY`J`]XYcØVYfk`UW`i`b[`Yf`c`Zhig]W`K`]`_Y`Y]bY
gW`bY`YfY`F`YU`_h]cb`XYf`Dc`nY]`Ui`Z`dchYbn]Y`Y` ;`Yk`U`hhUhYbž
VYj`cf`X]YgY`hUhg`ÅW`]W`ghUhh]bXYb`_`ÖbbYb`"9]b`VYXYi`hgUa`Yf
GW`f]hž`XYf`XUfUi`Z`UVn]Y`hž`df`Aj`Yb]j`ni` `UbXY`bž`UbghUhh`bi`f`]a
BUW` \]bY]b`ni`fYU[]YfYb`"9g`V`Y]Vh`YXcW`UVni`k`UfhYbž`k`]YK`]`_Y
Ui`W`_`UfghY`hYž`XUgg`X]YgY`gdYn]Y`Yb`K`UZZYbj`YfV`chgncbYb`VY]a
=bbYba`]b]ghYf]i`a`VYUbbhfU[hik`YfXYb`a`ØggYbž`k`Ug
a`Ò[`]W`Yfk`Y]gY`X]Y`I`a`gYhni`b[`j`Yfn`Ò[Yfb`_`ÖbbhY"

8]Y`GhUXh`i`fUb`_Z`fh`fC`XYfL`U`h`YXcW`X]Y`A`Ò[`]W`_Y]hž`Y]b][Y`XYf
j`cf[YgW`U[YbYb`A`U»`bU`a`Yb`i`bUV`Åb[][`i`a`ni`gYhnYbž`k`]Y`X]Y
j`YfVYggYfhY`6Y`Yi`W`hi`b[`XYf`DUf`_g`i`bX`X]Y`5i`gk`Y]hi`b[`XYf
5`_c`l`c`j`YfV`chgncbY`"8]Yg`nY][hž`XUgg`K`]`_Y`Y]bY`?`ca`V]bUh]cb`Ui`g
j`YfgW`]YXYbYb`5bg`ÅhnYb`j`YfZc`[hž`i`a`X]Y`G]W`Yf`Y]h`ni
j`YfVYggYfb`i`bX`X]Y`@YVYbgei`U`]h`Åh]b`XYf`GhUXh`ni`Z`ØfXYfb"

B`YVYb`X]YgYb`A`U»`bU`a`Yb`]gh`K`]`_Y`Ui`W`XUfUb`]bhYfYgg]Yfhž`X]Y
Gcn]U`UfVY]h`Ub`GW`i`Yb`ni`Yfk`Y]hYfb`"8]Yg`_`ÖbbhY`Ub[Zf]gh][
Y`ZYbž` ;`Yk`U`hi`bX`?`f]a`]bU`]h`Åh]j`cfni`VYi`[Ybž`]bXYa` ` [YbX`]W`Y
]b`Y]bYa` [YgW`ØhnhYb`F`U`a`Yb`VYggYf`i`bhYfghØhnh`k`YfXYb"

8]Y`G]hi`Uh]cb`]b`i`fUb`_Z`fh`fC`XYfL`V`Y]Vh`Ub[YgdUbbhž`XcW`X]Y
J`cfgW`À[Y`j`cb`C`VYfVØf[Yfa`Y]ghYf`K`]`_Y`_`ÖbbhYb`Y]bYb
YbhgW`Y]XYbXYb`=a`di`g`ni`f`J`YfVYggYfi`b[`Vf]b[Yb`"8]Y

<YfUi gZcfXYfi b[Ybž'X]Y`g]Wł`Xi fWł`X]Y`Øb[ghYb` ; Yk U`hhUhYb
Yf[YVYb` \UVYbž'nY][Ybž'XUgg`]b`XYf`GhUXh`< UbX`i b[gVYXUfZ
VYghY`hž'i a`XUg`J YfhfUi Yb`XYf`6Øf[Yf`]b`]\fY`G]WłYf\Y]h
ni fØW_ni [Yk`]bbYb"

8YhU]`g

6Ygi WłYb`G]Y`i bg`Ui Z.`b!U["XY