

GdUbbYbXY`#H!<YfUi gZcfXYfi b[ .K YfXY  
6i g]bYgg`#hY``][ YbW`6YfUHyf`]b  
: fUb\_Zi fh°

#H!6YfUHyf`6i g]bYgg`#hY``][ YbW`fa # #XŁ]b: fUb\_Zi fh°Ua  
A U]b [ Ygi W`h°GdUbbYbXY`Dfc^Y\_hY`i bX`HYUa UfVY]h  
Yfk UfhYb`X]W`VY]`GF`#Zcfa Uh]cb`DfcXi W`hg"

8]Y`K Y`hXYf`i bhYfbY\`a YbgVYfUhi b[ `]a`#H!GY\_hcf`V]YhYh  
j ]Y`Z`h][ Y`A`O[ `]W`\_Y]hYbž`]bgVYgcbXYfY`ZØf`]bbcj Uhj] Y`?`ÒdZYž`X]Y  
Ub`XYf`G`W`b]hghY`Y`nk ]gW`Yb`HYW`bc`c[ ]Y`i bX`; YgW`ÄZi`UfVY]hYb  
a`ÒW`hYb`"9]bY`U`\_hi Y`Y`GhY`YbUbny][ Y`Äggh<YfnYb`]a`6YfY]W`  
6i g]bYgg`#hY``][ YbW`f`b`#`#XŁ`XYf`VYfY]h]ghž`gdUbbYbXY  
#hY`][ YbW`fa # #XŁ`XYf`VYfY]h]ghž`gdUbbYbXY  
<YfUi gZcfXYfi b[ Yb`]b: fUb\_Zi fh°Ua`A U]b`Ubni bY\`a`Yb"

5i ZX]YgY`Dcg]h]cb`Ui Za Yf\_gUa`ni`k YfXYbž`VYXYi hYh`b]W`h`bi`f  
Y]bY`VYfi Z]W`Y`J YfÄbXYfi b[ ž`gcbXYfb`Ui W`X]Y`7\UbW`ž`U`\_hj]`Ub  
XYf`Ni`\_i bZh]cb`i bhYfbY\`a Yb`a`]mi`k`]f`\_Yb`"5`g`#H!6YfUHyf  
ØVYfb]a`a`gh`Xi`X]Y`k`]W`h][ Y`F`c`Y`XYg`J`Yfa`]hh`Yfg`"<]YfVY]  
\_ca`a`h`Yg`Ui`Z`XY]bY`:`Ä\][`\_Y]h`Ubž`; YgW`ÄZhgdfcnYggY`ni  
UbU`mg]YfYb`i bX`XUhYbVUg]YfhY`@Øgi b[ Yb`ni`Yb`hk`]W`\_Y`bž`X]Y`XYb  
l bhYfbY\`a YbgYfZc`[ `a`U» [ YV`]W`VY]bZi ggYb`"8i`V]gh[ YZfU[ hž  
Y[ U`cV`Ygi`a`X]Y`a`d`Ya`Ybh]Yfi b[ `j`cb`6`#Hcc`g`cXYf`X]Y  
GW`i`i`b[ `XYf`?`c`Y[ Yb`]b`XYf`Bi`mi`b[ `X]YgYf`GmghYa`Y`[ Y\`h"  
8Y]bY`A`Y]bi b[ `U`h; Yk`]W`h°

HÄ[ `]W`Y`<YfUi gZcfXYfi b[ Yb

8 Ug`XmbUa`]gW`Y`i`a`ZY`X`VY]`GF`#Zcfa Uh]cb`DfcXi W`hg`[ UfUbh]Yfh  
5V`k`Y`W`g`i`b[ .8i`hf]Zgh`fY[ Y`a`Ä»][ `Ui`Z`j`YfgW`]YXYbY

GhU\_Y\c`XYfž`k Ug`VYXYi hYhž`XUgg`\_Y]b`HU[ `XYa `UbXYfYb`[ `Y]W\h"  
8]YgY`≠hYfU\_h]cb`V]YhYh`b]W\h`bi`f`; Y`Y[ Yb\Y]hž`XY]bY  
?ca`a`i`b]\_Uh]cbgZ\`][`\_Y]hYb`k`Y]hYfni`Yb`hk`]W\_Y`bž`gcbXYfb`Ui`W  
XY]bY`Ub`U`mh]gW\Yb`:`À\`][`\_Y]hYb`]b`XYf`DfUI`]g`i`bhYf`6Yk`Y]g`ni  
ghY`Yb`"9]b`VYgcbXYfYf`:`c`\_i`g`]Y[ h`Ui`Z`XYf`:`ÖfXYfi`b[  
XUhYbVUg]YfhYf`9b`hgW\Y]Xi`b[ Yb`i`bX`XYf`C`dh]a`]Yfi`b[ `XYg  
FYdcfh]b[ gž`nk`Y]`nYbhfU`Y`5gdY`\_hY`ZÖf`XYb`9fZc`[ `YXYg  
I`bhYfbY\`a`Ybg"

I`a` `]\Yf`ni`[ `ÀbnYbž`VYb`Öh][ gh`Xi` `Zi`bX]YfhY`?Ybbhb]ggY`]b`XYf  
8UhYbUb`U`mgY`gck`]Y`]b`6]!Hcc`g`"9]b`h]YZYg`J`Yfgh`Ab`Xb]g`XYf  
VYhf]YV`]W\Yb`5V`Ài`Zi`k`]fX`YVYbZU`g`Yfk`UfhYhž`i`a` `U`g  
\_ca`dYhYb`hYf`6YfU`hYf`U[ ]YfYb`ni` `ÖbbYb`"HYUa`UfVY]h`]gh  
YVYbZU`g`Yb`hgW\Y]XYbX`/X]Y`:`À\`][`\_Y]hž`YZZ`\_h]j` `a` ]h  
i`bhYfgW\]YX`]W\Yb`HYUa`g`ni`gUa`a`Ybni`UfVY]hYbž`]gh]b`XYf`≠H  
i`bYf`Àgg`]W"

8]Y`A`Ö[ `]W\Y]hYbž`X]Y`X]YgY`Dcg]h]cb`V]YhYhž`g]bX`b]W\h`bi`f`Ui`Z  
hYW\b]gW\Y`5gdY`\_hY`VYgW\f`Ab`\_h`"8i`k`]fgh]b`Y]bYa` `]bbc]Uh]j`Yb  
I`a`Zi`X`h`Àh][`gY]bž`k`c`YW\hY`J`Yf`Ab`XYfi`b[ Yb`a`Ö[ `]W\`g]bX`"8Ug  
I`bhYfbY\`a`Yb`gi`W\h`A`YbgW\Ybž`X]Y`VYfY]h`g]bXž`Zf]gW\Y`≠YYb  
Y]bni`Vf]b[ Yb`i`bX`VYfY]hk`]`][`Ub`@Ögi`b[ Yb`ni`UfVY]hYbž`X]Y`b]W\h  
bi`f`X]Y`DfcXi`\_hYž`gcbXYfb`Ui`W`X]Y`<YfUb[ Y\Ybgk`Y]gYb`Ub  
; YgW\`Àžgd`fc`nYggY`fYj`c`i`h]cb]YfYb"

K`Ybb`X]W\`X]Y`<YfUi`gZcfXYfi`b[ `fY]nhž`HY]`Y]bYg`Yb[ U[ ]YfhYb  
HYUa`g`ni`k`YfXYbž`XUg`X]Y`; fYbnYb`nk`]gW\Yb`≠i`bX`6i`g]bYgg  
Ui`Zf]W\hž`XUbb`]gh`Yhnh`XYf`f]W\h][`Y`NY]hdi`b`hž`i`a` `X]W\`ni  
VYk`YfVYb`"@Ugg`X]f`X]YgY`; Y`Y[ Yb\Y]h`b]W\h`Yb`h[ Y\Yb`i`bX`k`YfXY  
HY]`Y]bYf`Ui`ZfY[ YbXYb`FY]gY`]b`XYf`I`bhYfbY\`a`YbgVYfUhi`b[ ž`X]Y  
gck`c`\`dYfgÖb`]W\Y`U`g`Ui`W\`VYfi`Z]W\Y`9b`hk`]W`i`b[ `j`Yfgdf]W\h"

GhUbXcfh`X]YgYf`gdUbbYbXYb`Dcg]h]cb`]gh`:`fUb`\_Zi`fh`Ua` `A`U]bž`Y]bY  
GhUXhž`X]Y`ZÖf`]\fY`XmbUa`]gW\Y`K`]fhgW\UZh`i`bX`]fY  
≠bc]Uh]cbg`\_fUZh`VY`\_Ubb`h]gh"

8Ug`I`bhYfbY\`a`Ybž`≠GF`≠Zcfa`Uh]cb`DfcXi`W`gž`ghY\`h`ZÖf`:`cfhgW\f]h  
i`bX`\Uh]g]W\`ni`a`N]Y`[ YgYhnhž`XYb`K`UbXY`Xi`fW\`hYW\bc`c`[ ]gW\Y

≠hY[ fUh]cb'j cfUbni hfY]VYb"K Ybb'Xi 'U`gc'Ui ZXYf'Gi WXY'bUW  
Y]bYf'bYi Yb'<YfUi gZcfXYfi b[ 'a' ≠!6YfY]W'V]ghž\_ÒbbhY'X]Yg'X]Y  
]XYU`Y'; Y`Y[ Yb\Y]h'ZØf'X]W'gY]b°

8YhU]`g

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U[ "XY