

A VUddÅ`i bX`X]Y`F ØW__Y`f`XYf`B cghU`[]Y.
: i » VU``]a`DUfWXYg`Df]bW`g

: fUb_fY]W`i bhYf`Y[h`hU`Yb`%.`]a`B Uh]cbg!@YU[i Y!Gd]Y`
a]h`A VUddÅ`]a`Df]bnYbdUf`_"`8]Y`5bU`mgY`i bX`FYU_h]cbYb
Ui ZX]Y`ØVYffUgW`YbXY`B]YXYf`U[Y"

8]Y`F ØW__Y`f`j cb`?m]Ub`A VUddÅ`]bg`GhUXY`XY`Df]bW`g`k i fXY`j cb
XYb`: Ubg`a]h`GdUbbi b[`Yfk UfhYhž`XcW`XUg`K]YXYfgY`Yb`a]h`XYf
]hU`Yb]gW`Yb`B Uh]cbU`a UbbgW`UZh`YbXYhY`ZØf`: fUb_fY]W`]b`Y]bYf
XYfVYb`".%!B]YXYf`U[Y`"8]Yg`k Uf`XYf`YfghY`Gd]Y`hU[`XYf`B Uh]cbg
@YU[i Yž`i bX`X]Y`6]hYfb]g`k Uf`gdØfVUfž`U`g]W`X]Y`<cZbi b[Yb
Ui ZY]b`YfZc`[fY]W`Yg`7ca`YVUW`gW`bY``]b`9fbØW`hYfi b[
j`Yfk UbXY`hYb"

A]h`Y]bYa`6cm_chh`XYf`B cghU`[]Y`gY`bhY`a Ub`g]W`ni fØW`bUW`
VYggYfYb`NY]hYb`"8]Y`F ØW__Y`f`XYg`Df]bnYb`h]hY`hY`X]Y
ZfUnØg]gW`Y`HU[YgnY]hi b[`@`DUf]g]Yb`i bX`j`Yfk]Yg`XUa]h`Ui ZX]Y
<cZbi b[Ybž`X]Y`]b`A VUddÅ`[YgYhnh`k i fXYb`"BUW`j]Yf`A cbUhYb
5Vk YgYb`Y]h`Ui Z[fi bX`Y]bYg`K YW`gY`g`bUW`A Uxf]X`cZhY`XUg
Di V`_]a`Ui ZY]bY`a U[]gW`Y`K]YXYfVY`YVi b[`gY]bYf`U`hYb`: cfa
]a`DUf]gYf`GhUX]cb"

: fUb_fY]W`g`Zi f]cgYf`6Y[]bb`i bX`hU`]Ybg
8ca]bUn

8Yf`5VYbX`VY[Ubb`j]Y`j YfgdfYW`YbX`ZØf`X]Y`; Ugh[YVYf`"6fUX`Ym
6UfWc`U`gW`cgg`]b`XYf`nk`Ø`ZhYb`GY`_i bXY`XUg`YfghY`Hcfž`bUW`XYa
X]Y`]hU`]Yb]gW`Y`5Vk Y`f`[YdUhh`h`UhhY`"8]Y`?ca`a`YbhUhc`fYb`j`cb
H: %k UfYb`g]W`h]W`Ui Z[YfY[hi bX`ZfU[hYb`g]W`ž`cV`X]Yg`XUg
gW`bY`ghY`Hcf`]b`XYf`B Uh]cbU`a UbbgW`UZh]g[YgW`]W`hY`gY]b
_ØbbhY`"6UfWc`Už`XYf`U`g`A VUddÅg`BUW`Zc`[Yf`Ub[YgY`Yb`k]fXž

VYk]Yg'gY]b`HU`Ybh`VYfY]hg`]b`XYb`YfghYb`XfY]`@[i Y!%Gd]Y`Ybž`]b
XYbYb`Yf`j]Yf`HcfY`Yfn]Y`hY"

8cW`bUW`X]YgYa`j]Y`j YfgdfYW`YbXYb`GhUfh`ØVYfbU`a`Yb`X]Y
5nni`ff]`X]Y`?`cbhfc`Y`ØVYf`XUg`Gd]Y`" `À`fY`Gd]Y`k`Y]gY`k`Uf`gc
VYY]bXfi`W`YbXž`XUgg`gY`Vgh`X]Y`]hU`]Yb]gW`Yb`Ni`gW`Ui`Yf
ØVYffUgW`h`k`UfYb`" `GUbXfc`HcbU`ž`XYf`bUW`Y]bYf`GdYffY`k`Y`[`Yb
]`Y`[`U`Yf`K`Y`hU`_`h]j`]h`À`hYb`ni`fØW`_`Y`f`hY`ž`ghY`hY`g]W`U`g
GW`ØggY`gd]Y`Yf`Yf`Ui`g`" `GY]b`<`UW`Ybhf]W`ž`XYf`ni`a`5i`g`[`Y]W`
Xi`fW`:`YXYf]W`c`8]a`UfW`c`ZØ`fhY`ž`k`Uf`Y]b`NY]W`Yb`ZØf`X]Y
]hU`]Yb]gW`Y`F`ØW`_`Y`f`ni`f`U`hYb`Gh`À`f`Y`" `8]Y`]hU`]Yb]gW`Yb`HcfY`j`cb
8Uj`]XY`:`fUhhYg]i`bX`:`]UW`c`a`c`F`UgdUXcf]`ZYgh][`hYb`]`fY
`VYf`Y`[`Yb`Y]h"

?`m`]Ub`A`VUdd`Å`i`bX`X]Y`<`YfUi`gZcfXYfi`b`[
XYf`9fk`Ufhi`b`[`Yb`

A`VUdd`Å`gY`Vgh`UhhY`k`À`fYbX`XYg`Gd]Y`g`Y]b][`Y`YfUi`gfU`[`YbXY
A`ca`Yb`hYž`_`cbbhY`Y`XcW`b]W`h`X]Y`9fk`Ufhi`b`[`Yb`YfZØ`Yb`" `b
gY]bYb`Y`hnhYb`Y`Z`Gd]Y`Yb`ZØf` `@Yg`6`Yi`g`hfUZ`XYf`?`Ud]h`À`b`bi`f
nk`Y]A`U`ž`Y]b`5gdY`_`hž`XYf`U`g`VYXYb`_]W`VYhfUW`hY`h`k`]fX`" `GY]b
8fUb`[`ž]bg`NYb`hfi`a`j`cfni`Xf]b`[`Ybž`gW`]Yb`c`Zha`U`g`b]W`h`Zfi`W`hVUf
ni`gY]bž`i`bX`ghUhhXYggYb`k`]W`Yf`Ui`ZX]Y`:`Ø`[`Y`Ui`g`" `Hfchn`gY]bYf
:`Y`Yf`i`bX`XYa`8fi`W`ž`XYb`Yf`Yf`YVhž`j`Yfgi`W`h`A`VUdd`Å`ž`X]Y`?`f]h]`
XYf`²`ZYb`h]W`_`Y]h`ni`][`bcf]YfYb`" `b`Y]bYa`A`ca`Yb`h`XYf`FYZYI`]cb
ZØ`fhY`Yf`Ubž`Yf`UVY`[`Y`Yfb`hž`X]Y`A`Y]bi`b`[`Yb`UbXYfYf
Ui`gni`V`YbXYb`" `K`Ug`X]Y`@Yi`hY`XYb`_`Ybž`]gh`XUg`_`Y]bghY`a`Y]bYf
DfcV`Ya`Y`ž`Yf`_`À`fhY`Yfž`i`bX`VYhcbhYž`XUgg`a`Ub`b]W`h`Y`XYb
ni`Zf]YXYbghY`Yb`_`ØbbY"

8]Y`8]g`_i`gg]cbYb`i`a`X]Y`F`c`Y`j`cb`HfU]bYf`8]X]Yf`8YgW`Ua`dgž
XYf`gY]h`i`&\$%&]a`5a`h]ghž`k`i`fXYb`Xi`fW`X]YgY`B]YXYf`U`[`Y`bYi
Yb`hZUW`h`" `b`gVYgc`bXYfY`gY]bY`_`cbgYfj`Uhj`Yb`Gd]Y`]XYb`ghY`Yb`]b
XYf`?`f]h]_`ž`i`bX`XUg`j`Yf`cfYbY`J`Yf`hfUi`Yb`]b`X]Y`ZfUn`Øg]gW`Y
:`i`»`VU`a`Ub`bgW`U`Zi`_`ØbbhY`Ub`[`Zf]gh][`Y`?`cbgYe`i`YbnYb`UVYb`"
Hfchn`XYf`A`À`b`[`Y`VYhcbhY`8YgW`Ua`dgž`XUgg`Yf`V]g`a`]bXYghYbg
&\$&`*`k`Y]hYfa`UW`Yb`k`c`Y"

A]h'X]YgYf'Y\ f[Y]n][Yb'5a V]h]cb'gW\Y]bh'X]Y'ZfUbnÒg]gW\Y
HYUa ZØ\fi b[']b'Y]bYa '8]'Ya a U'[YZUb[Yb'ni 'gY]b''8]Y
' .%B]YXYf'U[Y'[Y[Yb'≠U`]Yb']a 'Df]bnYbdUf_ž'Y]bYa 'C fhž'XYf
]\bYb']b'XYf'J Yf[Ub[Yb\Y]h'j]Y``: fYi XY'VYfY]hYh'\Uhž'ghY`h'Y]bY
i bUb[YbY\ a Y'DfYa]YfY'XUf"B UW\XYa 'Gd]Y``_cbbhY'X]Y
GdcfhnY]hi b['@¥ei]dY'X]Y'6Ygcf[b]g'XYf': Ub'g'bi f'U`ni '[i h
bUW\j c`n]Y\Yb": fUb_fY]W\ \UhY']b'X]YgYa 'GhUX]cb'ni j cf'bcW\
b]Y'j Yf'cfYbž'k Ug'X]Y'GW\k YfY'X]YgYf'B]YXYf'U[Y'j YfghÅf_h"

A Ub[Y'bXYg'J YfhfUi Yb']b'X]Y'Y][YbYb': Å\][_Y]hYb'ZØ\fh
a UbW\ a U`ni 'Y]bYf': fi ghfUh]cbž'X]Y'Ui W\ 'A VUddÅ'gdØfhY""9f'\Uh
X]Y'9fk Ufhi b[ž'Y]b'[Ubnyg'@UbX'ghc`n'ni 'a UW\Ybž'i bX'X]Y'Gcf[Yž
XUgg'Yf'X]YgY'9fk Ufhi b[Yb'b]W\h'YfZØ`Yb' _Ubbž`UghY'h'gW\k Yf'Ui Z
gY]bYb'GW\i 'hYfb""8]YgY'6Y[Y[bi b['a]h'≠U`]Yb' _ÒbbhY'U'gc'b]W\h
bi f'U`g'8Åa dZYf'ZØf'X]Y'ZfUbnÒg]gW\Y'BUh]cbU'Y'Z'Ub[YgY\Yb
k YfXYbž'gcbXYfb'Ui W\ 'U'g'Y]b'K YbXYdi b_h'ZØf'A VUddÅ'U'g
Gd]Y'Yf'i bX'U`g': Ø\fi b[gdYfgÒb`]W_Y]h'Ui Z'XYa 'D'Uhn"

8YhU]`g

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U["XY