

K c`Z`cXYf`A YbgW 3`8Yf`GhfY]h`i a`XYb
l a [Ub[`a]h`XYb`F Ui Vh]YfYb`Yg_U`]Yfh`

≈a` : f]YgYb!K c`ZgXYVUh`k]fX`ØVYf`XUg`A UbU[Ya Ybh`k]`XYf
K `ØZY`X]g_i h]Yfhž`k Ā\fYbX`A]h[`]YXYf`XYf`?cU`]h]cb
X]ZZYf]YfYbXY`5bg]W hYb`Āi » Yfb"

: f]Yg`UbXž`B]YXYf`UbXY`!`≈a` U_hi Y`Yb`8YVUh`ØVYf`X]Y
K c`Zgdc`]h_]b`XYb`B]YXYf`UbXYb`\UVYb`X]Y`?cU`]h]cbgdUfhY]Yb
9]b][`_Y]h`XUfØVYf`Yfn]Y`hž`XUgg`XUg`5VgW]Y» Yb`j`cb`K `ØZYb`]b
VYgh]a`a`hYb`G]hi Uh]cbYb`a`Ò[`]W`gY]b`gc`hY`"8]Yg`k`i`fXY`k`Ā\fYbX
Y]bYg`Nk`Y]hYb`?Ua`a`YfXYVUhg`ØVYf`XYb`K c`Z`h`Ya`Uh]g]Yfhž`]b
XYa` \Āi`Z[`X]Y` : fU[Y`YfØfhYfh`k`i`fXY`ž`i`bhYf`k`Y`W`Yb`l`a`ghĀbXYb
Y]b`gc`W`Yf`5VgW`i`gg`YfZc`[`Yb`_Ub`bž`k`]Y`6]bbYb`UbXg`6Yghi`i`f
VYf]W`hYhY"

7Ufc`]bY`j`Ub`XYf`D`Ugž`U`g`5bhfU[`gghY`Yf]b`i`bX`J`c`fg]hnYbXY`XYf
666ž`gdfUW`XUj`cbž`XUgg`Yg`]b`ĀbX`]W`Yb` ; YV]YhYb`a`UbW`a`U`
k`]Y`Y]b`?`f]Y[`g[`YV]Yh`YfgW`Y]bY`"G]Y`a`UW`hY`YXcW`XYi`h`]W`ž
XUgg`b]W`h`U`Y`K `ØZY`UV[`YgW`cggYb`k`YfXYb`gc`hYb`ž`gc`bXYfb`XYf
5VgW`i`gg`bi`f`VY]`dfcV`Ya`Uh]gW`Ya`J`Yf`U`hYb`XYf`H]YfY`]b
6YhfUW`h[`Ync[`Yb`k`YfXYb`_`ÖbbY`"8]Y`DUfhY]Yb`B`G7`i`bX`J`J`8
i`bhYfgh`ØhnYb`YVYbZU`g`Y]bY`5VgW`i`ggfY[`Y`i`b[`ž`ZUj`cf]g]YfYb
YXcW`gW`cW_]YfYbXY`A`U»`bU`a`Yb`ž`i`a`gc`W`Y`G]hi`Uh]cbYb`ni
j`Yfa`Y]XYb"

Ni`gĀhn`]W`Y`DYfgdY`_h]j`Yb`i`bX`A`U»`bU`a`Yb

8]cb` ; fUi`g`j`cb`XYf`DJ`J`Āi`»`YfhY`X]Y`A`Y]bi`b[`ž`XUgg`5VgW`ØggY
bi`f`ja` : U`Y`Y]bYf`X]fY`_hYb` ; YZU`f`[`YbY`a`][`h`k`YfXYb`gc`hYb`"
Ni`XYa`fY[`hY`Yf`Ubž`K`ØZY`ni`ghYf]`g]YfYb`cXYf`ni`_Ughf]YfYb`ž`i`a
XYfYb` : cfhdZU`bni`b[`ni`j`Yf`]bXYfb`" ?`f]h]gW`Āi`»`YfhY`Yf`g]W`

[Y [YbØVYf`UbXYfYb`DUfhY]Yb`i bX`XYfYb`a Ub [Y`bXYa
J Yfgh`bXb]g`ZØf`XUg`H]Yfž`]bgVYgcbXYfY`VYnØ [`]W`5bXf`A` : `UW`
j cb`XYf`G; D"

@]b`_Y`DUfhY]Yb`YVYb`X]Y`Bchk`YbX][`_]h`Yfj`cfž`K`Y [Y`ni`Z]bXYbž`
i a`VYggYf`a`]h`K`Ø`ZYb`ni`YVYb`"@Ui`fU`6fca`Yh`j`cb` ; fcYb@]b`_g!
Dj`X5`VYnY]W`bYhY`XYb`K`c`Z`U`g`k`i`bXYfgW`Øb`i`bX`VYhcbhY`X]Y`
: fYi`XY`ØVYf`XYggYb`F`ØW`_Y`f`" `b`XYf`Dfcj`]bn` : f]Yg`UbX`i`bX`
Y]b][`Yb` ; Ya`Y]bXYb`U`h`GhU`UhgY`_fYh`f`>Ub`Fi`a`a`Yb]Y`Ui`Z [fi`bX`
XYf` [Ygh]Y [YbYb`5bnU`U`Ub`5b [f]ZYb`Ui`Z`<`Ui`gh]YfY`i`a`bYi`Y`
DYfgdY`_h]j`Yb`]a`K`c`Zga`UbU [Ya`Ybh` [YVYhYb`"5`Y]b`]b`XYb`YfghYb`
A`cbUhYb`XYg`>U`fYg`k`i`fXYb`]b` : f]Yg`UbX`*`-`5b [f]ZY`Ui`Z`
`UbXk`]fhgW`UZh`]W`Y`H]YfY` [Ya`Y`XYh`"

; YXYdi`hYfXY`A`Uhh`]g`XY`J`f]Yg`k`]Yg`Ui`ZX]Y`k`UW`gYbXY`5b [gh`
i`bhYf`XYb`<`U`hYfb`j`cb`<`Ui`gh]YfYb`i`bX`XYb`5bk`c`bYfb`U`]bž`XU`
K`Ø`ZY`ni`bY`a`YbX`]b`VYk`c`b`hYb` ; YV]YhYb` [Yg]W`hYh`k`YfXYb`"i`a`
XYa`Ybh` [Y [Ybni`k`]f`_Ybž`gYhnh`X]Y`Dfcj`]bn`XYfnY]h`Ui`Z`Df`Aj`Ybh]cb`
j`cb`K`c`j`YbgW`AXYbž`X]Y`Gi`Vj`Ybh]cb]Yfi`b [`k`c`ZUVk`Y`fYbXYf`
N`Ai`bY`i`bX`X]Y`9]bghY`i`b [`Y]bYg`K`c`Zg`cbgi`YbhYb`"Ni`XYa`
ZcfXYfb`X]Y`Dfcj`]bn`i`bX`X]Y` ; Ya`Y]bXYb`Y]bY`BYi`VYk`Yfhi`b [`XYf`
K`c`Zgdc`di`U`h]cb`]b`A`]hh`Y`Yi`fcd`Už`XU`X]Y`K`Ø`ZY`]b`XYb`
B]YXYf`UbXYb`HY]`X]YgYf`ghUV]`Yb`Dcdi`U`h]cb`g]bX`" `b`XYf`
_ca`a`YbXYb`K`c`W`Y`k`]fX`]a` `b`hYfdfcj`]bW]U`Yb` , VYf`Y [i`b [gZcfi`a`
f`H`C`E`XYf`bYi`Y`K`c`Zgd`Ub`X]g`_i`h]Yfž`k`A`fYbX`Ua` `8]YbghU [`ØVYf`
X]Y`k`A`fYbX`XYg`8`YVUhg`Y]b [YfY]W`hYb`5bhf`A [Y`UV [Ygh]a`a`h`
k`]fX`"

Ni`g`A`hn`]W`ni`XYb`dc`]h]gW`Yb`8]g`_i`gg]cbYb`nY][`Yb`FYW`YfW`Yb`
ni`f`K`c`Zgdc`di`U`h]cb`]b`XYb`B]YXYf`UbXYbž`XUgg`6]`%&`ZYghghY`hž`
XUgg`<`mVf]XYb`Ui`g`K`Ø`ZYb`i`bX`<`i`bXYb`]b`XYb`j`Yf [Ub [YbYb`
>U`fYb`]b`8Yi`hgW`UbX`Ai`>Yfgh`gY`hYb`k`UfYb`"GY]h`&\$`>U`fYb`g]bX`
bi`f`nk`Y] : A`Y`VY`_Ubb`hž`i`bX`]b`XYb`B]YXYf`UbXYb`k`i`fXY`bcW`b]Y`
Y]b`gc`W`Yf`<`mVf]X`]b`ZFY]Yf`K`]XVU`b` [YZ]bXYb`" ; YbYh]gW`Y`
Ghi`X]Yb`VY`Y [Ybž`XUgg`XUg`F]g]_c`Y]bYf`<`mVf]X]g]Yfi`b [` [Yf]b [`]ghž`
XU`X]Y`b]YXYf`AbX]gW`Yb`K`Ø`ZY`_Y]bY`X]fY`_hYb`?`cbhU`_hY`ni`
ghfYi`bYbXYb`<`i`bXYb`U`VYb`_ØbbYb`"

æ 'FU\ a Yb'XYf`Ui ZYbXYb': cfgW\ i b['k YfXYb'8 B5!5bU`mgYb
 Xi fW\ [YZØ\ fhž'i a 'nk]gW\ Yb'F ØW_[f]ZYb'XYf'K Ò`ZY'i bX'UbXYfYb
 H]YfUfhYb'ni 'i bhYfgW\ Y]XYb"´6]g\ Yf'k i fXY']b'XYb'B]YXYf`UbXYb
 _Y]b'\m\vf]XYg'H]Yf'YbhXYW_h"´Gc`W\ Y' [YbYh]gW\ Yb'æYbh]Z_Uh]cbYb
 Yfa Ò[`]W\ Yb'Ygž'X]Y'I fgd fØb[Y'i bX'X]Y'ZUa]´]ÅfY'; YgW\]W\ hY
 X]YgYf'H]YfY'bUW\ ni j c`n]Y\ Ybž'k cXi fW\ 'ni gÀh`]W\ 'k Yfhj c`Y
 8 UhYb'ZØf'XUg'A UbU[Ya Ybhj cb'K Ò`ZYb']b'XYf'FY[]cb'[Yk cbbYb
 k YfXYb'_ØbbYb"

8YhU]`g	
J c fZU``	Gcbgh][Yg
C fh	: f]Yg`UbXž'B]YXYf`UbXY
E i Y`Yb	<ul style="list-style-type: none"> • k k k "V]bbYb`UbXgVYghi i f"b` • k k k "V]/%&"b`

6Ygi W\ Yb'G]Y'i bg'Ui Z.'b!U["XY