) \$`>U\ fY`bUW\`XYa`C`ma`d]U!5hhYbhUh.`9]b
`Ub[ Yf`K`Y[ `ni`f`5bYf_Ybbi`b[

:]bUbn]Y``Y`9]b][ i`b[`bUW\`) \$`>U\ fYb.`8 Ug`C`ma`d]U!5hhYbhUh
%-`+&`i`bX`X]Y`Bchk`YbX][_Y]h`Y]bYf`K`YbXY`]b`XYf`XYi`hgW\Yb
B U\`cghdc`]h]_"

5a` ) "'GYdhYa VYf`%-`+&`_Ua`Yg`]a`C`ma`d]UXcfZ]b`A`ØbW\Yb`ni
Y]bYa`XYf`[fUi`gUa`ghYb`5bgW\`À[Y`]b`XYf`XYi`hgW\Yb` ; YgW\]W\hY"
DU`Àgh]bYbg]gW\Y`HYffcf]ghYb`hØhYhYb`nk`Y]`=gfUY`g`i`bX`bU\`a`Yb
bYi`b`k`Y]hYfY`U`g` ; Y]gY`b`"8Yf`bUW\Zc`[YbXY`6YZfY]i`b[gj`Yfgi`W\`
Ua` :`i` [ \UZyb` :`ØfghYbZY`XVfi`W\_`YbXYhY`hfU[ ]gW\.`U``Y` ; Y]gY`b`ž`Y]b
Dc`]n]gh`i`bX`ZØbZXYf`UW\h`HYffcf]ghYb`j`Yf`cfYb`]`f`@YVYb`"8]YgYg
9fY][b]g`k`Uf`b]W\h`bi`f`Y]b`hfUi`a`Uh]gW\Yf`GW\cW_`ZØf`X]Y
i`ba`]hhY`VUFYb`6Yhfc`ZZYbYb`ž`gcbXYfb`Y]b`ZØfW\hYf`]W\Yg`9fVYž`XUg
V]g`\Yi`hY`bUW\`U`h"

≠`Y]bYa` ; YgdfÅW\`a`]h`æcg]Ug`HYfgW\ØfYbž`XYa`6YfY]W\g`Y]hYf
Dc`]h]\_`i`bX` ; YgY`gW\UZh`VY]`7\`f]ghYb`Ub`XYf`GY]hY`=gfUY`g`ž`k`]fX
XYi`h`]W\ž`k`Ufi`a`X]Y`Øb[ ghY`Z]bUbn]Y``Y`9]b][ i`b[`a`]h`XYb
5b[Y\`Øf][ Yb`XYf`C`dZYf`gc`a`cbi`a`YbhU`k`]W\h][ `]gh`8]Y
bUW\Zc`[ YbXYb`ZØbZ`>U\`fnY\`bhY`k`UfYb`[YdfÅ[h]`cb`Y]bYa
fØ\`fYbXYb`?`Ua`dZXYf`<]bhYfV`]YVYbYb`ž`X]Y`i`a`5bYf\_Ybbi`b[`ZØf
XUg`Yf`]hhYbY`@Y]X`_`Åa`dZhYb`"8]Y`Ub[Y`8Ui`Yf`V]g`ni`X]YgYf
9]b][i`b[ `ZUgh`Y]b`\`U`VYg`>U\`f`i`bXYfh` `Àggh`Ui`ZY]bY
[fi`bX`Y[YbXY`i`bni`Àb[ `]W\`\_Y]h`XYg`XYi`hgW\Yb`GhUUhYg
gW\`Y]»`Yb"

8]Y`Z]bUbn]Y``Y`J`Yfnk`Y]Z`i`b[ `XYf
<]bhYfV`]YVYbYb

CVk`c`\`XYf`GhUUh`bUW\`XYa`5bgW\`U[`NU\`i`b[ Yb`Ub`X]Y

VYhfcZYbYb': Ua]Yb [Y`Y]ghYh\Uhž`k i fXYb`X]YgY`]b`XYf
JYf[Ub[Yb\Y]h`b]Y`U`g`YW`hY`9b`hgW`ÅX][i b[`Ub[ YgY\Yb" `A Ub
Yf_`ÅfhYž`Yg`\UbXY`Y`g]W`bi f`i a `; YghYbž`X]Y`k`Y]h`XUj`cb`YbhZYfbh
k`UfYbž`X]Y`h]YZY`K`i bXY`ni` \Y]`Yb" `J`cb`XYf`]b]h]U`Yb`Gi`a`a`Y
V`]YVYb`b`UW`5Vni` [ `XYf`5bk`U`hg\_c`ghYb`Y`X][`]W`fi`b`X`Y]b`Y`A`]]`cb
8A`Z0f`X]Y` : Ua ]Yb` `Y]b`k`U`f`U`Zh`V`i`h`X0fgh][Yf`HfcdZYb`Ui`ZXYb
\Y]» Yb`GhY]b" `Gc`XfÅb[ `h`g]W`X]Y` : fU[ Y`Ui`Zž`k`]Y`j`]Y`
K`YfhgW`Åhni`b[ `X]YgYb` : Ua ]Yb`0VYf`U`X]Y`Y`Y`
Ybh[Y[Yb[YVfUW`h`k`i`fXY`"

0`0fUY`k`i`fXY`XYf`A`0bW`YbYf`5bgW`U[`a`]h`6Ygh0fni`b[`i`b`X`K`i`h
k`U`f[Ybca`a`Yb" `8Yf`XUa`U`][Y`7`Y`Z`X`Y`g`]gfUY`]gW`Yb
; Y\Y]a`X]YbghYg`VfUW`hY`Y]bYb`Y`X]Yb`gW`U`Zh`]W`Yb` ; fc`a`]h`g]W`
ni`f0W`ž`X`U`X]Y`F`Y`hi`b[`gU`\_h]cb`j`cb`XYi`hgW`Yf`GY]hY`[`fc`V
ZY`\`Yf`\`U`Zh`Ui`g[`Y`Z0`fh`k`i`fXY" `8]YgY`A`]ggUW`hi`b[`XYg`@YVYbg`XYf
; Y]gY`b`i`b`X`XYf`Dc`n]ghYb`Z0`fhY`]b`0fUY`ni`Y]bYf`gd0fVUfYb
Ubh]XYi`hgW`Yb`Gh]a`a`i`b[`ž`X]Y`X]Y`F`Y`[`]Yfi`b[`ni`X`Åa`dZYb
j`Yfgi`W`hY`ž`i`a`X]Y`XYi`hgW`!`]gfUY`]gW`Yb`6Yn]Y\i`b[`Yb`b]W`h`ni
VY`UghYb" `F`Y`U`\_h]cb`Yb`j`cb`GhU`Uhg`c`VYf`\`Åi`d`hYfbž`X]Y`Y]bYfgY]hg`XYb`A`i`h
nY][`hYbž`XYa`HYffcf`Ybh[`Y[`Ybni`hfYhYbž`UVYf`UbXYfYfgY]hg`b]W`h
X]Y`7`ci`fU[`Y`\`U`hYbž`Z0f`]\fY`Y][`YbYb` : Y\`Yf`[`YfUXYni`ghY\Yb"

5i Zfi Z`ni f`NY]hYbk YbXY

HYfgW`0fYb`Zc`fXYfh]b`X]YgYa`?`cbhYl`h`Y]bY`[`fi`b`X`Y[`YbXY
BYi`VYk`Yfhi`b[ `XYf`XYi`hgW`Yb`B`U`c`ghdc`]h]_`" `K`Å`fYbX
6i`bXYg`_`Ub`n`Yf`C`U`Z`G`W`c`n`j`cb`Y]bYf`NY]hYbk`YbXY`gd]W`hž
k`Ybb`Yg`i`a`X`Yb`?`f]Y[`]b`XYf`I`_`fU]bY`[`Y`hž`VYhc`bh`Yfž`XUgg
UbU`c[`]Ui`W`]b`6Yni`[`]Ui`Z`X`Y`b`B`U`Y`b`C`ghYb`Y]b`I`a`X`Yb`\_`Yb`b`0h][
]gh`8]Y`d`U`Å`gh]b`Y`bg]gW`Y`GY]hY`j`Yf`Ub`hk`c`fh]W`ni`a`UW`Yb`ž`k`]fX
U`g`Y`gg`Y`bn]Y`Y`f`UW`hY`hž`i`a`X`Yb`Ub[`k`]Yf][`Yb`?`cb`Z`_`h`ni`0`0gYb"
GhU`h`k`Y]hYf\]b`XYf`i`a`ghf]hhYb`Yb`Nk`Y]ghU`U`hYb`0`0gi`b[`ni`Zc`[`Ybž
X]Y`\_Y]bYb` : f]YXYb`[`YVfUW`h`h`U`hž`gc`hYb`U`hYfb`U]h]Y`5`bg`Å`h`N
[`Y`Z0`f`X`Y`fh`k`Y`f`X`Y`b`"

9]b`6Y]gd]Y`X`U`Z0f`g]b`X`X]Y`5VfU`Ua`!5V`\_`ca`a`Ybž`X]Y`]b`XYf
F`Y[`]cb`VYfY]hg` : cfhgW`f]hhY`Yfn]Y`h`\`UVYb" ; `Y]W`nY]h][`k`YfXYb

YXcW`a`h`XYi hgW`Yb`GhYi Yf[ Y`XYfb`Ghfi \_hi fYb`i bhYfghØhnhž`X]Y
HYffc`f`VY[Øbgh][Ybž`k Ug`]b`5bVYhfUW`h`XYf`dc`]h]gW`Yb
; Y[YVYb`Y]hYb`]bU`nYdhUVY`YfgW`Y]bh`HYfgW`ØfYb`[Y`h`gc`k`Y]h
ni`gU[ Ybž`XUgg`XYf`dU`Àgh]bYbg]gW`Y`DfÀg]XYbh`A U`a`i`X`5VVUg
gc[Uf`HYffc`f]ghYb`Z]bUb`n]Y`i`bhYfghØhnh`Y]bY`dfcj`c`UbhY`i`bX
j`Yfk`]ffYbXY`K U`f`Y]hž`X]Y`gW`bY`Y`i`bX`XYi`h]W`Y`5b`]Y[Yb
Ui`Zk`]fZh`

K`]XYfgdfØW`]W`YfgW`Y]bh`Ui`W`ž`XUgg`8Yi`hgW`UbX`XfY]`HU[Yž
bUW`XYa`5VVUg`fY`Uh]j`]YfYbXY`6Ya`Yf`_i`b[ Yb`ØVYf`XYb
<c`c`WUi`gh]b`Y]bYf`DfYggY`_cbZYfYbn`a`UW`hYž`(`\$`A`])`cbYb`9i`fc
U`g`<`]Zg[ Y`XYf`Ub`X]Y`DU`Àgh]bYbgYf`VYfY]hghY`hž`k`À`fYbX
[`Y]W`nY]h][`X]Y`Ui`gghY`YbXYb`&`,`A`])`cbYb`9i`fc`ZØf`X]Y
<]bhYfV`]YVYbYb`XYg`5bgW`U[g`]b`A`ØbW`Yb`ØVYf`Y]bYb`NY]hfUi`a
j`cb`)`\$`X`fYb`U`f`h`Yf`_Àa`dZi`k`YfXYb`a`i`gghYb`"8]YgYf`K`Yf`h`nY][`h
X]Y`A`]ggUW`hi`b[`XYf`C`dZYf`i`bX`k`]fZh`X]Y`:`fU[Y`bUW`XYb
Df]cf]h`hYb`XYi`hgW`Yf`5i`»Ybdc`]h]\_`Ui`Z`:`]Vh`Yg`Y`Yf`BUj`]h`hž
=]bcfUb`n`c`XYf`[Uf`Y]bY`VYk`i`gghY`dc`]h]gW`Y`Gd]Y`YfY]3

8Yf`8fU`h]Y`Yf`XYg`5bgW`U[g`j`cb`%`-`+`&ž`5Vi`8Uci`Xž`U`h]b
gY]bYb`9f]bbYfi`b[Yb`gc[ Uf`[YgW`f]YVYbž`XUgg`5VVUg`Ub`XYa
j`Yf`Y`YfYbXYb`9fY][`b]g`Z]bUb`n]Y`VYhY]][`h`k`Uf`"8YbbcW`k`]fX
5VVUg`\_i`fn`j`cf`XYa`)`\$`X`fYghU[`]a`?`Ub`n`YfUa`h`Ya`dZUb[ Yb`
Y]bY`9b`hgW`Y]Xi`b[ž`X]Y`j`]Y`Y`ZØf`dc`]h]gW`i`b`_i`[`i`bX`d]Yh`h`c`g
U`hYb`"

8Ug`B`UW`XYb`_Yb`XUfØVYf`]gh`b]W`h`bi`f`Y]bY`dc`]h]gW`a`ch]j`]YfhY
8YVUhY`/Yg`]gh`Ui`W`Y]bY`:`fU[ Y`XYg`F`YgdY`\_hg`ZØf
X]Y`@]XhfU[ YbXYb`X]YgYf`:`YgW`]W`hY`"8]Y`XYi`hgW`!]gfUY`]gW`Yb
6Yn]Y`i`b[Yb`a`ØggYb`g]W`b]W`h`bi`f`Ui`Z`K`cfhY`ghØh`nYbž`gc`b`XYfb
Ui`W`Ui`Z`HUhYbž`X]Y`XYb`A`i`h`k`]XYfgd]Y[ Y`bž`g]W`XYb`Y][`YbYb
:`Y`Yfb`ni`ghY`Yb`"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY