

C ghk ØfhhYa VYf[`d`Ub h
ni _i bZhgc f]Ybh]YfhY `9bhk]W_`i b[`V]g
&\$')

8Yf`FY[]cbU`j YfVUbX`C ghk ØfhhYa VYf[`j YfUVgW]YXYh`XYb
FY[]cbU`d`Ub`&\$') `ni f`ni _i bZhgZÀ\][Yb`9bhk]W_`i b[`j cb
FUi a cfXbi b[ž`K c`b!`i bX`; Yk YfVYZÀWYb"

8Yf`bYi `j YfUVgW]YXYh`FY[]cbU`d`Ub`&\$') `]gh`Y]b`VYXYi hYbXYf
GWf]hh`ZØf`X]Y`FY[]cb`C ghk ØfhhYa VYf[ž`X]Y`g]W`a]h`XYb
<YfUi gZcfXYfi b[Yb`Y]bYf`a cXYfbYb; YgY`gW UZh
Ui gY]bUbXYfgYmh`8i fW`X]Y`J YfUVgW]YXi b[`k]fX`Y]bY
ni _i bZhgc f]Ybh]YfhY `9bhk]W_`i b[gghfUhY[]Y`ZØf`X]Y`FY[]cb
YhUV`Yfhž`X]Y`X]Y; fi bX`U[Y`ZØf`c fhgWf]hh`i bX`bUW`U`h][Y
9bhk]W_`i b[`V]`XYh"

< YfUi gZcfXYfi b[Yb`XYf`a cXYfbYb
FUi a d`Ubi b[

9]b`FY[]cbU`d`Ub`ghY`h`Y]bY`5fh: U\fd`Ub`ZØf`X]Y`fÀi a `]WY
9bhk]W_`i b[`XUf`i bX`]gh`XUa]h`YbhgWY]XYbX`ZØf`X]Y; YghU`hi b[
XYf`@VYbgei U`]h`Àh]b`Y]bYf`FY[]cb`" `ð`C ghk ØfhhYa VYf[`VY[Ubb
XYf`DfcnYgg`ja `š\`f`&\$%+`a]hi a ZUggYbXYb`5bU`mgYb`i bX`XYf
]bhYbg]j Yb`Ni gUa a YbUfVY]h`a]h)` `?ca`a`i bYb`"8]YgY
Jcf[Y`Ybgk Y]gY`nY][h`XUg`9b[U[Ya Ybh`XYg`FY[]cbU`j YfVUbXgž
X]Y`6YXØfZb]ggY`XYf; Ya Y]bgW UZh`ni `VYfØW_g]W`h][Yb`i bX
[`Y]W`nY]h][`Y]bY`_`UfY`F]W`hi b[`j cfni [YVYb"

I a k Y`hgW`i hn`i bX`:` `ÀW`Yb`bi hni b[

9]b`nYbhfU`Yg`9`Ya Ybh`XYg`bYi Yb`D`Ubg]gh`X]Y`YZZY`_h]j Y`Bi hni b[

j cb': `ÅWYb"A]hXYf': YghY[i b[j cb'K c\ b! i bX
; Yk YfVYgWk Yfdi b_hYb'Ui Z]bg[YgUa h' (\$' < Y_hUf'k]fX'Y]b
j YfUbhk cfhi b[gj c`Yf' l a [Ub['a]hXYb'j YfZØ[VUfYb'F Yggci fWb
Ub[YghfYVh"6YgcbXYfg'VYa Yf_Ybgk Yfh]gh'X]Y'YfgHa U'] [Y
6YfØW_g]W'h][i b[j cb'J cffUb[[YV]YhYb'ZØf'X]Y'@UbXk]fhgW UZhž
X]Y']b'XYf'F Y[]cb' Cghk ØfhhYa VYf['Y]bYb'\c\Yb'GhY''Ybk Yfh'\Uh"

B UW \ U`h][_Y]h'i bX`YfbYi YfVUfY`9bYf[]Yb

9]b'k Y]hYfYf'k]W'h][Yf'5gdY_h'XYg'F Y[]cbU'd`Ubg']gh'XYf': c_i g
Ui Z?`]a UUbdUggi b['i bX'XYb'5i gVUi 'YfbYi YfVUfYf'9bYf[]Yb"A]h
XYf'5i gk Y]gi b[j cb': `ÅWYb'ZØf'D\chcj c`hU]_!5b`U[Yb'i bX'XYa
[Yd`UbhYb'5i gVUi 'XYf'K]bXYbYf[]Y'k]fX'Y]b'XYi h]WYf'GWf]h]b
F]W'hi b['Y]bYf'bUW \ U`h][Yb'9bYf[]Yni _i bZh'i bhYfbca a Yb"
8]YgY`K Y]WYbghY''i b['k]fX'U`g'YggYbn]Y''ZØf'X]Y'Ö_c`c []gWY
6U`UbW`XYf'F Y[]cb'Ub[YgY\Yb"

J Yf_Y`fg]bZfUghfi _hi f'i bX`A cV]'hÅhgk YbXY

8]Y'J Yf_Y`fg]bZfUghfi _hi f']gh'Y]b'k Y]hYfYg'nYbhfU`Yg`H\Ya Už'XUg
]a 'F Y[]cbU'd`Ub'VY\UbXY'h'k]fX""8Yf'D`Ub'ZcfXYfh'XYb'6i bX'i bX
XUg'@UbX'Ui Zž'X]Y'GW]YbYb]bZfUghfi _hi f'Ui gni VUi Yb'i bX'ni
Y`Y_hf]Z]n]YfYb""8]YgY'⊖]h]Uh]j Yb'g]bX'YbhgWY]XYbXž'i a 'Y]bY
i a k Y`hZfYi bX'WY`A cV]'hÅh'ni `ZØfXYfb'i bX'XYf'ghY][YbXYb
B UW ZfU[Y'bUW`J Yf_Y`fg]bZfUghfi _hi f'[YfYW'h'ni 'k YfXYb"

: Un]h. '9]bY`F Y[]cb'Ui Z'XYa `K Y[']b'X]Y

Ni _i bZh

⊖g[YgUa h'V]YhYh'XYf'F Y[]cbU'd`Ub'&\$') 'Y]bY'Ui g[Yk c[YbY
6U`UbW`nk]gWYb'Ö_c`c []gWYb'i bX'Ö_cbca]gWYb'5gdY_hYbž
X]Y'ZØf'X]Y'; Ya Y]bgW UZh'i]b' Cghk ØfhhYa VYf['j cb'[fc> Yf
6YXYi hi b['g]bX""8]Y' _UfY'Ghfi _hi f'XYg'D`Ubg'\`Zh'XUVY]ž'X]Y
F Y[]cb'ni _i bZhgZÅ\]['ni 'a UWYb'i bX'X]Y'@VYbgei U']hÅh'ZØf'X]Y
9]bk c\ bYf'ni 'ghY][Yfb"

8YhU]g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY